

**Annual Reports**  
**of the**

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**TOWN of STRAFFORD**

**New Hampshire**

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**1998**

**For the year ending  
December 31, 1998**



**ANNUAL REPORTS  
OF THE  
TOWN OF  
STRAFFORD**

**1998**

**For The Year Ending**

**December 31, 1998**

**RIDINGS PRESS, INC.  
DOVER, NH**

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## **TOWN OFFICERS**

### **SELECTMEN**

Gloria Creamer, 1998-2001

JoAnn Brown, 1996-1999

Lester Huckins, 1997-2000

Ellen J. White - Administrative Assistant

### **TOWN CLERK**

Nancy Goedker - 1998-2001

### **TOWNTREASURER**

Bertha Huckins, 1998-2001

### **TAX COLLECTOR**

Judith Dupre (appointed)

### **MODERATOR**

Russell C. Shillaber, 1998-2001

### **SUPERVISORS OF CHECKLIST**

Carolyn F. Young, 1994-2000

Marilyn Roderick, 1996-2002

Sandra K. Schwab, 1998-2004

### **LIBRARIAN**

Kathryn Steward

### **LIBRARY TRUSTEES**

Carol McCarty, 1996-1999

Carol Wood - 1998-2001

Barbara Feldman, 1997-2000 (Chairman)

### **ROAD AGENT**

Gregg Messenger, 1998-1999

### **BUILDING INSPECTOR/HEALTH OFFICER**

Stephen Smith

### **CIVIL DEFENSE DIRECTOR**

(Emergency Management)

Scott Whitehouse

### **TRUSTEES OF THE TRUST FUNDS**

Roger Leighton, 1997-2000

Boyen C. Thompson, 1996-1999

Justine Leighton, 1998-2001

### **FIRE WARDEN**

Glenn Pierce

### **DEPUTIES**

Tom Stano

Scott Whitehouse

John MacDougall

Eric Gale

Mike Richard

### **POLICE DEPARTMENT**

Scott Young - Chief of Police

Suzanne Zielfelder - Secretary

Robert Tibetts

Donald J. Laliberte

Tom K. Bibeau

Corey Landry

Mike Richard

Eric Gale

Gerald Waldron

### **PLANNING BOARD**

Edgar W. Huckins, Chairman, 1997-2000

Jack Creamer, 1996-1999

David Dupee, 1998-2001

Don Rhodes, 1996-1999

Lester Huckins, 1997-2000

### **ALTERNATES**

Charles Moreno

Roger Leighton

James F. Kerivan

### **BOARD OF ADJUSTMENT**

James T. McCarty, Chairman, 1997-2000

William G. Lord, 1998-2001

Arthur VanBuskirk, 1997-2000

Stephen Leighton, 1998-2001

Herman Groth, 1997-2000

### **ALTERNATES**

Herbert Scribner

Nathan Lake

Anthony D.K. Fallon

Roger Turmelle

### **CONSERVATION COMMISSION**

James B. Cullen, 1997-2000

Elizabeth Evans, 1998-2001

Bruce Smith, 1998-2001

Harmony Anderson, 1996-1999

Calvin Schroeder, 1997-2000

Sarah M. Ward, 1998-1999

JoAnn Brown, 1996-1999

### **RECREATION COMMISSION**

Carol Heald

Richard Omand

### **RURAL DISTRICT VISITING NURSE ASSOCIATION, INC.**

Telephone 755-2202



### **FIRE AND RESCUE**

Loren Pierce - Chief of Department  
Scott Whitehouse - Deputy Chief  
Skip Vogt - Secretary

### **BOW LAKE STATION**

Mike Richard - Captain

### **CENTER STATION**

Glenn Pierce - Captain

Doug Hayes - Lieutenant

### **CROWN POINT STATION**

Tom Stano - Captain

### **DEPARTMENT MEMBERS**

Terry Bickford  
Terry Bickford, Jr.  
Elaine Gosselin  
Paul Yergeau  
Josh Jenisch  
Stephen Austin  
Ed Lyons

Eugene Burrows  
Corinne Allaire  
Eric Gale Jr.  
Robyn Jenisch  
Eric Stone  
Dan Duffy  
Paul Stover

Richard Jenisch  
Nancy Penney  
Brett Lavoie  
Rene Lavoie  
Andrew Helm  
Erica Helm  
Skip Vogt

**TOWN WARRANT  
THE STATE OF NEW HAMPSHIRE**

The polls will be open from 8:00 a.m. to 7:00 p.m.

To the inhabitants of the Town of Strafford in the County of Strafford in said State, qualified to vote in Town Affairs:

You are hereby notified to meet at Strafford Elementary School in said Strafford on Tuesday, the ninth (9th) day of March, next, at 8:00 a.m. to act upon the following subjects:

\*\*\*1. To choose all necessary Town Officers for the year ensuing.

2. "Are you in favor of the adoption of the following Amendment to the existing Town of Strafford Zoning and Land Use Ordinances as proposed by the Planning Board.

To amend Section 1.4.1 A of the Town's Zoning and Land Use Ordinance: "Land Requirements - Frontage" to read: "Every building lot shall have a minimum frontage of two hundred (200) feet provided that, where lots are located on the exterior of a curving street, a shorter front dimension shall be permitted provided that the average width of the lot measured across its center shall be at least 200 feet."

3. "Are you in favor of the adoption of the following Amendment to the existing Town of Strafford Zoning and Land Use Ordinances as proposed by the Planning Board.

To amend Section 1.4.1 D of the Town's Zoning and Land Use Ordinance: "Land requirements - Minimum Land Area" to read: "A lot shall contain not less than 2 acres of land which is suitable for development (87,120 square feet) with an additional 20,000 square feet of land which is suitable for development for each additional family unit under a common roof, except as set forth in parts (1) and (2) of the subsection."

\*\*\*NOTE: ALL ARTICLES EXCEPT NO. 1, 2 AND 3 WILL BE TAKEN UP AT 8:00 P.M., TUESDAY, MARCH 9, 1999 AT THE ELEMENTARY SCHOOL.

4. To see if the Town will vote to raise and appropriate the sum of One hundred fifty-four thousand dollars (\$154,000.) for capital improvements to the following roads:

a. First Crown Point Road - Appx. .75 mile from the end of the existing pavement in a Northerly direction (widening, drainage work, gravel and paving.)



b. Province Road West - Appx. .75 mile from the end of the existing pavement in a Westerly direction (widening, drainage work, gravel and paving).

c. Paving of the Little River Road from intersection of Leighton Corner Road Appx. .3 mile to the intersection of the Stacy Road.

The Selectmen recommend this appropriation.

5. To see if the Town will vote to raise and appropriate the sum of Five thousand dollars (\$5,000.) to be added to the Capital Reserve Fund previously established for the purpose of establishing a storage facility for material used in the care and maintenance of Town roads and to designate the Board of Selectmen as agents to expend the funds in this fund.

The Selectmen recommend this appropriation.

6. To see if the Town will vote to raise and appropriate the sum of Forty-three thousand three hundred and twenty dollars (\$43,320.) for the operation and maintenance of the Strafford Fire Department and Rescue Squad.

The Selectmen recommend this appropriation.

7. To see if the Town will vote to raise and appropriate the sum of Twenty-five thousand dollars (\$25,000.) to be added to the Capital Reserve Fund previously established for the future repair and/or replacement of fire and rescue vehicles and/or equipment.

The Selectmen recommend this appropriation.

8. To see if the Town will vote to raise and appropriate the sum of Twenty-seven thousand five hundred dollars (\$27,500.) to purchase new radios and pagers for the Strafford Fire and Rescue Squad.

The Selectmen recommend this appropriation.

9. To see if the Town will vote to raise and appropriate the sum of Four thousand five hundred dollars (\$4,500.) for the purchase of new turn-out gear (coats, pants, helmets, boots) for the Strafford Fire and Rescue Squad.

The Selectmen recommend this appropriation.

10. To see if the Town will vote to raise and appropriate the sum of One thousand four hundred dollars (\$1,400.) for the purpose of removing a 500 gallon heating oil tank located at the Center station.

The Selectmen recommend this appropriation.

11. To see if the Town will vote to designate the Board of Selectmen as agents to expend the funds from the Expendable Trust Fund established pursuant to RSA 31:19-a at the March 1998 Town Meeting for the purpose of covering the associated costs of forest fire suppression (50% of funds expended to be reimbursed by the State of NH).

The Selectmen recommend this appropriation.

12. To see if the Town will vote to raise and appropriate the sum of One hundred thirty-five thousand three hundred sixty-three dollars (\$135,363.) for the operation and maintenance of the Police Department.

The Selectmen recommend this appropriation.

13. To see if the Town will vote to establish a Capital Reserve Fund pursuant to RSA 35 for the future purchase of a Police Vehicle and raise and appropriate the sum of Twelve thousand dollars (\$12,000.) to be placed in this fund.

The Selectmen recommend this appropriation.

14. To see if the Town will vote to raise and appropriate the sum of Five thousand dollars (\$5,000.) to be used to defray any legal costs, and/or survey costs incurred in connection with Town boundary lines. This is to be a nonlapsing account per RSA 32:3, VI and will not lapse until December 31, 2003.

The Selectmen recommend this appropriation.

15. To see if the Town will vote to raise and appropriate the sum of Six thousand five hundred dollars (\$6,500.) to be used for the purchase of a vote counting machine and associated costs.

The Selectmen recommend this appropriation.

16. To see if the Town will vote to raise and appropriate the sum of Six hundred fifty-four thousand eight hundred eighty-one dollars (\$654,881.) for general Town operations.

|   |           |
|---|-----------|
| Executive .....                                   | \$39,805. |
| Election & Registration .....                     | 9,800.    |
| Financial Administration .....                    | 36,775.   |
| Revaluation of Property & Tax Maps .....          | 8,500.    |
| Legal Expenses .....                              | 10,000.   |
| Employee Benefits, FICA, Medi & Unemp. Comp. .... | 43,000.   |
| Planning and Zoning .....                         | 4,500.    |
| General Government Building .....                 | 12,595.   |

|   |               |
|---|---------------|
| Auto Permits/Town Clerk Fees .....                | \$18,500.     |
| Insurance .....                                   | 22,000.       |
| Advertising and Regional Association .....        | 1,819.        |
| Strafford Regional Planning Comm. Dues .....      | 2,181.        |
| Contingency Fund .....                            | 3,000.        |
| Annual CPA Audit .....                            | 5,500.        |
| Ambulance .....                                   | 1,000.        |
| Emergency Management .....                        | 750.          |
| Building Inspection .....                         | 8,000.        |
| General Highway Expenses & Town Maintenance ..... | 232,500.      |
| Street Lighting .....                             | 2,700.        |
| Solid Waste Disposal .....                        | 124,000.      |
| Animal Control .....                              | 2,500.        |
| Health Inspector .....                            | 400.          |
| Rural District Visiting Nurse .....               | 4,076.        |
| General Assistance and Welfare .....              | 11,000.       |
| Community Action .....                            | 1,000.        |
| Sexual Assault Support Service .....              | 992.          |
| My Friend's Place .....                           | 200.          |
| Parks and Recreation .....                        | 17,275.       |
| Library .....                                     | 26,063.       |
| Patriotic Purposes and Fire Works .....           | 1,500.        |
| Water Test - Bow Lake .....                       | 200.          |
| Conservation Commission .....                     | 750.          |
| Interest Expense & Tax Anticipation Notes .....   | <u>2,000.</u> |
| TOTAL .....                                       | \$654,881.    |

[The intent of this article is to raise the sum of Six hundred fifty-four thousand eight hundred eighty-one dollars (\$654,881.), exclusive of all other Articles addressed.]

The Selectmen recommend this appropriation.

17. "To see if the Town will vote to raise and appropriate the sum of \$25,000. to be used for renovations at the Hill Library for the purpose of making the restroom handicapped accessible and also fixing the heating system and roof. Any remaining expenses will be borne by the Strafford Library Association." (by Petition.)

The Selectmen recommend this article.

18. "To see if the Town will vote to establish a conservation fund as authorized by RSA 36 A:5 and to raise and appropriate the gross sum of \$10,000, said fund to be used for acquisition in the name of the Town of the fee or lesser interest in conservation lands and other costs associated therewith for permanent conservation use and further to authorize the selectmen to accept private donations of land, interest in land or money for said purposes. Said appropriated funds may be expended by a majority

vote of the Conservation Commission.” (by Petition)

The Selectmen do not recommend this article.

19. To see if the Town will vote to establish a committee to study the costs and feasibility of having a safety complex to house the Town Offices, Police Department and Fire/Rescue Department in one building. The Committee is to be comprised of two representatives from the Selectmen’s Office, two representatives from the Police Department, two representatives from the Fire Department and three Town residents (one from each section of Town). This committee will report their findings at the 2000 Town Meeting.

20. To see if the Town will vote to designate the following recently acquired conservation land now owned by the Town of Strafford as Town Forest pursuant to New Hampshire RSA 31:110 in order to add this property to the Town Forest system: Parker Mountain Beaver Pond Property, 70+/- acres (Tax Map 6, Lot 9).

The Selectmen recommend this article.

21. To see if the Town will vote to authorize prepayment of property taxes and to authorize the Tax Collector to accept prepayments as provided by RSA 80:52-a.

22. To transact any other business that may legally come before this meeting.

Given under our hands and seal, this 8th day of February, in the year of our Lord nineteen hundred and ninety-nine.

Gloria Creamer  
JoAnn Brown  
Lester Huckins  
*Selectmen of Strafford*

A true copy of Warrant - Attest:  
Gloria Creamer  
JoAnn Brown  
Lester Huckins

## REPORT FROM THE SELECTMEN'S OFFICE

Another year has passed and we have made some changes in the Town Office. The two evening hours of the Tax Collector and Town Clerk continue to be well received. In addition, the added convenience of offering renewal decals and license plates locally, has made the office much more efficient.

We now have a "fax machine" which is a great addition. That and the installation of the new emergency buzzer system, as well as updated computer equipment, has helped to put our office equipment more in line with that of other town offices. Hopefully these changes will make the transition into the year 2000 an easier one.

The possibility of having the Recycling Center open for one evening a week is being investigated. It would mean the installation of additional lighting and other considerations before it would be put into practice.

We are currently working with the Postal Service to provide one central Post Office for the Town. Our goal is to have something done in the near future, so this can coincide with the numbering for the E-911 system.

To those of you who serve on our Boards, Committees, Commissions and the Fire and Rescue Squad, a heartfelt thank you.

Respectfully,  
Lester E. Huckins, Chairman  
Gloria G. Creamer, Selectman  
JoAnn Brown, Selectman



## BUDGET OF THE TOWN OF STRAFFORD, N.H.

| Purpose of Appropriations<br>(RSA 32:3,V)                      | War.<br>Art. | Appropriations<br>Prior Year as appv.<br>by DRA | Actual<br>Expenditures<br>Prior Year | Appropriations<br>Ensuing Fiscal<br>Year (recomm.) |
|--|--------------|---|--------------------------------------|--|
| 4130-39 Executive  | 16           | 38,225  | 38,203                               | 39,805   |
| 4140-49 Elect. Reg. & Vital Stat.                              |              |   |                                      |  |
| Auto Permits & Town Clerk Fees**                               | 16           | 15,300  | 14,937                               | 28,300   |
| 4150-51 Fin. Ad. CPA Audit                                     | 16           | 38,000  | 36,097                               | 42,275   |
| 4152 Reval. of Property & Tax Maps                             | 16           | 7,700   | 7,356                                | 8,500  |
| 4153 Legal Expense   | 16           | 7,000   | 7,270                                | 10,000   |
| 4155-59 FICA, Medi, Unemp. Comp                                | 16           | 38,000  | 37,377                               | 43,000   |
| 4191-93 Planning & Zoning                                      | 16           | 4,000   | 3,941                                | 4,500  |
| 4194 Gen. Gov. Bldg.   | 16           | 21,600  | 20,763                               | 12,595   |
| 4196 Insurance   | 16           | 22,000  | 17,699                               | 22,000   |
| 4197 Adver. & Reg. Assoc & SRPC                                | 16           | 3,981   | 3,964                                | 4,000  |
| 4199 Contingency   | 16           | 2,000   | 1,165                                | 3,000  |
| <b>PUBLIC SAFETY</b>   |              |   |                                      |  |
| 4210-14 Police   | 12           | 123,818   | 122,969                              | 135,363  |
| 4215-19 Ambulance  | 16           | 1,000   | 0                                    | 1,000  |
| 4220-29 Fire & Rescue  | 6            | 38,800  | 39,191                               | 43,320   |
| 4240-49 Building Inspection                                    | 16           | 7,000   | 6,286                                | 8,000  |
| 4290-98 Emergency Mgt.   | 16           | 750   | 0                                    | 750  |
| <b>HIGHWAYS &amp; STREETS</b>                                  |              |   |                                      |  |
| 4311 Gen. Hwy. & Twn. Mnt.                                     | 16           | 232,000   | 228,791                              | 232,500  |
| 4316 Street Lighting   | 16           | 2,700   | 2,435                                | 2,700  |
| <b>SANITATION</b>  |              |   |                                      |  |
| 4324 Solid Waste Disposal                                      | 16           | 116,000   | 123,667                              | 124,000  |
| <b>ELECTRIC</b>  |              |   |                                      |  |
| 4359 Elec. Aggreg. Resrch.                                     |              | 3,228   | 0                                    | 0  |
| <b>HEALTH</b>  |              |   |                                      |  |
| 4411 Health Officer  | 16           | 300   | 233                                  | 400  |
| 4414 Animal Control  | 16           | 2,500   | 1,770                                | 2,500  |
| 4415-19 Rural Distr. Vst. Nurse                                | 16           | 4,842   | 4,842                                | 4,076  |
| <b>WELFARE</b>   |              |   |                                      |  |
| 4441-42 Admin. & Dir. Asst.                                    | 16           | 11,000  | 3,675                                | 11,000   |
| 4445-49 Comm. Actn., My Friends Pl.<br>& Sexual Asstt. Support | 16           | 2,192   | 2,192                                | 2,192  |
| <b>CULTURE &amp; RECREATION</b>                                |              |   |                                      |  |
| 4520-29 Parks & Recreation                                     | 16           | 17,275  | 14,365                               | 17,275   |
| 4550-59 Library  | 16           | 24,588  | 24,212                               | 26,063   |
| 4583 Patriotic Purposes  | 16           | 1,100   | 1,100                                | 1,500  |
| 4589 Water Test - Bow Lake                                     | 16           | 200   | 200                                  | 200  |
| <b>CONSERVATION</b>  |              |   |                                      |  |
| 4611-12 Cons. Comm   | 16           | 750   | 750                                  | 750  |
| <b>DEBT SERVICE</b>  |              |   |                                      |  |
| 4723 Int. on TANs  | 16           | 2,000   | -0-                                  | 2,000  |
| <b>OPERATING TRANSFERS OUT</b>                                 |              |   |                                      |  |
| 4916 Forest Fire Suppress.                                     |              | 3,000   | 3,000                                | 0  |
| <b>SUBTOTAL 1</b>  |              | <u>792,849</u>                                  | <u>768,450</u>                       | <u>833,564</u>                                     |

\*\*This appropriation to be partially offset by revenue from Other Licenses, Permits & Fees



# **SPECIAL WARRANT ARTICLES**

| <b>Purpose of Appropriations<br/>(RSA 32:3,V)</b> | <b>Warr<br/>Art.</b> | <b>Appropriations<br/>Prior Year as Appv.<br/>by DRA</b> | <b>Actual<br/>Expenditures<br/>Prior Year</b> | <b>Appropriations<br/>Ensuing Fiscal<br/>Yr. (Recom.)</b> |
|---|----------------------|--|---|---|
| 4153 Non-Laps.Legal/Survey                        | 14                   | 5,000  | 5,000   | 5,000   |
| 4915 CRF-Rd.Mnt.Strg.Fac.                         | 5                    | 5,000  | 5,000   | 5,000   |
| 4915 CRF-F/R Veh/Eqp Ret/Rpl                      | 7                    | 20,000   | 20,000  | 25,000  |
| 4915 CRF-Ren/Repl Cr.Pt Sta                       |                      | 5,000  | 5,000   | 0   |
| 4915 CRF-Police Vehicle                           | 13                   | 0  | 0   | 12,000  |
| 4915 Library Renov. (Pet.)                        | 17                   | 0  | 0   | 25,000  |
| **4916 Conservation Fund (Pet.)                   | 18                   | 0  | 0   | (10,000)  |
| <b>SUBTOTAL 2</b>                                 |                      |  |   | <b>72,000</b>   |

**\*\* not recommended**

# **INDIVIDUAL WARRANT ARTICLES**

|                             |    |         |         |                |
|-----------------------------|----|---------|---------|----------------|
| 4901 Road Improvements      | 4  | 154,000 | 154,000 | 154,000        |
| 4901 E-911 Reflector Plates |    | 2,250   | 2,250   | 0              |
| 4902 Police Vehicle         |    | 21,054  | 20,938  | 0              |
| 4902 Turn Out Gear          | 9  | 3,000   | 3,000   | 4,500          |
| 4902 Radios & Pagers        | 8  | 0       | 0       | 27,500         |
| 4909 Tank Remov. Ctr. Stat. | 10 | 0       | 0       | 1,400          |
| 4902 Vote Counting Machine  | 15 | 0       | 0       | 6,500          |
| <b>SUBTOTAL 3</b>           |    |         |         | <b>193,900</b> |

| <b>SOURCE OF REVENUE</b>                     | <b>Est. Rev.<br/>Prior Yr.</b> | <b>Actual Rev.<br/>Prior Yr.</b> | <b>Est. Revenue<br/>Ensuing Yr.</b> |
|--|--------------------------------|----------------------------------|-------------------------------------|
| <b>TAXES</b>                                 |                                |                                  |                                     |
| 3120 Land Use Change Taxes                   | 65,510                         | 57,877                           | 15,000                              |
| 3185 Timber Taxes                            | 23,000                         | 35,156                           | 23,000                              |
| 3190 Int. & Penalties on Delinquent Taxes    | 50,000                         | 57,596                           | 55,000                              |
| <b>LICENSES, PERMITS &amp; FEES</b>          |                                |                                  |                                     |
| 3220 M/V Permit Fees                         | 325,000                        | 353,706                          | 340,000                             |
| 3230 Building Permits                        | 7,000                          | 9,565                            | 8,500                               |
| 3290 Other Licenses, Permits & Fees**        | 7,000                          | 7,578                            | 18,500                              |
| 3311-19 COPS FAST                            | 19,296                         | 19,296                           | 0                                   |
| <b>FROM STATE</b>                            |                                |                                  |                                     |
| 3351 Shared Revenue                          | 16,492                         | 34,083                           | 34,083                              |
| 3352 Meals & Rooms Tax Distribution          | 48,444                         | 82,527                           | 48,444                              |
| 3353 Highway Block Grant                     | 82,292                         | 82,292                           | 80,694                              |
| 3359 Radar/Hwy Enf. Grants                   | 2,939                          | 834                              | 2,533                               |
| <b>CHARGES FOR SERVICES</b>                  |                                |                                  |                                     |
| 3401-06 Income from Departments              | 6,000                          | 8,035                            | 7,000                               |
| 3409 Planning Bd/Bd of Adj.                  | 4,000                          | 5,025                            | 5,000                               |
| <b>MISCELLANEOUS REVENUES</b>                |                                |                                  |                                     |
| 3502 Interest on Investments                 | 40,000                         | 48,644                           | 45,000                              |
| 3503-09 Ins. Adj/Refunds/Reimb/Fines         | 14,927                         | 20,753                           | 0                                   |
| <b>INTERFUND OPERATING TRANSFERS IN</b>      |                                |                                  |                                     |
| 3915 From Capital Reserve Funds              | 19,759                         | 20,684                           | 0                                   |
| <b>OTHER FINANCING SOURCES</b>               |                                |                                  |                                     |
| Fund Bal. ("Surplus") to Reduce Taxes        | <u>130,000</u>                 | <u>130,000</u>                   | <u>130,000</u>                      |
| <b>TOTAL ESTIMATED REVENUE &amp; CREDITS</b> | <b>861,659</b>                 | <b>973,651</b>                   | <b>812,754</b>                      |

\*\*This revenue to be used to partially offset appropriation for Auto Perm., Town Clerk Fees, Elec., Regis. & Vital Statics.

# BUDGET SUMMARY

|  |           |
|--|-----------|
| SUBTOTAL 1 APPROPRIATIONS RECOMMENDED .....                | 833,564   |
| SUBTOTAL 2 SPECIAL WARRANT ARTICLES RECOMMENDED .....      | 72,000    |
| SUBTOTAL 3 "INDIVIDUAL" WARRANT ARTICLES RECOMMENDED ..... | 193,900   |
| TOTAL APPROPRIATIONS RECOMMENDED .....                     | 1,099,464 |
| LESS: AMOUNT OF ESTIMATED REVENUES & CREDITS .....         | 812,754   |
| ESTIMATED AMOUNT OF TAXES TO BE RAISED .....               | 286,710   |

## FINANCIAL REPORT

For the Year January 1, 199 to December 31, 1998

### REVENUES

|  |               |           |
|--|---------------|-----------|
| Property Taxes .....                             | 5,124,509     |           |
| Land Use Change Taxes .....                      | 76,480        |           |
| Timber Taxes .....                               | 35,505        |           |
| Interest and Penalties on Delinquent Taxes ..... | <u>75,433</u> |           |
| TOTAL .....                                      |               | 5,311,927 |

### LICENSES, PERMITS AND FEES

|   |              |         |
|---|--------------|---------|
| Motor Vehicle Permit Fees .....         | 353,706      |         |
| Building Permits .....                  | 9,565        |         |
| Other Licenses, Permits, and Fees ..... | <u>7,578</u> |         |
| TOTAL .....                             |              | 370,849 |

### FEDERAL GOVERNMENT

|                 |               |        |
|-----------------|---------------|--------|
| COPS FAST ..... | <u>19,296</u> |        |
| TOTAL .....     |               | 19,296 |

### REVENUE FROM THE STATE OF NEW HAMPSHIRE

|   |            |         |
|---|------------|---------|
| Shared Revenue Block Grant .....                                    | 34,083     |         |
| Meals and rooms distribution .....                                  | 82,527     |         |
| Highway block grant .....   | 82,292     |         |
| Reimbursements - Forest Fire Training,<br>Highway Enforcement ..... | <u>874</u> |         |
| TOTAL .....   |            | 199,776 |

### REVENUE FROM CHARGES FOR SERVICES

|                               |              |        |
|-------------------------------|--------------|--------|
| Income from Departments ..... | 9,379        |        |
| Garbage-refuse Charges .....  | <u>3,681</u> |        |
| TOTAL .....                   |              | 13,060 |

### REVENUE FROM MISCELLANEOUS SOURCES

|  |               |        |
|--|---------------|--------|
| Interest on investments .....                | 48,644        |        |
| Fines and forfeits .....                     | 1,611         |        |
| Insurance dividends and reimbursements ..... | 5,424         |        |
| Other miscellaneous sources .....            | <u>13,718</u> |        |
| TOTAL .....                                  |               | 69,397 |

# INTERFUND OPERATING TRANSFERS IN

|   |               |        |
|---|---------------|--------|
| Transfers from Capital Reserve Fund (net) ..... | <u>20,684</u> |        |
| TOTAL .....                                     |               | 20,684 |

|                                       |  |                  |
|---------------------------------------|--|------------------|
| TOTAL REVENUES FROM ALL SOURCES ..... |  | <u>6,004,989</u> |
| TOTAL FUND EQUITY .....               |  | <u>327,455</u>   |
| GRAND TOTAL .....                     |  | 6,332,444        |

## GENERAL GOVERNMENT

|   |              |         |
|---|--------------|---------|
| Executive .....   | 38,203       |         |
| Election, Registration, Vital Statistics, & Auto Permits .... | 14,937       |         |
| Financial Administration & CPA Audit .....                    | 36,097       |         |
| Revaluation of Property & Tax maps .....                      | 7,356        |         |
| Legal Expense .....   | 12,270       |         |
| Personnel Administration, FICA, Medi & Unemp. Comp. ....      | 37,377       |         |
| Planning and zoning .....                                     | 3,941        |         |
| General Government Building .....                             | 20,763       |         |
| Insurance not otherwise allocated .....                       | 17,699       |         |
| Advertising and Regional Association & SRPC .....             | 3,964        |         |
| Contingency .....   | <u>1,165</u> |         |
| TOTAL .....   |              | 193,772 |

## PUBLIC SAFETY

|                            |          |         |
|----------------------------|----------|---------|
| Police .....               | 122,969  |         |
| Ambulance .....            | 0        |         |
| Fire & Rescue .....        | 39,191   |         |
| Building Inspection .....  | 6,286    |         |
| Emergency Management ..... | <u>0</u> |         |
| TOTAL .....                |          | 168,446 |

## HIGHWAYS & STREETS

|  |              |         |
|--|--------------|---------|
| Administration Gen. Hwy. & Twn Mnt. .... | 228,791      |         |
| Street Lighting .....                    | <u>2,435</u> |         |
| TOTAL .....                              |              | 231,226 |

## SANITATION

|                            |                |         |
|----------------------------|----------------|---------|
| Solid Waste Disposal ..... | <u>123,677</u> |         |
| TOTAL .....                |                | 123,677 |

## HEALTH

|                                     |              |       |
|-------------------------------------|--------------|-------|
| Administration Health Insp. ....    | 233          |       |
| Pest control - Animal Control ..... | 1,770        |       |
| Rural Distr. Visiting Nurses .....  | <u>4,842</u> |       |
| TOTAL .....                         |              | 6,845 |

## WELFARE

|   |              |       |
|---|--------------|-------|
| Direct Assistance .....   | 3,675        |       |
| Community Action, My Friend's Place, Sexual Assault<br>Support Services ..... | <u>2,192</u> |       |
| TOTAL .....   |              | 5,867 |

|  |               |                  |
|--|---------------|------------------|
| CULTURE AND RECREATION                                     |               |                  |
| Parks and Recreation .....                                 | 14,365        |                  |
| Library .....  | 24,212        |                  |
| Patriotic Purposes .....                                   | 1,100         |                  |
| Water Test - Bow Lake .....                                | <u>200</u>    |                  |
| TOTAL .....  |               | 39,877           |
| CONSERVATION   |               |                  |
| Administration - Conservation Comm. ....                   | <u>750</u>    |                  |
| TOTAL .....  |               | 750              |
| CAPITAL OUTLAY   |               |                  |
| Land & Improvements - Art. 5 (98) .....                    | 154,000       |                  |
| Machinery, Vehicles & Equip. Art 10 (98), Art 15 (98) .... | <u>23,938</u> |                  |
| TOTAL .....  |               | 177,938          |
| INTERFUND OPERATING TRANSFERS OUT                          |               |                  |
| Transfers to Capital Reserve Funds .....                   | 30,000        |                  |
| Transfers to Expnd. Trust - Forest Fire Suppr. ....        | <u>3,000</u>  |                  |
| TOTAL .....  |               | 33,000           |
| PAYMENTS TO OTHER GOVERNMENTS                              |               |                  |
| Taxes assessed for county .....                            | 427,956       |                  |
| Taxes assessed for school districts .....                  | 4,592,950     |                  |
| Payments to other governments .....                        | <u>1,621</u>  |                  |
| TOTAL .....  |               | <u>5,022,527</u> |
| TOTAL EXPENDITURES .....                                   |               | 6,003,915        |
| TOTAL FUND EQUITY .....                                    |               | <u>328,443</u>   |
| GRAND TOTAL .....  |               | 6,332,358        |

#### DETAILED EXPLANATION

|   |         |
|---|---------|
| 4901 Art. 5 (98) Capitol Improvements to Roads .....    | 154,000 |
| 4902 Art. 15 (98) Police Vehicle .....                  | 20,938  |
| 4902 Art. 10 (98) Turn Out Gear .....                   | 3,000   |
| 4915 Art. 6 (98) CRF - Road Mnt. Storage Fac. ....      | 5,000   |
| 4915 Art. 9 (98) CRF - Repl/Refurb F/R Veh/Equip .....  | 20,000  |
| 4915 Art. 11 (98) CRF Renov/Repl Cr Pt Fire Station ... | 5,000   |
| 4939 Animal Pop. Control Fees .....                     | 506     |
| 4939 Dog Licenses .....                                 | 262     |
| 4939 Marriage License Fees .....                        | 760     |
| 4939 Vital Statistics .....                             | 93      |

| ASSETS .....   | Beg. of Yr.    | End of Yr.           |
|--|----------------|----------------------|
| CURRENT ASSETS   |                |                      |
| Cash and Equivalents .....                             | 169,237        | 191,120              |
| Investments .....                                      | 1,595,000      | 1,735,000            |
| Taxes Receivable .....                                 | 491,477        | 475,211              |
| Tax Liens Receivable .....                             | 180,616        | 225,748              |
| CRF Transf. in Process .....                           | <u>0</u>       | <u>7,379</u>         |
| TOTAL ASSETS .....                                     | 2,436,330      | 2,631,458            |
| LIABILITIES AND FUND EQUITY                            |                |                      |
| CURRENT LIABILITIES                                    |                |                      |
| Warrants and Accounts Payable .....                    | 3,064          | 5,832                |
| Due to School District .....                           | 2,105,281      | 2,292,183            |
| Yr. End Trnsf. to CRF in Process .....                 | <u>0</u>       | <u>5,000</u>         |
| TOTAL LIABILITIES .....                                | 2,108,875      | 2,303,015            |
| FUND EQUITY  |                |                      |
| Reserve for encumbrances .....                         | 5,500          | 5,500                |
| Reserve for continuing appropriations .....            | 7,643          | 4,893                |
| Unreserved Fund Balance .....                          | <u>314,312</u> | <u>318,050</u>       |
| TOTAL FUND EQUITY .....                                | 327,455        | 328,443              |
| TOTAL LIABILITIES AND FUND EQUITY .....                | 2,436,330      | 2,631,458            |
| FIXED ASSET GROUP OF ACCOUNTS                          |                |                      |
| Land and Improvements .....                            | 729,000        | 731,800              |
| Buildings .....  | 1,718,100      | 1,718,100            |
| Machinery, vehicles and equipment .....                | 683,888        | 697,651              |
| Tax Deeded Property .....                              | 0              | 93,000               |
| TOTAL .....  | 3,130,988      | 3,240,551            |
| RECONCILIATION OF SCHOOL DISTRICT LIABILITY            |                |                      |
| School district liability at beginning of year .....   |                | 2,105,810.62         |
| ADD: School district assessment for current year ..... |                | <u>4,592,950.60</u>  |
| TOTAL LIABILITY WITHIN CURRENT YEAR .....              |                | 6,698,761.22         |
| SUBTRACT: Payments made to school district .....       |                | <u>-4,406,578.28</u> |
| School District liability at end of year .....         |                | 2,292,182.94         |
| DETAILED EXPLANATION                                   |                |                      |
| 2020 Govt. Building .....                              | 1998           | Warr. 18             |
| 2020 Legal Services .....                              | 1998           | Warr. 18             |
| 2020 Solid Waste Mgmt. ....                            | 1998           | Warr. 18             |
| 2020 Police Dept. ....                                 | 1998           | Warr. 14             |
| 2020 Fire & Rescue .....                               | 1998           | Warr. 8              |
| 2080 Yr. End Trnsf. to CRF in Process .....            | 1998           | Warr. 6              |
| 2440 1998 Audit .....                                  | 1998           | Warr. 14             |
| 2450 911 Reflector Plates .....                        | 1998           | Warr. 13             |
| 2450 Non-Lapsing Legal/Survey Costs .....              | 1997           | Warr. 1              |

|   |              |
|---|--------------|
| ALL FUNDS (ADDITIONAL)                                |              |
| REVENUE   |              |
| Parks and Recreation .....                            | 1,806        |
| EXPENDITURE   |              |
| Vital Statistics .....                                | 1,621        |
| INTERGOVERNMENTAL EXPENDITURES                        |              |
| Schools .....   | 4,406,578    |
| All other - county .....                              | 427,956      |
| SALARIES AND WAGES .....                              | 190,665.24   |
| All Other Funds except Employee Retirement Funds .... | 1,926,119.80 |

Lester E. Huckins, Chairman  
Gloria G. Creamer  
JoAnn Brown



**STATEMENT OF APPROPRIATIONS FOR TAXES ASSESSED  
FOR THE YEAR 1998**

| <b>Purposes of Appropriations</b>                                 | <b>For Use<br/>by Town</b> |
|---|----------------------------|
| <b>GENERAL GOVERNMENT</b>   |                            |
| Executive .....   | 38,225                     |
| Election, Registration, Vital Statistics, Auto Permit .....       | 15,300                     |
| Financial Administration, CPA Audit .....                         | 38,000                     |
| Revaluation of Property, Tax Maps .....                           | 7,700                      |
| Legal Expense & Non Lapsing Lgl. ....                             | 12,000                     |
| Personal Administration, FICA, MEDI, Unemp. Comp .....            | 38,000                     |
| Planning & Zoning .....   | 4,000                      |
| General Government Buildings .....                                | 21,600                     |
| Insurance .....   | 22,000                     |
| Advertising & Regional Assoc., SRPC .....                         | 3,981                      |
| Other General Government Contingency .....                        | 2,000                      |
| <b>PUBLIC SAFETY</b>  |                            |
| Police .....  | 123,818                    |
| Ambulance .....   | 1,000                      |
| Fire & Rescue .....   | 38,800                     |
| Building Inspection .....   | 7,000                      |
| Emergency Management .....  | 750                        |
| <b>HIGHWAYS AND STREETS</b>                                       |                            |
| Administration, Gen. Hwy. & Town Maintenance .....                | 232,000                    |
| Street Lighting .....   | 2,700                      |
| <b>SANITATION</b>   |                            |
| Solid Waste Disposal .....  | 116,000                    |
| <b>ELECTRIC</b>   |                            |
| Electric Aggreg. Research .....                                   | 3,228                      |
| <b>HEALTH</b>   |                            |
| Administration Health Insp. ....                                  | 300                        |
| Pest Control - Animal Control .....                               | 2,500                      |
| Rural District Visiting Nurse .....                               | 4,842                      |
| <b>WELFARE</b>  |                            |
| Administration & Direct Assistance .....                          | 11,000                     |
| Community Action, My Friend's Place, Sexual Assault Support ..... | 2,192                      |
| <b>CULTURE &amp; RECREATION</b>                                   |                            |
| Parks & Recreation .....  | 17,275                     |
| Library .....   | 24,588                     |
| Patriotic Purposes .....  | 1,100                      |
| Water Test - Bow Lake .....                                       | 200                        |
| <b>CONSERVATION</b>   |                            |
| Conservation Commission .....                                     | 750                        |

| <b>Purposes of Appropriations</b>        | <b>For Use<br/>by Town</b> |
|--|----------------------------|
| DEBT SERVICE                             |                            |
| Interest on Tax Anticipation Notes ..... | 2,000                      |
| CAPITAL OUTLAY                           |                            |
| Land & Improvements .....                | 156,250                    |
| Machinery, Vehicles & Equipment .....    | 24,054                     |
| OPERATING TRANSFERS OUT                  |                            |
| To Capital Reserve Fund .....            | 30,000                     |
| To Expendable Trust Funds .....          | 3,000                      |
|  | <hr/>                      |
| TOTAL VOTED APPROPRIATIONS .....         | 1,008,153                  |

|  | <b>For Use<br/>by Town</b> |
|--|----------------------------|
| REVISED ESTIMATED REVENUES                     |                            |
| TAXES  |                            |
| Land Use Change Taxes .....                    | 65,510                     |
| Timber Tax .....                               | 23,000                     |
| Interest & Penalties on Delinquent Taxes ..... | 50,000                     |
| LICENSES, PERMITS & FEES                       |                            |
| Motor Vehicle Permit Fees .....                | 325,000                    |
| Building Permits .....                         | 7,000                      |
| Other Licenses, Permits & Fees .....           | 7,000                      |
| COPS FAST .....                                | 19,296                     |
| FROM STATE                                     |                            |
| Shared Revenues .....                          | 16,492                     |
| Meals & Rooms Tax Distribution .....           | 48,444                     |
| Highway Block Grant .....                      | 82,292                     |
| Radar Equipment Reimb./Hwy/ Enf.Gant .....     | 2,939                      |
| CHARGES FOR SERVICES                           |                            |
| Income from Departments .....                  | 6,000                      |
| Planning Board/Board of Adjustment .....       | 4,000                      |
| MISCELLANEOUS REVENUES                         |                            |
| Interest on Investments .....                  | 40,000                     |
| Ins. Adj./Refunds/Reimb/Fines .....            | 14,927                     |
| INTERFUND OPERATING TRANSFERS IN               |                            |
| From Capital Reserve Funds .....               | 19,759**                   |
| SUBTOTAL OF REVENUES .....                     | 731,659                    |

|                                   |         |                |
|-----------------------------------|---------|----------------|
| GENERAL FUND BALANCE              |         |                |
| Unreserved Fund Balance           | 314,312 |                |
| Fund Balance - Reduce Taxes ..... | 130,000 |                |
| TOTAL REVENUES AND CREDITS .....  |         | <u>861,659</u> |

\*\* This revenue partially offsets Article 15.

REQUESTED OVERLAY   \$30,000

TOWN/CITY OF: STRAFFORD

|                                     |               |  |
|-------------------------------------|---------------|--|
| Appropriations .....                | 1,008,153     |  |
| Less: Revenues .....                | 861,659       |  |
| Less: Shared Revenues .....         | 12,195        |  |
| Add: Overlay .....                  | 30,115        |  |
| War Service Credits .....           | <u>11,500</u> |  |
| Net Town Appropriation .....        | 175,914       |  |
|                                     |               |  |
| Approved Town/City Tax Effort ..... | 175,914       |  |
| Municipal Tax Rate .....            | 1.05          |  |

SCHOOL PORTION

|                                     |               |  |
|-------------------------------------|---------------|--|
| Due to Local School .....           | 4,592,951     |  |
| Less: Shared Revenues .....         | <u>34,312</u> |  |
| Net School Appropriation.....       | 4,558,639     |  |
|                                     |               |  |
| Approved School(s) Tax Effort ..... | 4,558,639     |  |
| School(s) Tax Rate .....            | 27.17         |  |

COUNTY PORTION

|  |                  |  |
|--|------------------|--|
| Due to County .....                    | 427,956          |  |
| Less: Shared Revenues .....            | <u>5,167</u>     |  |
| Net County Appropriation .....         | 422,789          |  |
|  |                  |  |
| Approved County Tax Effort .....       | 422,789          |  |
| County Tax Rate .....                  | <u>2.52</u>      |  |
|  |                  |  |
| County Tax Rate .....                  | 30.74            |  |
|  |                  |  |
| Combined Tax Rate                      |                  |  |
| Total Property Taxes Assessed .....    | 5,157,342        |  |
| Less: War Service Credits .....        | <u>(11,500)</u>  |  |
| Total Property Tax Commitment(s) ..... | <u>5,145,842</u> |  |

| PROOF OF RATE          |          |            |
|------------------------|----------|------------|
| Net Assessed Valuation | Tax Rate | Assessment |
| 167,773,000            | 30.74    | 5,157,342  |

### SUMMARY INVENTORY OF VALUATION 1998

| Item  | Acres     | 1998<br>Assessed<br>Valuation |
|---|-----------|-------------------------------|
| Value of Land Only                                    | 21,215.75 | 908,100                       |
| Residential   | 16,860.47 | 64,748,900                    |
| Commercial/Industrial                                 | 5.65      | 71,300                        |
| Total of Taxable Land                                 | 38,081.87 | <u>65,728,300</u>             |
| Tax Exempt & Non-Taxable (\$1,956,200)                | 1,927.63  |                               |
| Value of Buildings Only .....                         |           | 98,566,600                    |
| Manufactured Housing as defined in RSA 674:31 .....   |           | 302,400                       |
| Commercial/Industrial .....                           |           | 270,800                       |
| Total of Taxable Buildings .....                      |           | <u>99,139,800</u>             |
| Tax Exempt & Non-Taxable (\$3,982,800)                |           |                               |
| Public Water Utility .....                            |           | 9,300                         |
| Public Utilities - Electric .....                     |           | 3,225,600                     |
| Valuation Before Exemptions .....                     |           | <u>168,103,000</u>            |
| Elderly Exemption .....                               |           | 330,000                       |
| Net Valuation on which the Tax Rate is Computed ..... |           | 167,773,000                   |

### TAX CREDITS

|   | Limits | Number of<br>Individuals | Estimated<br>Tax Credit |
|---|--------|--------------------------|-------------------------|
| Totally and permanently disabled veterans, their spouses or widows, and the widows of veterans who died or were killed on active duty | 700    | 4                        | 2,800                   |
| Other War Service Credits 168 (50.) 3 (100.)  |        | <u>171</u>               | <u>8,700</u>            |
| TOTAL NUMBER AND AMOUNT   |        | 175                      | 11,500                  |

### ELDERLY EXEMPTION REPORT

| Number of Applicants with INITIAL<br>APPLICATION for Elderly Exemption<br>for Current Year |   |        | Total Numer of Individuals GRANTED<br>an Elderly Exemption for the current<br>Year |    |        |                |
|--|---|--------|--|----|--------|----------------|
| Age  | # | Amount | Age  | #  | Amount | Total          |
| 65-74  |   |        | 65-74  | 5  | 15,000 | 75,000         |
| 75-79  |   |        | 75-79  | 3  | 20,000 | 55,000         |
| 80+  | 1 | 25,000 | 80+  | 8  | 25,000 | <u>200,000</u> |
|  |   |        | TOTAL  | 17 |        | 330,000        |

## UTILITY SUMMARY: ELECTRIC COMPANY

Name of Company: PSNH ..... 3,225,600

### CURRENT USE REPORT - RSA 79-A

|                   |                  |  |          |
|-------------------|------------------|--|----------|
| Farm Land         | 610.81           | Receiving 20% Recreation Adjustment          | 4,165.92 |
| Forest Land       | 19,589.61        | Removed from current use during current year | 45.47    |
| Unproductive Land |                  | # of owners granted current use              | 298      |
| Wet Land          | <u>1,015.33</u>  | # of Parcels in current use                  | 538      |
| <b>TOTAL</b>      | <b>21,215.75</b> |  |          |

### TOWN CLERK'S REPORT for the Fiscal year Ending December 31, 1998

#### RECEIPTS:

|   |                     |
|---|---------------------|
| 1998 Motor Vehicle Permits - 4,251 Permits Issued ..... | 353,706.00          |
| 1998 Dog Licenses - 641 Licenses .....                  | 4,266.00            |
| 1998 Marriage Licenses - 18 Licenses Issued .....       | 684.00              |
| 1998 Filing Fees - 7 Filings Accepted .....             | 7.00                |
| 1998 Returned Check Fees - 20 Checks Returned .....     | 400.00              |
| 1998 Dog Control Fines - 232 Dog Penalties .....        | 436.00              |
| 20 Dog Fines .....                                      | 675.00              |
| 1998 Vital Statistic Copies                             |                     |
| 11 Copies @ \$6.00 each .....                           | 66.00               |
| 7 Copies @ \$3.00 each .....                            | <u>21.00</u>        |
| <b>TOTAL REVENUES ACCEPTED .....</b>                    | <b>\$360,261.00</b> |

#### REMITTANCE TO TREASURER:

|  |                     |
|--|---------------------|
| 4,251 Motor Vehicle Permits .....        | \$353,706.00        |
| 641 Dog Licenses .....                   | 4,266.00            |
| 18 Marriage .....                        | 684.00              |
| 7 Filings .....                          | 7.00                |
| 20 Returned Checks .....                 | 400.00              |
| 20 Dog Fines .....                       | 675.00              |
| 232 Dog Penalties .....                  | 436.00              |
| 18 Vital Statistic Copies .....          | <u>87.00</u>        |
| <b>TOTAL REMITTED TO TREASURER .....</b> | <b>\$360,261.00</b> |

## TOWN OFFICERS'S SALARIES

|                            |            |
|----------------------------|------------|
| Lester Huckins .....       | \$2,100.00 |
| Gloria Creamer .....       | 2,100.00   |
| JoAnn Brown .....          | 2,100.00   |
| Bertha Huckins .....       | 2,100.00   |
| Nancy Goedker .....        | 1,700.04   |
| Judith Dupre .....         | 9,999.96   |
| M. Justine Leighton .....  | 175.00     |
| C. Russell Shillaber ..... | 75.00      |

## TOWN OFFICE EXPENSES

|                                |           |
|--------------------------------|-----------|
| Administrative Assistant ..... | 31,827.60 |
| Deputy Tax Collector .....     | 249.69    |
| Deputy Town Clerk .....        | 487.94    |
| Clerical .....                 | 3,041.99  |
| Office Supplies .....          | 1,533.45  |
| Postage .....                  | 3,540.70  |
| Printing .....                 | 3,887.76  |
| Conferences/Training .....     | 3,397.09  |
| Reference Materials .....      | 476.16    |
| Equipment/Maintenance .....    | 515.80    |
| Boat Agent's Fees .....        | 128.00    |
| Deed Research/Tax Lien .....   | 660.00    |
| Recording Fees .....           | 596.00    |
| Sponsor March Calendar .....   | 50.00     |
| Auto Permit Fees .....         | 6,376.50  |
| Cleaning and Supplies .....    | 595.00    |

## TOWN TREASURER'S REPORT For the Fiscal Year Ending December 31, 1998

### RECEIPTS

|                               |                       |              |
|-------------------------------|-----------------------|--------------|
| Balance January 1, 1998 ..... | \$1,764,236.74        |              |
| Receipts .....                | <u>\$6,181,383.59</u> |              |
| Total Receipts .....          |                       | 7,945,620.33 |

### EXPENDITURES

|   |                     |                |
|---|---------------------|----------------|
| Expenditures 1998 .....                 | \$6,019,500.53      |                |
| Balance Check Book, Dec. 31, 1998 ..... | 191,119.80          |                |
| Balance Investment Account .....        | <u>1,735,000.00</u> |                |
| .....                                   |                     | \$7,945,620.33 |



|                                   |              |
|-----------------------------------|--------------|
| N.H. Deposit Investment Pool..... | 1,735,000.00 |
|-----------------------------------|--------------|

Fleet Bank

Con. Com. Acct. #041-007263-1

|                                 |          |
|---------------------------------|----------|
| Balance December 31, 1997 ..... | 3,228.88 |
|---------------------------------|----------|

|               |        |
|---------------|--------|
| Deposit ..... | 375.00 |
|---------------|--------|

|                            |              |            |
|----------------------------|--------------|------------|
| Interest Earned 1998 ..... | <u>78.87</u> | \$3,682.75 |
|----------------------------|--------------|------------|

Fleet Bank

Con. Com. Neil Moores Memorial

Account #091-003656-5

|                                 |          |
|---------------------------------|----------|
| Balance December 31, 1997 ..... | 1,442.36 |
|---------------------------------|----------|

|                            |              |            |
|----------------------------|--------------|------------|
| Interest Earned 1998 ..... | <u>34.89</u> | \$1,477.25 |
|----------------------------|--------------|------------|

## INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen  
Town of Strafford, New Hampshire

We have audited the accompanying general-purpose financial statements of the Town of Strafford as of and for the year ended December 31, 1997, as listed in the table of contents. These general-purpose financial statements are the responsibility of the Town of Strafford management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the General Fixed Assets Account Group and Long Term Debt Account Group (Landfill Closure and Post Closure Care Costs), which should be included to conform with generally accepted accounting principles. The amounts that should be recorded in the General Fixed Assets Account Group and Long Term Debt Account Group (Landfill Closure and Post Closure Care Costs) are not known.

In our opinion, except for the effect on the general-purpose financial statements of the omissions described in the preceding paragraph, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Strafford as of December 31, 1997, and the results of its operations and cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was conducted for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The individual and combining fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the Town of Strafford. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general-purpose financial statements taken as a whole.

GRZELAK AND COMPANY, P.C., CPA'S  
Laconia, New Hampshire  
March 4, 1998

## TOWN MEETING - MARCH 10, 1998

The meeting was called to order at 8 a.m. on Tuesday, March 10, 1998 at the Strafford Elementary School in the Town of Strafford, by Moderator Russell Shillaber to act on Articles one through four of the 1998 Town Warrant by ballot vote.

The ballots were cast and the meeting recessed at 7 p.m. for the purpose of tallying the votes. The meeting was brought to order again at 8 p.m. by the moderator.

At this point he announced that the meeting would be conducted according to "the Modified Roberts Rules of Order" and all articles of the warrant would be considered as motions before the meeting and should require no second. The Moderator asked all unregistered voters to declare themselves by a show of hands. He asked that all questions and comments be directed to the chair and that proponents of each article be allowed to address the article before discussion begins.

**Article 1:** To choose all Town Officers for the year ensuing.

|  |       |
|--|-------|
| Voters on the checklist .....            | 2,271 |
| Votes cast .....                         | 727   |
| Selectman - Three years                  |       |
| Gloria Creamer .....                     | 433   |
| Rodney Williams.....                     | 219   |
| Town Clerk - Three years                 |       |
| Nancy Goedker.....                       | 636   |
| Town Treasurer - Three years             |       |
| Bertha Huckins.....                      | 605   |
| Moderator - Two years                    |       |
| Russell Shillaber.....                   | 613   |
| Road Agent - One year                    |       |
| Greg Messenger.....                      | 640   |
| Supervisor of the Checklist - Six years  |       |
| Sandra Schwab.....                       | 634   |
| Library Trustee - Three years            |       |
| Carol Wood .....                         | 17    |
| Trustee of the Trust Funds - Three years |       |
| Justine Leighton .....                   | 7     |

**Article 2:** "Are you in favor of the adoption of the following Amendment to the existing Town of Strafford Land Use Ordinances as proposed in the petition as follows:

To amend Section 1.3 General Provisions by adding the following section in its entirety.

"In order to protect the public health, wildlife, and surfactant and subsurface groundwater to the Town of Strafford:

1) The stockpiling and landspreading of Class B sewage sludge containing disease causing pathogens (i.e. hepatitis and meningitis), heavy metals, parasites, and hazardous organic chemicals, and the stockpiling and landspreading of industrial papermill sludge containing cyanide, dioxins, furans, and other toxic substances, shall not be permitted in the Town of Strafford, New Hampshire.

2) The landspreading of septage originating in the Town of Strafford and the landspreading of Class A sludge is allowed outside any watershed as defined by the Water Supply and Pollution Control Division, New Hampshire Department of Environmental Services, so long as the following conditions are met.

- a) 250 foot setbacks from all waterbodies and all wetland areas;
- b) 500 foot setbacks from all waterwell sources;
- c) a land grade not to exceed 8 degrees.

3) the reclamation of any gravel pit area shall be limited to clean, sludge-free topsoil.

4) nothing in this ordinance prohibits the use of bagged Class A sludge or Class A compost materials on residential gardens" (by Petition)

The Planning Board does NOT approve this article.

Ballot Vote.....YES - 460 NO - 252

**Article 3:** "Are you in favor of the adoption of revisions to Article 4.4 Floodplain Development Regulations in the Building Regulations as proposed by the Planning Board.

Revision of these regulations is required for continued eligibility and approval in the National Flood Insurance Program. These amendments would add the statutory reference for the regulations, update the map dates, amend our Regulation to conform to our current maps showing only unnumbered "A" zones in Strafford, amend and/or add several definitions to conform to current NFIP requirements, and add a new Section 4.4.9 Variances and Appeals to clarify the procedure for obtaining a variance to any decision or determination regarding Floodplain Regulations."

The Planning Board does approve of this article.

Ballot Vote.....YES - 555 NO - 106

**Article 4:** "Shall we adopt an exemption for the disabled? The exemption, based on assessed value, for qualified taxpayers shall be \$15,000. To qualify, the person must have been a New Hampshire resident for at least 5 years and own and occupy the real estate individually or jointly, or if the real estate is owned by a spouse, they must have been married for at least 5 years. In addition the taxpayer must have a net income of not more than 15,000 or, if married, a combined net income of not more than \$25,000; and own net assets not in excess of \$35,000 excluding the value of the person's residence." (by Petition)

The Selectmen recommend this article.

Ballot Vote.....YES - 456 NO - 101

**Article 5:** To see if the Town will vote to raise and appropriate the sum of One Hundred fifty-four thousand dollars (\$154,000.) for capital improvements to the following roads:

a) Second Crown Point Road - Appx. .5 mil. North from existing pavement (drainage work, gravel and paving).

b) Wingate Hill - Appx. .4 mile from intersection of Leighton's Corner to top of steep hill (drainage work, gravel and paving).

c) Beaver Dam Development - Appx. .5 mile of Birch Road beginning at the intersection of Route 202A and continuing onto Beaver Road (drainage work, gravel and paving).

d) First Crown Point Road - To pave appx. .7 mi. from K. Wagner's property to Herb Clark's property.

The Selectmen recommend this appropriation.

There was no discussion and vote was affirmative.

**Article 6:** To see if the Town will vote to raise and appropriate the sum of five thousand dollars (\$5,000.) to be added to the Capital Reserve Fund previously established for the purpose of establishing a storage facility for material used in the care and maintenance of Town roads and to designate the Board of Select-

men as agents to expend the funds in this fund.

The Selectmen recommend this appropriation.  
There was no discussion and vote was affirmative.

**Article 7:** To see if the Town will vote to authorize the relocation of approximately 1,000 feet of First Crown Point Road near the home of Phebe Chao, as shown on a plan prepared by David A. Berry, in the following manner:

a. To authorize the Selectmen to accept the dedication as a Class V public way of the proposed relocated section of this road and the proposed dedication as a Class VI public way closed subject to gates and bars of an extension of the Cross Road, so called, to intersect with this new portion of First Crown Point Road upon the construction of these new roadways to Town Class V gravel road standards at the expense of Ms. Chao and the approval of that construction by the Road Agent and Selectmen:

b. To authorize the Selectmen to accept the conveyance of a parcel of land of approximately .76 acres from Ms. Chao to the Town for this relocation, and:

c. To discontinue completely as a public way the unneeded sections of First Crown Point Road on either side of the Cross Road (approximately .29 and .24 acres) upon completion of the construction, approval and acceptance process outlined above.

The Selectmen recommend this article.

Mr. Huckins addressed this article. After a brief discussion vote was affirmative.

**Article 8:** To see if the Town will vote to raise and appropriate the sum of Thirty-eight thousand eight hundred dollars (\$38,800.) for the operation and maintenance of the Strafford Fire Department and Rescue Squad.

The Selectmen recommend this appropriation.  
There was no discussion and vote was affirmative.

**Article 9:** To see if the Town will vote to raise and appropriate the sum of twenty thousand dollars (\$20,000.) to be added to the Capital Reserve Fund previously established for the future repair and/or replacement of fire and rescue vehicles and/or equipment.

The Selectmen recommend this appropriation.  
There was no discussion and vote was affirmative.

**Article 10:** To see if the Town will vote to raise and appropriate the sum of three thousand dollars (\$3,000.) for the purchase of new turnout gear, gloves and hoods for the Strafford Fire and Rescue Squad.

The Selectmen recommend this appropriation.  
There was no discussion and the vote was affirmative.

**Article 11:** To see if the Town will vote to establish a Capital Reserve Fund pursuant to RSA 35:11 for the purpose of future renovation or replacement of the Crown Point Fire Station and to raise and appropriate the sum of five thousand dollars (\$5,000.) to be placed in this fund and to designate the Board of Selectmen as agents to expend funds in this fund.

The Selectmen recommend this appropriation.  
There was no discussion and vote was affirmative.

**Article 12:** To see if the Town will vote to establish an Expendable Trust Fund pursuant to RSA 31:19-a for the purpose of covering the associated costs of forest fire suppression (50% of funds expended to be



reimbursed by the State of NH) and raise and appropriate the sum of three thousand dollars (\$3,000.) to be placed in this fund.

The Selectmen recommend this appropriation.

Eric Gale addressed this article. After a brief discussion vote was affirmative.

**Article 13:** To see if the Town will vote to raise and appropriate the sum of two thousand two hundred fifty dollars (\$2,250.) for the purchase of reflector plates to mark numbers on homes in conjunction with the implementation of the Emergency 911 system. This is to be a non-lapsing account per RSA 32:3, VI and will not lapse until December 31, 2003.

The Selectmen recommend this appropriation.

After a short discussion vote was affirmative.

**Article 14:** To see if the Town will vote to raise and appropriate the sum of One hundred twenty-three thousand eight hundred eighteen dollars (\$123,818.) for the operation and maintenance of the Police Department.

The Selectmen recommend this appropriation.

Chief Young addressed this article. After a brief discussion vote was affirmative.

**Article 15:** To see if the Town will vote to raise and appropriate the sum of Twenty-three thousand nine hundred ninety-nine dollars (\$23,999.) for the purchase of a Police Vehicle, radio, equipment installation and authorized the withdrawal of Nineteen thousand seven hundred fifty-nine dollars (\$19,759.) plus interest from the Capital Reserve Fund established for this purpose. The balance of Four thousand two hundred forty dollars (\$4,240.) to come from general taxation.

The Selectmen recommend this appropriation.

Lester Huckins addressed this question and made a motion to amend it to read: To see if the Town will vote and appropriate the sum of Twenty-one thousand fifty-four dollars (\$21,054.) for the purchase of the Police Vehicle, radio and equipment installation and authorized the withdrawal of Nineteen thousand seven hundred fifty-nine dollars (\$19,759.) plus interest from the Capital Reserve Fund established for this purpose. The balance on One thousand two hundred ninety-five dollars (\$1,295.) to come from general taxation.

Mr. Huckins further addressed this article, second was heard, vote to amend was affirmative.

There was no further discussion and vote on the article as amended was affirmative.

**Article 16:** To see if the Town will vote to raise and appropriate the sum of Five thousand dollars (\$5,000.) to be used to defray any legal costs, and/or survey costs incurred in connection with Town boundary lines. This is to be a non-lapsing account per RSA 32:3, VI and will not lapse until December 31, 2002.

The Selectmen recommend this appropriation.

There was no discussion and vote was affirmative.

**Article 17:** To see if the Town will vote to raise and appropriate the sum of Three thousand two hundred and twenty-eight dollars (\$3,228.) to pay for certain studies of electric load profiles within the Town and other related research in furtherance of the possible aggregation of the Town's and/or its residents' and businesses' electric loads in the NHMA Pooled Energy Plan in preparation for deregulation of the electric industry in New Hampshire.

The Selectmen recommend this appropriation.

Mr. Dolan, the attorney for Strafford addressed this article. After a brief discussion vote was affirmative.



**Article 18:** To see if the Town will vote to raise and appropriate the sum of Six hundred twenty-four thousand and three dollars (\$624,003.) for general Town Operations.

|  |              |
|--|--------------|
| Executive .....                                  | \$38,225     |
| Election, Registration & Vital Statistics.....   | 8,800        |
| Financial Administration.....                    | 32,500       |
| Revaluation of Property & Tax Maps.....          | 7,700        |
| Legal Expenses.....                              | 7,000        |
| Employee Benefits, FICA & Unemp. Comp.....       | 38,000       |
| Planning and Zoning.....                         | 4,000        |
| General Government Building.....                 | 21,600       |
| Auto Permits.....                                | 6,500        |
| Insurance.....                                   | 22,000       |
| Advertising and Regional Association.....        | 1,800        |
| Strafford Regional Planning Comm. Dues.....      | 2,181        |
| Contingency Fund.....                            | 2,000        |
| Annual CPA Audit.....                            | 5,500        |
| Ambulance.....                                   | 1,000        |
| Emergency Management.....                        | 750          |
| Building Inspection.....                         | 7,000        |
| General Highway Expenses & Town Maintenance..... | 232,000      |
| Street Lighting.....                             | 2,700        |
| Solid Waste Disposal.....                        | 116,000      |
| Animal Control.....                              | 2,500        |
| Health Inspector.....                            | 300          |
| Rural District Visiting Nurse.....               | 4,842        |
| General Assistance and Welfare.....              | 11,000       |
| Community Action.....                            | 1,000        |
| Sexual Assault Support Service.....              | 992          |
| My Friend's Place.....                           | 200          |
| Parks and Recreation.....                        | 17,275       |
| Library.....                                     | 24,588       |
| Patriotic Purposes and Fire Works.....           | 1,100        |
| Water Test - Bow Lake.....                       | 200          |
| Conservation Commission.....                     | 750          |
| Interest Expense & Tax Anticipation Notes.....   | <u>2,000</u> |
| TOTAL.....                                       | \$624,003    |

(The intent of this article is to raise the sum of Six hundred twenty-four thousand and three dollars (\$624,003), exclusive of all the Special Articles addressed.)

The Selectmen recommend this appropriation.

The Selectmen addressed each of the line items. Carol Popovich made a motion to add an additional line item to the budget from Article 10. The Moderator stated that this was inappropriate. Samuel Hartmann asked about the Surplus Monies. Mr. Huckins and Mr. Dolan both addressed this question. After a lengthy discussion the question was moved. Laurie Gerschwiler made a motion to amend the line item, "Patriotic Purposes and Fire Works", from \$1,100. to \$2,500., a second was heard. At this time Mr. Dolan addressed the issue of amending line items. He stated that normally you don't have line item power, you have to amend the total operating budget. After a short discussion the amendment was put to a vote to increase the operating budget from \$624,003. to \$625,403. Vote to amend did not pass.

Kim McGlinchey made a motion to amend the "Solid Waste Disposal" by 5% to reduce the amount from \$116,000. to \$110,200., a second was heard. Mr. Huckins addressed this amendment. Mr. Dolan also addressed this amendment and stated that you really can't do line items on the budget, there was no line item power, you only have the ability to change the bottom line. After a short discussion a motion was made

to move the question, a second was heard. The amendment was put to a vote to decrease the operating budget from \$624,003. to \$618,203. Vote to amend did not pass.

All discussion was terminated and Article 18 as it was written was put to a vote. Vote was affirmative.

**Article 19:** "To see if the Town will vote to accept as a public road, a section of Webber Road - starting at Province Road West and continuing to the residence driveway of James and Darlene Towle. This section being approximately - 0.6 mile in length. This road is currently under repair by the abutters and upon the approval of the voters will be subject to approval of the Road Agent and/or the Selectmen." (by Petition.)

The Selectmen recommend this article.

John Hall addressed this article. After a short discussion a motion was made to move the question, a second was heard. The vote on the article was a counted vote, YES - 78, NO - 43.

**Article 20:** To see if the Town will vote to authorize prepayment of property taxes and to authorize the Tax Collector to accept prepayments as provided by RSA 80:52-a.

There was no discussion and vote was affirmative.

**Article 21:** To transact any other business that may legally come before this meeting.

The Moderator requested all elected officials in uncontested races, to come forward and be sworn in to Office after adjournment of the meeting.

There being no further business, a motion to adjourn was heard, a second received and the moderator declared the meeting adjourned at 9:40 p.m.

Nancy Goedker, Bertha Huckins, Russell Shillaber, Greg Messenger, Sandra Schwab and Carol Wood came forward and were sworn in.

Respectfully submitted,  
Nancy J. Goedker  
Strafford Town Clerk  
Strafford, NH 03884

A True Copy of Record Attest:  
Nancy Goedker  
Strafford Town Clerk

**TAX COLLECTOR'S REPORT  
YEAR ENDING 12/31/98**

**DEBITS**

Uncollected Taxes - Beg. of Year 1998

Property Taxes

Yield Taxes

**TAXES COMMITTED THIS YEAR**

Property Taxes

Land Use Change

Yield Taxes

**OVERPAYMENT**

Yield Taxes (prepayment)

Collect. Int. - Late Taxes

Penalties - Resident Tax

**TOTAL DEBITS**

**Levy for Year  
of this report**

5,146,153.00

76,480.00

35,504.98

12,146.25

5,484.70

80.00

**5,275,848.93**

**1997**

491,121.23

299.62

193,361.62

30,525.70

140.00

**715,448.17**

**PRIOR LEVIES**

**1995**

1,079.00

684.24

**1996**

1,110.00

844.50

**345.46**

**1,954.50**

**2,108.70**

**CREDITS**

**REMITTED TO TREASURER**

Property Taxes

Land Use Change

Yield Taxes

Interest

Penalties

Conversion to Lien

**ABATEMENTS MADE**

Property Taxes

Land Use Change

**UNCOLLECTED TAXES**

Property Taxes

Land Use Change

Yield Taxes

**TOTAL CREDITS**

4,684,553.81

57,877.25

47,062.39

5,484.70

80.00

193,361.62

317.00

7,810.00

461,282.19

10,792.75

588.84

**5,275,848.93**

231.92

345.46

1,110.00

684.24

612.58

**1,954.50**

**715,448.17**

**2,108.70**

**SUMMARY OF TAX SALES / TAX LIEN ACCOUNTS**  
Fiscal Year Ended December 12/31/98

|   | Levy for Year<br>of this Report | 1996              | 1995             | 1994            |
|---|---------------------------------|-------------------|------------------|-----------------|
| <b>DEBITS</b>                                     |                                 |                   |                  |                 |
| Unredeemed Liens - Beg. of Year                   |                                 | 112,588.69        | 64,439.87        | 3,599.88        |
| Liens Executed During Year                        | 207,695.69                      |                   |                  |                 |
| Interest & Costs Collected (after Lien Execution) | 3,753.07                        | 8,343.05          | 23,325.01        |                 |
| <b>TOTAL DEBITS</b>                               | <b>211,448.76</b>               | <b>120,931.74</b> | <b>87,764.88</b> | <b>3,599.88</b> |
| <b>CREDITS</b>                                    |                                 |                   |                  |                 |
| REMITTED TO TREASURER                             |                                 |                   |                  |                 |
| Redemptions                                       | 51,642.70                       | 42,039.53         | 58,234.99        |                 |
| Interest & Costs Collected (after Lien Execution) | 3,753.07                        | 8,343.05          | 23,325.01        | 3,599.88        |
| Unredeemed Liens Bal. End of Year                 | 156,052.99                      | 70,549.16         | 6,204.88         |                 |
| <b>TOTAL CREDITS</b>                              | <b>211,448.76</b>               | <b>120,931.74</b> | <b>87,764.88</b> | <b>3,599.88</b> |

## POLICE DEPARTMENT ANNUAL REPORT 1998

Scott L. Young  
Chief of Police

### Police Officers

Robert Tibbetts, Full Time  
Corey Landry, Part Time  
Eric Gale, Part Time

Donald Laliberte, Part Time  
Thomas Bibeau, Part Time  
Gerald Waldron, Part Time

Secretary  
Suzanne Zielfelder

Below are some of the calls for service received by the Strafford Police Department in 1998.

|                           |     |                           |     |
|---------------------------|-----|---------------------------|-----|
| Accidents .....           | 53  | 911 Calls .....           | 66  |
| M/V Summons .....         | 173 | M/V Warnings .....        | 771 |
| Alarms .....              | 59  | DWI Arrests .....         | 16  |
| Misdemeanor Reports ..... | 105 | Felony Reports .....      | 25  |
| Criminal Mischief .....   | 85  | Mutual Aid .....          | 51  |
| Fire/Rescue Assists ..... | 37  | Suspicious Activity ..... | 82  |
| Arrests .....             | 79  |                           |     |

The Police Department had a very busy 1998. We responded to more than 3,000 calls for service which averages to around 8.3 calls per day. In 1996 we responded to 2,129 calls, and in 1997 we responded to 2,897 calls. This has somewhat put a burden on our staff and budget. The most troubling issue that we face is our response time. We have found that we have to prioritize our calls, which means that the public does not always get a quick response. One of the ways that we have alleviated this problem is to have two patrol cars out on the busy nights and weekends.

Unfortunately 1999's proposed budget will show a slight increase over 1998. If you will remember, we had a zero increase in 1998 and a 2% increase in 1997 over 1996. We are getting to the point where we are stretching our resources very thin. We have found the need to spend more time on patrol, which in turn we are consuming more gasoline etc. In 1999 we are looking to stagger our patrols more, putting more officers on duty at any one time, keeping them out longer at night.

We also have come to the point that we need to do some repairs to the Police Department Building. Three years ago we had to put a new roof on the building which is holding up well. But the water damage that was caused by the old roof has taken its toll on the 20+ year old modular. We also plan on making the building more secure both inside and out. The over all proposed 1999 budget increased 9% or \$11,544.00 over 1998.

It is the Department's continuing goal to render efficient and professional service to the community with community policing, 17 week D.A.R.E. program, and numerous presentations to civic groups, youth groups and schools. The department encourages anyone with questions or concerns with which we may assist, to contact us. The department will better serve the community needs with community participation and input.

Respectfully submitted,  
 Scott L. Young, Chief of Police

### DETAILED STATEMENTS OF PAYMENTS & ENCUMBRANCES FOR THE POLICE DEPARTMENT 1998

|                                 |                  |
|---------------------------------|------------------|
| Salaries .....                  | 89,030.56        |
| Gas .....                       | 3,314.21         |
| Office Supplies .....           | 1,230.35         |
| Heat/Electricity .....          | 1,716.77         |
| Telephone .....                 | 4,220.54         |
| Equipment/Maintenance .....     | 3,818.38         |
| Cruiser Maintenance .....       | 5,355.28         |
| Uniforms .....                  | 4,217.58         |
| Building Maintenance/Misc. .... | 728.40           |
| Training .....                  | 445.21           |
| Strafford Dispatch .....        | 6,872.00         |
| Prosecution Services .....      | 1,500.00         |
| Subsidized Grant .....          | <u>519.24</u>    |
| Gross Exp. Police .....         | 122,968.52       |
| <b>Revenues</b>                 |                  |
| Accident Reports .....          | 800.00           |
| Witness Fees .....              | 604.68           |
| Outside Details .....           | 509.00           |
| Pistol Permits .....            | 430.00           |
| Fines .....                     | 165.00           |
| State Grants .....              | 834.24           |
| Federal Grant (Cops Fast) ..... | <u>19,296.33</u> |
| TOTAL .....                     | 22,639.25        |
| Net Exp. Police .....           | 100,329.27       |



**HILL LIBRARY**  
**Annual Report for 1998**  
**Telephone 664-2800**

**LIBRARY HOURS**

**Winter**

Nov. 1 - April 30

Mon. 2:00 p.m. - 6:00 p.m.  
 Tues. 12:00 noon - 8:00 p.m.  
 Wed. 2:00 p.m. - 8:00 p.m.  
 Thurs. 9:00 a.m. - 2:00 p.m.  
 Sat. 10:00 a.m. - 4:00 p.m.

**Summer**

May 1 - Oct. 31

Mon. 2:00 p.m. - 6:00 p.m.  
 Tues. 12:00 noon - 8:00 p.m.  
 Wed. 2:00 p.m. - 8:00 p.m.  
 Thurs. 9:00 a.m. - 2:00 p.m.  
 Sat. 10:00 a.m. - 4:00 p.m.

**INVENTORY**

|   |        |
|---|--------|
| Books owned by the Library as of Jan. 1, 1998 ..... | 14,579 |
| Books purchased in 1998 .....                       | 197    |
| Books donated in 1998 .....                         | 421    |
| Books lost or discarded .....                       | 108    |
| Books owned (total) as of December 31, 1998 .....   | 15,089 |
|   |        |
| Magazine subscriptions (gifts) .....                | 9      |
| Magazine subscriptions (purchased) .....            | 20     |
| Used magazines donated .....                        | 100    |
| Audio tapes .....                                   | 123    |
| Videos owned .....                                  | 332    |

**CIRCULATION**

|  |        |
|--|--------|
| Total patron attendance per year .....                   | 6,307  |
| Total books circulated .....                             | 11,464 |
| (Fiction - 3,294; Non-fiction - 2,305; Children - 5,860) |        |
| Magazines .....  | 1,056  |
| Audio Tapes .....  | 494    |
| Videos .....   | 2,053  |

Kathryn Steward  
 Librarian

# HILL LIBRARY TREASURER'S REPORT FOR 1998

## Checking Account

### RECEIPTS

|   |               |
|---|---------------|
| Town appropriation (received in 1998) ..... | **11,500.00   |
| Transfers from Fidelity Investments .....   | 609.37        |
| (Warren Dow Foss)                           |               |
| Other (fines, copier fees, refunds) .....   | 2,046.62      |
| Gifts received .....                        | <u>125.00</u> |
| TOTAL RECEIPTS .....                        | \$14,280.99   |

### Operating Expenses:

|  |               |
|--|---------------|
| Books .....  | 3,350.52      |
| Subscriptions .....                                  | 415.67        |
| Audio tapes .....                                    | 57.28         |
| Video tapes .....                                    | 171.43        |
| Telephone .....                                      | 754.34        |
| Heat (LP Gas) .....                                  | 1,408.36      |
| Electricity .....                                    | 1,120.26      |
| Custodial .....                                      | 490.00        |
| Supplies (stationery, copier) .....                  | 682.13        |
| Equipment - Capital Expense                          |               |
| Computer service .....                               | 1,185.00      |
| Software .....                                       | 5,293.95      |
| Membership dues .....                                | 843.60        |
| Insurance .....                                      | 85.00         |
| Miscellaneous - postage, box rent, bank fees, etc. . | 165.00        |
| Accounting .....                                     | <u>200.00</u> |

TOTAL EXPENSES ..... \$16,222.54

NET DECREASE IN CASH ..... (1,941.55)

BEGINNING CASH AT JANUARY 1, 1998 ..... 6,029.70

ENDING CASH AT DECEMBER 31, 1998 ..... \$ 4,088.15

SALARY EXPENSE - PAID BY TOWN  
LIBRARIAN, LIBRARIAN ASSISTANT AND LIBRARY AID ..... \*\*\$12,712.00

\*\*Total Expended 1998 (Town Appropriation) ..... \$24,212.00

## COMPUTER ACCOUNT

### RECEIPTS:

|   |               |
|---|---------------|
| Beginning balance in account on<br>Jan. 1, 1998 ..... | \$ 20.52      |
| Deposits .....  | <u>250.00</u> |
| Balance on hand in account on<br>Dec. 31, 1998 .....  | 270.52        |

## FIDELITY INVESTMENTS ACCOUNT

### RECEIPTS:

|                            |              |
|----------------------------|--------------|
| Balance Jan. 1, 1998 ..... | \$575.94     |
| Dividends received .....   | <u>33.43</u> |

|                      |          |
|----------------------|----------|
| TOTAL RECEIPTS ..... | \$609.37 |
|----------------------|----------|

### DISBURSEMENTS:

|  |                 |
|--|-----------------|
| Transfers to Bank of NH checking account ..... | <u>\$609.37</u> |
|--|-----------------|

|                           |          |
|---------------------------|----------|
| TOTAL DISBURSEMENTS ..... | \$609.37 |
|---------------------------|----------|

|  |        |
|--|--------|
| Balance in Account Dec. 31, 1998 ..... | \$0.00 |
|--|--------|

Respectfully submitted,  
Merrill F. Steward, *Treasurer*

## TRUSTEES' 1998 HILL LIBRARY REPORT

The operation of the Hill Library was enhanced by the addition of six new volunteers to assist Librarian Kassie Steward, Assistant Librarian Charlotte Berry and Aide Donna Franklin. Other long term volunteers were recognized for their services at a reception in their honor. It is the dedication of the Library workers that make possible the successful operation of the Library.

A major investment was made with the help of the Strafford Library Association in a new Winnebago Computer system. The Trustees thank Bill Marks and Merrill Steward for the many hours they donated to put this in operation.

Trustees visited local Libraries to gather information on their Library Policies and Operation Procedures. The Hill Library was then reviewed and revised. It is available to be read in the Library.

Substantial additions to the reference collection were made utilizing the Warren D. Foss Fund and a grant.

The Jane Huckins Fund was tapped for a children's performance and the Chilis summer reading/activity program.

Respectfully submitted,  
Barbara Feldman  
Carol McCarty  
Carol Wood  
Library Trustees

## TRUSTEES OF TRUST FUNDS - 1998 ANNUAL REPORT

The Trustees of Trust Funds are responsible for the trust funds and the capital reserve funds assigned to them. They must invest funds assigned to them in accordance with State and Town regulations. In the Town of Strafford, the Trustees are responsible for the perpetual care of the individual gravesites in the community cemeteries and the entire family cemeteries for which Town Trust Funds have been established.

There are five community cemeteries, namely; The Snackerty, Caswell-Waldron, Caverly Hill, Center Strafford and Crown Point cemeteries. The Caverly Hill, Center Strafford and Crown Point cemeteries have active associations that oversees the maintenance of the cemeteries. The annual income from trust funds on individual gravesites in these cemeteries are paid, when billed, to the associations. The Caswell-Waldron, and Snackerty cemeteries have no formal associations that take care of the cemeteries and the Trustees of Trust Funds are responsible for the perpetual care of the gravesites with trust funds.

There are twenty-six family cemeteries in Town with trust funds for perpetual care. These cemeteries along with the two community cemeteries require several mowing and other maintenance work such as removing broken limbs and etc. Due to the small annual income from small trust funds on many of the cemeteries, it has been necessary to rely on volunteer labor to supplement the small dollar income available.

It takes a person with the attitude of wanting to see these cemeteries in good condition. Therefore, the Trustees seek responsible workers to help. A volunteer should be in good physical condition as volunteers to work in cemeteries in your section of Town.

If you would like to help in keeping our cemeteries in good condition, call 664-2244 and ask for Justine or Roger.

The following Statistical Report of the Trust Funds of the Town of Strafford 1998 shows the status of the capital reserve funds and the trust funds, including the receipts and expenditures.

M. Justine Leighton, C. Boyen Thompson, Roger S. Leighton; Trustees

## REPORT OF THE TRUST FUNDS OF THE TOWN OF STRAFFORD

## FUNDS FOR CEMETERY AND PERPETUAL CARE - INVESTED IN CD'S AND CHECKING ACCOUNT

| TOTAL 1998 INTEREST   |       |           |             |         |        |          |         |             |             | \$1,738.86  |  |
|-----------------------|-------|-----------|-------------|---------|--------|----------|---------|-------------|-------------|-------------|--|
| NAME OF TRUST         | %     | PRINCIPAL | BEG OF YEAR | BALANCE | INCOME | EXPENSES | BALANCE | GRAND TOTAL |             |             |  |
|                       |       |           |             |         |        |          |         |             | END OF YEAR | END OF YEAR |  |
| BABB, JOHN            | 0.80% | 100.00    | 371.10      | 13.91   | 0.00   | 0.00     | 385.01  | 485.01      |             |             |  |
| BROWN, ALBERT (HALL)  | 0.40% | 50.00     | 51.44       | 6.96    | 6.00   | 6.00     | 52.40   | 102.40      |             |             |  |
| BROWN, ALBERT (CRITC) | 0.40% | 50.00     | 65.63       | 6.96    | 6.00   | 6.00     | 66.59   | 116.59      |             |             |  |
| CASWELL-DEARBORN      | 3.10% | 400.00    | 570.16      | 53.90   | 51.82  | 51.82    | 572.24  | 972.24      |             |             |  |
| CAVERLY, ABBIE        | 0.80% | 100.00    | 535.63      | 13.91   | 0.00   | 0.00     | 549.54  | 649.54      |             |             |  |
| CAVERLY, REV JOHN     | 3.70% | 665.00    | 545.23      | 64.34   | 50.00  | 50.00    | 559.57  | 1,224.57    |             |             |  |
| CLARK, JOHN           | 0.80% | 100.00    | 672.33      | 13.91   | 0.00   | 0.00     | 686.24  | 786.24      |             |             |  |
| COOPER, LILLIAN FOSS  | 1.50% | 200.00    | 362.81      | 26.08   | 0.00   | 0.00     | 388.89  | 588.89      |             |             |  |
| FOSS, BENJAMIN        | 3.10% | 400.00    | 80.25       | 53.90   | 0.00   | 0.00     | 134.15  | 534.15      |             |             |  |
| FOSS, HERBERT         | 1.50% | 200.00    | 594.94      | 26.08   | 0.00   | 0.00     | 621.02  | 821.02      |             |             |  |
| FOSS, ROBERT          | 0.80% | 100.00    | 323.93      | 13.91   | 6.00   | 6.00     | 331.84  | 431.84      |             |             |  |
| FOYE-PERKINS          | 3.10% | 400.00    | 58.60       | 53.90   | 0.00   | 0.00     | 112.50  | 512.50      |             |             |  |
| FOYE (WINGATE FARM)   | 3.10% | 400.00    | 18.54       | 53.90   | 24.00  | 24.00    | 48.44   | 448.44      |             |             |  |
| GARFIELD, ELIZA       | 1.20% | 150.00    | 691.73      | 20.87   | 0.00   | 0.00     | 712.60  | 862.60      |             |             |  |
| HAM, LLEWELYN         | 1.50% | 200.00    | 673.35      | 26.08   | 6.40   | 6.40     | 693.03  | 893.03      |             |             |  |
| HARTWELL, ELIZABETH   | 0.80% | 100.00    | 411.52      | 13.91   | 0.00   | 0.00     | 425.43  | 525.43      |             |             |  |
| HAWKINS, BETSEY       | 0.80% | 100.00    | 12.48       | 13.91   | 12.48  | 12.48    | 13.91   | 113.91      |             |             |  |
| HAYES, PAUL           | 0.40% | 50.00     | 66.23       | 6.96    | 0.00   | 0.00     | 73.19   | 123.19      |             |             |  |
| HOLMES, ELLA          | 0.80% | 100.00    | 203.66      | 13.91   | 6.00   | 6.00     | 211.57  | 311.57      |             |             |  |
| HOSEA BERRY CEM.      | 4.70% | 600.00    | 103.81      | 81.73   | 9.00   | 9.00     | 176.54  | 776.54      |             |             |  |
| HOWARD CEM            | 6.30% | 800.00    | 165.92      | 109.55  | 6.00   | 6.00     | 269.47  | 1,069.47    |             |             |  |
| JENNESS, JOHN         | 1.50% | 200.00    | 389.16      | 26.08   | 0.00   | 0.00     | 415.24  | 615.24      |             |             |  |
| JENNESS, SAMUEL       | 1.50% | 200.00    | 633.06      | 26.08   | 0.00   | 0.00     | 659.14  | 859.14      |             |             |  |
| JENNESS, SAMUEL       | 1.50% | 200.00    | 275.83      | 26.08   | 0.00   | 0.00     | 301.91  | 501.91      |             |             |  |
| JEWELL, JOHN W.       | 0.80% | 100.00    | 380.54      | 13.91   | 0.00   | 0.00     | 394.45  | 494.45      |             |             |  |
| LEIGHTON, WINKLEY     | 2.00% | 250.00    | 751.96      | 34.78   | 0.00   | 0.00     | 786.74  | 1,036.74    |             |             |  |
| LOUGEE (EDGERLY RD)   | 3.10% | 400.00    | 24.48       | 53.90   | 6.00   | 6.00     | 72.38   | 472.38      |             |             |  |
| OTIS-DREW             | 7.80% | 1,000.00  | 155.52      | 135.63  | 9.00   | 9.00     | 282.15  | 1,282.15    |             |             |  |
| PERKINS, NANCY        | 0.80% | 100.00    | 487.43      | 13.91   | 0.00   | 0.00     | 501.34  | 601.34      |             |             |  |
| PERKINS, PAUL         | 1.40% | 175.00    | 744.56      | 24.34   | 0.00   | 0.00     | 768.90  | 943.90      |             |             |  |
| SAXTON, HELEN FOSS    | 7.80% | 1,000.00  | 717.89      | 135.63  | 9.00   | 9.00     | 844.52  | 1,844.52    |             |             |  |



REPORT OF THE TRUST FUNDS OF THE TOWN OF STRAFFORD

FOR THE YEAR ENDED DECEMBER 31, 1998

|                     |         |             |             |            |          |           |          |           |             |
|---------------------|---------|-------------|-------------|------------|----------|-----------|----------|-----------|-------------|
| SCRUTON             | 0.00%   | 320.00      | 0.00        | 0.00       | 0.00     | 0.00      | 0.00     | 0.00      | 320.00      |
| SEAVEY, ABBIE       | 0.80%   | 100.00      | 12.48       | 13.91      | 12.48    | 13.91     | 12.48    | 13.91     | 113.91      |
| SMITH, D.W.         | 0.80%   | 100.00      | 12.48       | 13.91      | 12.48    | 13.91     | 12.48    | 13.91     | 113.91      |
| STANTON, FRED       | 1.50%   | 200.00      | 572.73      | 26.08      | 534.46   | 64.35     | 534.46   | 64.35     | 264.35      |
| SWAIN, ANNIE & GRAY | 1.50%   | 200.00      | 554.27      | 26.08      | 534.27   | 6.00      | 534.27   | 6.00      | 774.35      |
| TOBIAS DREW CEM     | 7.80%   | 1,000.00    | 165.20      | 135.63     | 165.20   | 6.00      | 165.20   | 6.00      | 1,294.83    |
| WAIN, MARY J.       | 3.20%   | 400.00      | 64.82       | 55.64      | 64.82    | 33.00     | 64.82    | 33.00     | 487.46      |
| WALDRON, JOHN       | 0.80%   | 100.00      | 400.16      | 13.91      | 400.16   | 0.00      | 400.16   | 0.00      | 514.07      |
| WALDRON, CASWELL    | 0.80%   | 100.00      | 329.19      | 13.91      | 329.19   | 12.00     | 329.19   | 12.00     | 431.10      |
| WALKER, JAMES       | 0.80%   | 100.00      | 12.48       | 13.91      | 12.48    | 12.48     | 13.91    | 12.48     | 113.91      |
| WATERHOUSE, ELLA    | 1.50%   | 200.00      | 23.40       | 26.08      | 23.40    | 26.08     | 26.08    | 26.08     | 226.08      |
| WEBSTER, TUTTLE     | 3.00%   | 375.00      | 981.00      | 52.17      | 981.00   | 6.00      | 981.00   | 6.00      | 1,402.17    |
| WELCH, BETSEY       | 1.50%   | 200.00      | 650.41      | 26.08      | 650.41   | 9.00      | 650.41   | 9.00      | 867.49      |
| SLOPER ROAD         | 0.40%   | 50.00       | 68.58       | 6.96       | 68.58    | 6.00      | 68.58    | 6.00      | 119.54      |
| ROUNDING            | 0.00%   | 0.00        | 0.05        | 0.04       | 0.05     | 0.00      | 0.05     | 0.00      | 0.09        |
| SUBTOTAL            | 92.20%  | \$12,335.00 | \$14,986.97 | \$1,603.23 | \$881.00 | 15,709.20 | \$881.00 | 15,709.20 | \$28,044.20 |
| YOUNG, LAVINIA EDUC | 7.80%   | 1,000.00    | 3,698.50    | 135.63     | 3,698.50 | 0.00      | 3,698.50 | 0.00      | 4,834.13    |
| TOTAL               | 100.00% | \$13,335.00 | \$18,685.47 | \$1,738.86 | \$881.00 | 19,543.33 | \$881.00 | 19,543.33 | \$32,878.33 |

| NAME OF TRUST   | %       | PRINCIPAL | BALANCE<br>BEG OF YEAR | INCOME<br>DURING YEAR | EXPENSES<br>DURING YEAR | BALANCE<br>END OF YEAR | GRAND TOTAL<br>END OF YEAR |
|-----------------|---------|-----------|------------------------|-----------------------|-------------------------|------------------------|----------------------------|
| THEODORE STORER | 100.00% | 11,500.00 | 23,109.42              | 1,706.81              | 0.00                    | 24,816.23              | 36,316.23                  |
| TOTAL           | 100.00% | 11,500.00 | 23,109.42              | 1,706.81              | 0.00                    | 24,816.23              | 36,316.23                  |

REPORT OF THE TRUST FUNDS OF THE TOWN OF STRAFFORD

FOR THE YEAR ENDED DECEMBER 31, 1998

|                            |         |              |             |             |             |              |
|----------------------------|---------|--------------|-------------|-------------|-------------|--------------|
| CAPITAL RESERVE FUNDS FOR: |         |              |             |             |             |              |
| RECYCLING CENTER:          |         |              |             |             |             |              |
| FROM TOWN RECYCLING        | 100.00% | 60,798.10    | 17,081.21   | 2,138.90    | 0.00        | 19,220.11    |
| BUILDING & IMPROVEMENT:    |         |              |             |             |             |              |
| ELEM. SCHOOL #1            | 100.00% | 11,968.96    | 27,061.03   | 1,786.06    | 0.00        | 28,847.09    |
| ELEM. SCHOOL #2            | 100.00% | 0.00         | 0.00        | 0.00        | 0.00        | 0.00         |
| ELEM. SCHOOL #3            | 100.00% | 10,000.00    | 691.61      | 484.02      | 0.00        | 1,175.63     |
| ELEM. SCHOOL #4            | 100.00% | 25,000.00    | 115.07      | 1,443.11    | 0.00        | 1,558.18     |
| FIRE & RESCUE VEHICLES     |         |              |             |             |             |              |
| FIRE & RESCUE              | 100.00% | 23,380.03    | 0.00        | 248.95      | 0.00        | 23,628.98    |
| LAND PURCHASE:             |         |              |             |             |             |              |
| FROM RECREATION #1         | 100.00% | 2,500.00     | 1,934.78    | 225.48      | 0.00        | 2,160.26     |
| FROM RECREATION #2         | 100.00% | 2,500.00     | 1,519.70    | 206.89      | 0.00        | 1,726.59     |
| LAND PURCHASE:             |         |              |             |             |             |              |
| CONSERVATION               | 100.00% | 1,000.00     | 457.19      | 30.62       | 0.00        | 487.81       |
| POLICE VEHICLE:            | 100.00% | 7,000.00     | 0.00        | 378.76      | 7,378.76    | 0.00         |
| FROM POLICE                | 100.00% | 12,000.00    | 759.21      | 546.47      | 13,305.68   | 0.00         |
| STORAGE FACILITY:          |         |              |             |             |             |              |
| #1                         | 100.00% | 5,000.00     | 833.75      | 290.23      | 0.00        | 1,123.98     |
| #2                         | 100.00% | 5,000.00     | 600.07      | 256.76      | 0.00        | 856.83       |
| #4                         | 100.00% | 7,355.00     | 299.71      | 398.55      | 0.00        | 698.26       |
| NEW                        | 100.00% | 5,000.00     | 0.00        | 0.00        | 0.00        | 0.00         |
| CROWN POINT FIRE STATION   | 100.00% | 5,000.00     | 0.00        | 19.03       | 0.00        | 5,019.03     |
| FOREST FIRE FUND           | 100.00% | 3,000.00     | 0.00        | 11.44       | 0.00        | 3,011.44     |
| TOTAL                      |         | 186,502.09   | 51,353.33   | 8,465.27    | 20,684.44   | 225,636.25   |
| TOTAL ALL FUNDS            |         | \$211,337.09 | \$93,148.22 | \$11,910.94 | \$21,565.44 | \$294,830.81 |

## REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF STRAFFORD

Cem88b

| CEMETERY & EDUCATION<br>DESCRIPTION OF<br>INVESTMENT | PRINCIPAL | BALANCE<br>BEG OF YEAR | INCOME<br>DURING YEAR | EXPENSE<br>DURING YEAR | BALANCE<br>END OF YEAR | GRAND TOTAL |
|--|-----------|------------------------|-----------------------|------------------------|------------------------|-------------|
| CITIZENS #3342-360938                                | 9,065.00  | 12,627.84              | 1,356.31              | 0.00                   | 13,984.15              | 23,049.15   |
| PROFILE CD#44-6973                                   | 250.00    | 5,003.80               | 286.33                | 286.33                 | 5,003.80               | 5,253.80    |
| CITIZENS#330083-455-6                                | 3,020.00  | 656.59                 | 22.83                 | 594.67                 | 84.75                  | 3,104.75    |
| CITIZENS#3342-359670                                 | 1,000.00  | 397.24                 | 73.39                 | 0.00                   | 470.63                 | 1,470.63    |
| TOTAL  | 13,335.00 | 18,685.47              | 1,738.86              | 881.00                 | 19,543.33              | 32,878.33   |

|                | CHECKING<br>INCOME | CHECKING<br>DISBURSED           |
|----------------|--------------------|---------------------------------|
| INTEREST       | 22.83              |                                 |
| TRANSFER       | 286.33             | 286.33                          |
|                |                    | Perpetual care transfer from CD |
| PERPETUAL CARE |                    | 594.67                          |
| TOTAL          | 309.16             | 881.00                          |

| STORER CONSERVATION FUND     | PRINCIPAL | BALANCE<br>BEG OF YEAR | INCOME<br>DURING YEAR | EXPENSE<br>DURING YEAR | BALANCE<br>END OF YEAR | GRAND TOTAL |
|------------------------------|-----------|------------------------|-----------------------|------------------------|------------------------|-------------|
| DESCRIPTION OF<br>INVESTMENT |           |                        |                       |                        |                        |             |
| CITIZENS#3342-282724         | 0.00      | 3,521.69               | 73.98                 | 0.00                   | 3,595.67               | 3,595.67    |
| CITIZENS#3342-378969         | 11,500.00 | 19,587.73              | 1,632.83              | 0.00                   | 21,220.56              | 32,720.56   |
| TOTAL                        | 11,500.00 | 23,109.42              | 1,706.81              | 0.00                   | 24,816.23              | 36,316.23   |

FOR THE YEAR ENDED DECEMBER 31, 1998

## REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF STRAFFORD

Cem98b

## CAPITAL RESERVES:

| DESCRIPTION OF INVESTMENT | PRINCIPAL    | BALANCE<br>BEG OF YEAR | INCOME<br>DURING YEAR | EXPENSE<br>DURING YEAR | BALANCE<br>END OF YEAR | GRAND TOTAL              |
|---------------------------|--------------|------------------------|-----------------------|------------------------|------------------------|--------------------------|
| CITIZENS#3342-354520      | 60,798.10    | 17,081.21              | 2,138.90              | 0.00                   | 19,220.11              | 80,018.21 RECYCLING      |
| CITIZENS#3342-283804      | 11,968.96    | 27,061.03              | 1,786.06              | 0.00                   | 28,847.09              | 40,816.05 SCHOOL #1      |
| CITIZENS#3342-487156      | 10,000.00    | 691.61                 | 484.02                | 0.00                   | 1,175.63               | 11,175.63 SCHOOL #3      |
| CITIZENS#3350-916910      | 25,000.00    | 115.07                 | 1,443.11              | 0.00                   | 1,558.18               | 26,558.18 SCHOOL #4      |
| MBIA NH-01-0487-0003      | 23,380.03    | 0.00                   | 248.95                | 0.00                   | 248.95                 | 23,628.98 FIRE&RESCUE    |
| CITIZENS#3342-409082      | 2,500.00     | 1,934.78               | 225.48                | 0.00                   | 2,160.26               | 4,660.26 REC. LAND #1    |
| CITIZENS#3342-409260      | 2,500.00     | 1,519.70               | 206.89                | 0.00                   | 1,726.59               | 4,226.59 REC. LAND #2    |
| CITIZENS#3342-314669      | 1,000.00     | 457.19                 | 30.62                 | 0.00                   | 487.81                 | 1,487.81 CONSRVTN        |
| PROFILE#01-42-9306        | 12,000.00    | 759.21                 | 546.47                | 13,305.68              | 0.00                   | 13 0.00 POLICE VEHICLE   |
| MBIA NH-01-0487-0002      | 7,000.00     | 0.00                   | 378.76                | 7,378.76               | 0.00                   | 0.00 POLICE VEHICLE      |
| CITIZENS#3341-658615      | 5,000.00     | 600.07                 | 256.76                | 0.00                   | 856.83                 | 5,856.83 STORAGE #1      |
| CITIZENS#3342-410552      | 5,000.00     | 833.75                 | 290.23                | 0.00                   | 1,123.98               | 6,123.98 STORAGE #2      |
| MBIA NH-01-0487-0001      | 7,355.00     | 299.71                 | 398.55                | 0.00                   | 698.26                 | 8,053.26 STORAGE #4      |
| MBIA-NEU(IN TRANSIT)      | 5,000.00     | 0.00                   | 0.00                  | 0.00                   | 0.00                   | 5,000.00 STORAGE         |
| MBIA NH-01-0487-0004      | 5,000.00     | 0.00                   | 19.03                 | 0.00                   | 19.03                  | 5,019.03 CROWN PT FSTA   |
| MBIA NH-01-0487-0005      | 3,000.00     | 0.00                   | 11.44                 | 0.00                   | 11.44                  | 3,011.44 FOREST FIRE FND |
| TOTAL                     | 186,502.09   | 51,353.33              | 8,465.27              | 20,684.44              | 58,134.16              | 225,636.25               |
| GRAND TOTAL               | \$211,337.09 | \$93,148.22            | \$11,910.94           | \$21,565.44            | \$102,493.72           | \$294,830.81             |

## BOARD OF ADJUSTMENT REPORT 1998

The Board of Adjustment has held nine public hearings for the consideration of applications requesting variances or special exceptions to the Zoning and Land Use Ordinances of the Town. In addition, the Board met four times in joint session with the Srafford Planning Board to consider applications for non-residential use. The number of times the Board meets during a year is based on the number of applications received.

James T. McCarty, Chairman

### Receipts 1998

|                        |              |
|------------------------|--------------|
| Application Fees ..... | \$1,390.00   |
| Miscellaneous .....    | <u>00.00</u> |
| Total .....            | \$1,390.00   |

### Expenditures 1998

|  |               |
|--|---------------|
| Postage .....                                  | \$311.17      |
| Foster's Daily Democrat (Public Notices) ..... | 615.89        |
| Miscellaneous .....                            | 431.00        |
| Secretarial .....                              | <u>690.63</u> |
| Total .....                                    | \$2,048.69    |

## RURAL DISTRICT VISITING NURSE ASSOCIATION TOWN REPORT 1998

Despite the radical changes in reimbursement that have challenged the home care industry in 1998, Rural District Visiting Nurse Association has remained focused on what matters most - providing compassionate, cost-effective, quality care to our patients in Strafford.

Our Board of Directors, including your Board Representatives Leslie Dupee and Anne Huckins, continue to assess the health care environment in Strafford to ensure that the decisions we make are in the best interest of your community. We continue to participate in numerous local, state and national networks and associations including: the Coalition of Strafford County Agencies, the Strafford Network, the Rural Home Care Network, VNA Health System of Northern New England and the Home Care Association of New Hampshire. Through these affiliations we are able to keep our costs down and stay abreast of the legislative/regulatory issues that impact our agency and the communities we serve.

Rural District Visiting Nurse Association, Inc. has served as the primary home care provider in Strafford since 1969. In the era of mega-mergers, Rural District Visiting Nurse Association continues to serve your community as a private, independent, non-profit home health agency certified by Medicare and licensed by the State in home health, hospice and community clinics. Most importantly, our accreditation with commendation by the Joint Commission on Health Care Organizations assures you and your family that Rural District Visiting Nurse Association provides high quality care in a cost effective manner.

Rural District Visiting Nurse Association also remains committed to serving patients regardless of their financial circumstances. In fact, we are the only agency serving Strafford that routinely serves uninsured and underinsured, in addition to insured and private-paying clients. Our full range of home health services are now supported by a dedicated group of volunteers providing companionship and respite to patients and families.

Your town contributions are essential to meeting the many health needs in your community. As competition increases for insured client referrals, please keep in mind you have a right to choose. Choose quality with a long-standing commitment to your community. **Ask for Rural District Visiting Nurse Association by name.**

We are proud to be meeting your home health care needs since 1969 and are looking forward to working for you in the future.



**Type and number of visits:**

|                             |       |
|-----------------------------|-------|
| Skilled Nursing .....       | 260   |
| Home Health Aide .....      | 891   |
| Physical Therapy .....      | 65    |
| Occupational Therapy .....  | 90    |
| Speech Therapy .....        | 37    |
| Medical Social Worker ..... | 10    |
| Office Patients .....       | 1     |
| Homemaking .....            | 100   |
| TOTAL VISITS .....          | 1,454 |

| Pay Status .....     | % of patients | % of visits |
|----------------------|---------------|-------------|
| Medicare .....       | 64%           | 88%         |
| Medicaid/HCBC .....  | 9%            | 3%          |
| Commercial .....     | 23%           | 8%          |
| No Pay/Private ..... | 4%            | 1%          |
| Private Duty .....   | 0%            | 0%          |
| Hospice .....        | 0%            | 0%          |

Report submitted by,  
Linda Hotchkiss, RN,MHSA, Executive Director

## **ANNUAL REPORT OF STRAFFORD FIRE & RESCUE**

Strafford Fire and Rescue had another very busy year. We had several serious structure fires of which one was a total loss. It was started by lightning and was discovered by a neighbor after the building was totally involved. The lightning struck a nearby tree then traveled through the ground into the building. It also traveled from the barn to the house electrical panel and blew several breakers but didn't start a fire in the house. Another one started as a chimney fire then spread to the partitions and did major damage, however, the house was salvageable. The men did a great job of stopping the fire before it was a total loss. We received mutual aid for both fires from all the surrounding Towns and we wish to thank them very much for their help.

Please call us immediately if you do have a chimney fire so we can keep it from becoming a major fire. We would rather come to your house and not have to do much, than to respond to a structure fire.

One major change in the department happened in June when Chief Eric Gale, Jr. stepped down as Chief so as to spend more time with his family. He is still on the department and responds to calls but doesn't have to handle all the administrative functions which are demanding more time every year. He did an outstanding job and we are glad he is still able to assist us.

Loren Pierce was elected Chief and Scott Whitehouse Deputy Chief.

We lost several of our members this year as they moved out of Town, but we have been fortunate enough to have an equal number of new people join our team. We are always looking for new members so if you are interested in joining please call Chief Loren Pierce or contact any member of the department and we will get an application to you. The main requirements are that you be in good physical condition, have time to get training and respond to calls and have no criminal record. You can be interested in just fire, just rescue or both.

911 mapping of the Town continues at a snails pace. We are unsure as to when it will be completed and would not want to guess on a date at this time. When you are reporting a fire or medical emergency please use 911.

We have been doing a great many inspections as of late. Most are in new houses although several are for foster care.

Our dispatch center, Lakes Region Mutual Fire Aid, is changing radio equipment from low band to high band and moving to a new dispatch center. As a result we will need to get new mobile and portable radios as well as pagers. You will see an article in the warrant pertaining to this subject and we ask for your support on this article as well as all the other Fire and Rescue related articles so we can continue to serve you in an efficient and professional manner. The reason for the change is that radio equipment manufacturers have steadily reduced the types and variety of products available for the low band frequencies and they no longer manufacture continuous duty base stations that are required for the systems mountain top sites. They have cut back on the availability of portable radios and as recently as 1998 have announced that they will no longer be manufacturing low band pagers. High band offers the following benefits:

- Better pager operation

- Better portable radio operation

- Full line of equipment available

- More efficient operation-more coverage with fewer transmitter sites

- Compatible channels with many other fire departments in the adjacent communities as well as other public safety departments in the area.

We have several major issues ahead of us for the next few years and we are trying to plan for them now and spread the expense out over several years.

FOR ALL EMERGENCY CALLS - PLEASE CALL 911

Respectfully,  
Loren Pierce, Chief

## ROAD AGENT'S REPORT

Maintenance of the roads in the Town of Strafford for 1998 consisted of plowing and sanding in the winter months. Roadside mowing, patching, drainage work, and gravel and grading of dirt roads continues throughout the summer months. The ice storm in January and the rains in June damaged several town roads requiring additional maintenance and repairs.

Improvements were made to the First Crown Point Road including relocation of approximately 1000 feet of the road at the Phebe Chao property in preparation for paving.

Gregg Messenger, *Road Agent*

### ROAD MAINTENANCE AND GENERAL HIGHWAY EXPENSES - 1998

|                                |                   |
|--------------------------------|-------------------|
| Arborcare Tree Service .....   | \$ 225.00         |
| R.W. Tasker & Son .....        | 3,642.50          |
| Bronnenberg Log Trucking ..... | 8,700.00          |
| Radford Messenger, Inc. ....   | <u>128,008.00</u> |

|                 |              |
|-----------------|--------------|
| Sub Total ..... | \$140,575.50 |
|-----------------|--------------|

### GENERAL HIGHWAY EXPENSES

|                             |               |
|-----------------------------|---------------|
| Supplies .....              | \$ 319.95     |
| Blasting .....              | 2,751.50      |
| Equipment/Maintenance ..... | 3,615.91      |
| Gravel .....                | 9,271.26      |
| Sand .....                  | 6,396.10      |
| Salt .....                  | 6,935.77      |
| Cold Patch .....            | 651.39        |
| Paving Asphalt .....        | 51,372.00     |
| Culverts .....              | 5,970.00      |
| Street Signs/Posts .....    | <u>932.09</u> |

|                 |             |
|-----------------|-------------|
| Sub Total ..... | \$88,215.97 |
|-----------------|-------------|

|                          |              |
|--------------------------|--------------|
| TOTAL EXPENDITURES ..... | \$228,791.47 |
|--------------------------|--------------|

### PLEASE NOTE THE FOLLOWING REGULATIONS

87R4. WINTER PARKING - Pursuant to RSA 265:70, the following parking regulation will be established:

a. There will be no parking on all Town roads so as to impede snow removal. Any violations of the above will be subject to a fine of \$5.00 per violation and subject to towing, pursuant to RSA 265:69 and RSA 265:70.

87R5. SNOW OBSTRUCTION -- Pursuant to RSA 249:23, the following snow obstruction regulations will be established:

a. Any person who shall put or place or cause to be put or placed any snow or ice upon the surface of the traveled portion of any town maintained road for any purpose, except to provide a place necessary for crossing, recrossing, and traveling upon said roads by sleds, logging or farm equipment shall be guilty of a violation if a natural person or guilty of a misdemeanor if any other person. The provisions of this section shall not apply where snow or ice is pushed across the traveled surface of said road for the purpose of snow removal from land adjoining said roads.

Any violation of the above will be subjected to a fine of up to \$100.00, pursuant to RSA 249:23.

**RECYCLING REPORT**

With the steadily increasing number of new homes in Strafford, the use of the Recycling Center continues to increase. To meet the demand, there has been interest in opening the Recycling Center for some evening hours, especially to offer working people better access to the facility. Sunday is the busiest day at the Center, and evening hours might also ease the congestion on Sunday mornings. We are checking into the cost of installation of lights, etc. for this purpose.

We have had testing done in the area of the old waste oil facility where overflow oil spilled. A new waste oil container has been installed. More testing will be needed, and cleanup of the spill area will be done as soon as possible. Please be careful when adding oil to the container to prevent future hazardous spills.

Your cooperation with the procedures at the Center is greatly appreciated.

**HOURS OF OPERATION**

Saturday ..... 9 AM to 1 PM  
Sunday ..... 9 AM to 1 PM  
  
Wednesday (June to October) ..... 9 AM to 1 PM

**REVENUES RECEIVED 1998**

|   |                 |
|---|-----------------|
| Stickers .....                                  | \$ 571.00       |
| Tires (Customer Fees) .....                     | 444.00          |
| Metal Disposal (Customer Fees) .....            | 950.00          |
| Net REvenues after Recycling of Materials ..... | <u>1,715.59</u> |
| TOTAL .....                                     | \$3,680.59      |

## PLANNING BOARD REPORT 1998

Planning Board activity again increased considerably during 1998, and the Board reviewed more new applications than we have seen for several years. There were substantially more new residential lots created during 1998 than in any of the previous few years. We also continue to see a number of applications for Non-Residential Site Plan Review and/or Multi-Family Use. We would like to remind Strafford residents that if you plan on opening a new business in your home, or are considering the commercial use of your property, you should contact the Planning Board. Non-Residential Site Plan Review may be needed for your project.

Finally, we remind you that public participation is welcomed at all meetings.

Edgar W. Huckins, *Chairman*

### Receipts 1998

|  |            |
|--|------------|
| Application Fees .....                               | \$3,510.00 |
| Books (Town Zoning Ordinances and Regulations) ..... | 125.00     |
| Miscellaneous .....                                  | <u>.00</u> |
| TOTAL .....  | \$3,635.00 |

### EXPENDITURES 1998

|   |                 |
|---|-----------------|
| Postage .....   | \$ 465.88       |
| Supplies .....  | 18.60           |
| Advertising (Foster's Daily Democrat) .....             | 273.84          |
| Printing (Town Zoning Ordinances and Regulations) ..... | 62.10           |
| Secretarial .....                                       | <u>1,072.25</u> |
| TOTAL .....   | \$1,892.67      |



## BUILDING INSPECTOR'S REPORT

The Town experienced brisk building activity this past year. New home permits are at their highest levels historically. Strafford continues to remain a desirable community to live in. With the increasing load being handled by the Building Inspection department, it is quickly approaching the time when the Town may wish to consider the addition of a Code Enforcement Officer and/or additional help to keep with the existing demands. Thanks to the many cooperative folks I have had the pleasure of working with during this past year.

Stephen Haynes Smith, Building Inspector

| MONTH     | NEW HOMES<br>TRANSFERS | ADDITION<br>REMODELING | RENEWALS | GARAGE/SHED<br>POOL/BARN | DOCK<br>DECK | SEPTIC |
|-----------|------------------------|------------------------|----------|--------------------------|--------------|--------|
| January   |                        | 1                      |          |                          |              | 1      |
| February  | 1                      | 1                      |          |                          |              |        |
| March     | 2                      | 1                      |          | 1                        |              |        |
| April     | 5                      |                        |          | 3                        |              |        |
| May       | 2                      | 8                      | 1        | 5                        | 1            | 1      |
| June      | 5                      | 2                      |          | 5                        | 1            | 1      |
| July      | 2                      |                        | 3        | 2                        |              | 2      |
| August    | 5                      | 4                      | 2        | 5                        | 1            | 1      |
| September | 3                      | 2                      | 1        | 7                        | 1            | 2      |
| October   | 2                      | 1                      | 1        | 3                        |              |        |
| November  | 2                      | 2                      | 1        | 3                        |              |        |
| December  | 1                      | 2                      | 1        | 1                        |              |        |
| Total     | 30 Houses              | 24                     | 10       | 35                       | 4            | 8      |

## REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing ANY outside burning. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the New Hampshire Division of Forest and Lands, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws, please call our Office at 271-2217.

There are 2,400 Forest Fire Wardens and Deputy Forest Fire Wardens throughout the State. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention, and law enforcement. Early in 1998 we experienced an ice storm, which caused severe damage to forest of New Hampshire. This damage created a greater potential fire hazard as well as safety hazards to many areas of the State. Your local Fire Warden



and Forest Ranger need your assistance in preventing wildfires in these hard hit areas and throughout the State. If you need assistance or information dealing with ice damaged woodlands, please call 1-800-444-8978.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments. This is a critical factor in controlling the size of wildland fires and keeping the loss of property and suppression costs as low as possible.

**1998 FIRE STATISTICS**

(All Fires Reported thru December 23, 1998)

| FIRES REPORTED BY COUNTY ..... |        | CAUSES OF FIRES REPORTED |     |
|--------------------------------|--------|--------------------------|-----|
| Belknap .....                  | 44     | Smoking .....            | 59  |
| Carroll .....                  | 89     | Debris Burning .....     | 38  |
| Cheshire .....                 | 67     | Campfire .....           | 29  |
| Coos .....                     | 18     | Power Line .....         | 14  |
| Grafton .....                  | 43     | Railroad .....           | 9   |
| Hillsborough .....             | 232    | Equipment Use .....      | 24  |
| Merrimack .....                | 108    | Lightning .....          | 16  |
| Rockingham .....               | 121    | Children .....           | 95  |
| Strafford .....                | 64     | OHRV .....               | 6   |
| Sullivan .....                 | 12     | Miscellaneous .....      | 53  |
| .....                          |        | Unknown .....            | 140 |
| .....                          |        | Fireworks .....          | 6   |
| .....                          |        | Arson/Suspicious .....   | 16  |
| .....                          |        | Illegal .....            | 231 |
| TOTAL FIRES .....              | 798    | Rekindle .....           | 43  |
| TOTAL ACRES .....              | 442.86 | Disposal of ashes .....  | 19  |

**STRAFFORD RECREATION COMMISSION REPORT - 1998**

Attendance at the Bow Lake Beach was down this summer, in part due to unusually cool and rainy weather. Overall fewer people registered for swim lessons, although water safety instructors remained busy as beginning level swim lessons continued to be popular. Expenses have remained stable, as the Town is responsible for monitoring the beach and dam area during the summer season.

Income from season and day passes issued to both residents and non-residents for the Bow Lake Beach area totalled \$848.00. Swim lesson income totalled \$958.00.

The swim program was run by a certified water-safety instructor with partime assistants. Life guards and gate attendants made up the rest of the staff. Salaries for

the summer totalled \$12,346.02. The Red Cross charges and other expenses for the swim program totalled \$372.77. Supplies, water testing, and general maintenance totalled \$645.87.

We were able to stay well within the operating budget and request that it remain unchanged.

## **STRAFFORD CONSERVATION COMMISSION 1998 ANNUAL REPORT**

We begin this year's report with several very heartfelt "Thank You's". Our first and most important thank you goes to Merrill and Kathryn Steward and Phyllis M. Steward, who have very generously donated a 70+/- acre tract of land to the people of the Town of Strafford. This land abuts the Strafford Town Forest System on the westerly end of the Storer Lot. The Parker Mountain Beaver Pond Property donated by the Steward family runs along the lower section of the face of Parker Mountain, toward the Province Road and Bow Lake. Protection of this land as conservation land will contribute to the protection of a continuous wildlife corridor in this important area. The Conservation Commission is asking the voters to approve a warrant article to add this generous donation to our Town Forest System, thus providing an extra measure of protection and hopefully insuring that this land will be maintained as conservation land well into the future.

Our next thank you goes to Bobby Powers, who captained a delightful fall cruise around Bow Lake. It had been a number of years since Conservation Commission members had gotten together to really take a look at Bow Lake, and it was a real learning experience. During this trip, the Conservation Commission videotaped the entire shoreline of the lake. The video will allow us to better monitor activities along the lake and more easily assess dredge and fill projects proposed for the shoreline. We continue to review all of the applications submitted for work in wetlands areas, forwarding our recommendations to the NH Wetlands Bureau. We continue to urge anyone planning a project involving work in wetlands, or on the shoreline of Bow Lake, to meet with us to discuss the project in advance of completing your applications.

Finally, we offer our usual thanks, first to the members of the Strafford Cub Scouts and Boy Scout Troop 23 who work doing trail maintenance in the Town Forest and on the Storer Lot every year, secondly to George Kitz, who mows the upper field around the plaque at the Town Forest, and finally to Brian Dahlgren and family, who assisted greatly by mowing the lower field below the plaque and the parking area during the summer months. The Scouts and these two families make it possible for all of us to enjoy the Town Forest. Please remember that copies of the trail maps for

Scouts and Boy Scout Troop 23 who work doing trail maintenance in the Town Forest and on the Storer Lot every year, secondly to George Kitz, who mows the upper field around the plaque at the Town Forest, and finally to Brian Dahlgren and family, who assisted greatly by mowing the lower field below the plaque and the parking area during the summer months. The Scouts and these two families make it possible for all of us to enjoy the Town Forest. Please remember that copies of the trail maps for the Town Forest/Weidman Lot, Edgerly Lot, and Storer Lot trails are available at the Town Office.

The Commission also would like to continue to encourage students from Coe-Brown Academy to volunteer for conservation related projects for their Senior Community Service Project. All Coe-Brown students are required to undertake a community service project during their senior year. We are very happy to work with any of our local high school students - please feel free to get in touch with any of the members of the Commission!

Finally, please remember to make use of our many Town properties as you plan recreation activities. If you are not sure how to locate the various properties, please do not hesitate to contact any member of the Commission or the Strafford Town Office.

In closing, we would like to urge people to learn about and contribute to the work of the Bear Paw Regional Greenways committee. If you haven't already heard of this organization, the Greenways is a volunteer effort to establish a network of voluntarily protected lands that would eventually form "greenway corridors" connecting Pawtuckaway to the Bear Brook area through Northwood, and extending up through the Blue Hills Foundation Conservation Lands to Blue Job Mountain in the north. Strafford is obviously an important part of this region. The greenways corridors would benefit both wildlife and the human communities involved, offering recreation and educational opportunities while protecting watershed, wildlife habitat, and even important historic sites. The Strafford Conservation Commission fully supports the Bear Paw Regional Greenways, and we would be glad to answer your questions about this important project.

Respectfully submitted,  
Elizabeth Evans, *Chairman*  
Harmony Anderson  
JoAnn Brown  
J.B. Cullen  
Cal Schroeder  
Bruce Smith  
Sarah M. Ward

**STRAFFORD**

**SCHOOL**

**DISTRICTS**

**REPORTS**

**1998**

**OFFICERS OF THE STRAFFORD SCHOOL DISTRICT  
1998 - 1999**

**SCHOOL BOARD**

|                                  | Term Expires |
|----------------------------------|--------------|
| Dr. Alfred Olson, Chairman ..... | 1999         |
| Mr. Bruce Patrick .....          | 2000         |
| Mr. Stephen Leighton .....       | 2001         |
| Mr. Mark Dolan .....             | 2000         |
| Mrs. Joanne Piper-Lang .....     | 2001         |

**SUPERINTENDENT OF SCHOOLS**

Harry C. Fensom, Jr., Ed.D.

**SPECIAL EDUCATION DIRECTOR**

Judith A. McGann, M.Ed.

**PRINCIPAL**

Richard A. Jenisch, M.A.

**TREASURER**

Sandra Pierce

**CLERK**

Carrolle Popovich

**MODERATOR**

Vacant

**AUDITOR**

Mason & Rich, P.A.



**SCHOOL WARRANT  
THE STATE OF NEW HAMPSHIRE**

To the Inhabitants of the School District of the Town of Strafford qualified to vote in district affairs:

You are hereby notified to meet at the Strafford School in said district on the 3rd day of March 1999, at 7:00 o'clock in the afternoon to act upon the following subjects:

1. To hear the reports of agents, auditors, committees, or officers chosen and pass any vote relating thereto.

2. To see if the School District will vote to create a Cooperative School District Planning Committee in accordance with RSA 195:18. Such committee shall consist of three qualified voters of whom at least one shall be a member of the school board, the membership to be elected at the meeting at which the committee is created, unless the district determines that they shall be appointed by the moderator.

The School Board recommends this article.

3. To see if the School District will raise and appropriate, as a supplemental appropriation for the 1998-1999 fiscal year, the sum of \$12,075.06, for the support of schools, for capital improvements, and for the payment of statutory obligations of the district; this appropriation to be funded by excess Foundation Aid.

The School Board recommends this appropriation.

4. To see if the School District will vote to approve the cost items included in the Collective Bargaining Agreement reached between the Strafford School Board and the Strafford Education Association NEA-NH which calls for the following increases in salaries and benefits:

| Year      | Estimated Increase |
|-----------|--------------------|
| 1999-2000 | \$26,707.64        |
| 2000-2001 | \$49,292.27        |

and further to raise and appropriate the sum of twenty-six thousand seven hundred seven dollars and sixty-four cents for the 1999-2000 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year.

The School Board recommends this appropriation.

5. Shall the Strafford School District, if Article #4 is defeated, authorize the governing body to call one special meeting, at its option, to address Article #4 cost items only?

The School Board recommends this article.

6. To see if the School District will vote to raise and appropriate up to twenty-five



thousand dollars (\$25,000.00) to be placed in the school district capital reserve fund for the purpose of financing any and all capital improvements to school buildings as well as all or part of the cost of new construction for the school district in accord with the provisions of RSA Ch 35, with such amount to be funded from the year end undesignated fund balance (surplus) available on July 1, 1999.

The School Board recommends this appropriation.

7. To see what sum of money the school district will raise and appropriate for the support of schools, for the salaries of school district official and agents, for capital construction, and for the payment of statutory obligations of the school district.

The School Board recommends this appropriation.

8. To choose agents and committees in relation to any subject embraced in this warrant.

9. To transact any other business which may legally come before this meeting.

Given under our hands at said Strafford this 3rd day of February 1999.

Dr. Alfred Olson  
Mr. Mark Dolan  
Mr. Bruce Patrick

Mr. Steve Leighton  
Ms. Joanne Piper-Lang  
School Board

### **SCHOOL WARRANT THE STATE OF NEW HAMPSHIRE**

To the Inhabitants of the School District of the Town of Strafford qualified to vote in district affairs:

You are hereby notified to meet at the Strafford Elementary School in said district on the 9th day of March 1999, at 8:00 o'clock in the forenoon until 7:00 o'clock in the afternoon, to act upon the following subjects:

1. To choose a Member of the School Board for the ensuing three years.
2. To choose a Clerk for the ensuing three years.
3. To choose a Treasurer for the ensuing three years.
4. To choose a Moderator for the ensuing three years.

Given under our hands at said Strafford this 27th day of January 1999.

A true copy of Warrant - Attest:

Dr. Alfred Olson  
Mr. Bruce Patrick  
Mr. Stephen Leighton  
Mr. Mark Dolan  
Mrs. Joanne Piper-Lang

Dr. Alfred Olson, Chairman  
Mr. Bruce Patrick  
Mr. Stephen Leighton  
Mr. Mark Dolan  
Mrs. Joanne Piper-Lang  
School Board

**REPORT OF SCHOOL DISTRICT TREASURER  
for the  
Fiscal Year July 1, 1997 to June 30, 1998  
SCHOOL LUNCH PROGRAM**

|  |                  |                          |
|--|------------------|--------------------------|
| Cash on Hand July 1, 1997 (Treasurer's Bank Balance) |                  | 9,645.25                 |
| Revenue from Federal Lunch Reimbursements .....      | 24,588.00        |                          |
| Received from all other Sources .....                | <u>76,775.37</u> |                          |
| <b>TOTAL RECEIPTS .....</b>                          |                  | <b><u>101,363.37</u></b> |
| <br>TOTAL AMOUNT AVAILABLE FOR FISCAL YEAR .....     |                  | <br>111,008.62           |
| (balance - receipts)                                 |                  |                          |
| LESS SCHOOL BOARD ORDERED PAID .....                 |                  | <u>-108,836.65</u>       |
| BALANCE ON HAND JUNE 30, 1998 .....                  |                  | 2,171.97                 |
| (Treasurer's Bank Balance)                           |                  |                          |

Sandra L. Pierce, *District Treasurer*

**DETAILED STATEMENT OF RECEIPTS**

| DATE                  | FROM WHOM     | DESCRIPTION          | AMOUNT              |
|-----------------------|---------------|----------------------|---------------------|
| July 1, 1997          | State of N.H. | School Lunch Program | \$24,588.00         |
| to                    |               | Lunch/Deli           | 68,327.35           |
| June 30, 1998         |               | Ice Cream            | 1,779.50            |
|                       |               | Snack Machine        | 5,783.00            |
|                       |               | Miscellaneous        | 804.21              |
|                       | Citizen Bank  | Interest             | <u>81.31</u>        |
| <b>TOTAL RECEIPTS</b> |               |                      | <b>\$101,363.37</b> |

**FOOD SERVICES DEPT. 2560 ST.SCH  
BALANCE SHEET  
As of June 30, 1998**

**ASSETS**

|                                   |  |                 |
|-----------------------------------|--|-----------------|
| Current Assets - Checking/Savings |  |                 |
| 100 - CASH/CKBK .....             |  | 2,171.97        |
| Total Checking/Savings .....      |  | 2,171.97        |
| <br>Accounts Receivable           |  |                 |
| 1200 Accounts Receivable .....    |  | 4,383.70        |
| Total Accounts Receivable .....   |  | 4,383.70        |
| <br>Total Currents Assets .....   |  | <u>6,555.67</u> |
| <br>TOTAL CURRENT ASSETS .....    |  | <u>6,555.67</u> |

# LIABILITIES & EQUITY

|  |                 |
|--|-----------------|
| Liabilities Current Liabilities Accounts Payable         |                 |
| 420 - Accounts Payable/OPEN/Other .....                  | 442.82          |
| Total Accounts Payable / TOTAL CURRENT LIABILITIES ..... | <u>442.82</u>   |
| Total Liabilities .....                                  | 442.82          |
| EQUITY 3900 - Retained Earnings .....                    | 2,836.48        |
| Net Income .....   | <u>3,276.37</u> |
| Total Equity .....                                       | <u>6,112.85</u> |
| TOTAL LIABILITIES & EQUITY .....                         | 6,555.67        |

## FOOD SERVICES DEPT 2560 St.Sch PROFIT AND LOSS July 1997 through June 1998

### Income

|   |                  |
|---|------------------|
| 1500 Earning on Investments MS25pg3             |                  |
| 1600 Lunch Program / Items Sold INC             |                  |
| Adult Lunch .....                               | 4,178.65         |
| ALACarte .....                                  | 7,962.01         |
| Breakfast (PAID) .....                          | 1,577.25         |
| Breakfast (REDUCED) .....                       | 83.75            |
| Events .....                                    | 538.99           |
| Ice Cream .....                                 | 1,814.00         |
| Lunch Sales (PAID) .....                        | 48,880.53        |
| Lunch Sales (REDUCED) .....                     | 935.25           |
| Milk .....                                      | 3,872.41         |
| Purchases .....                                 | 749.50           |
| Snack Machine .....                             | <u>5,818.00</u>  |
| Total 1600 Lunch Program / Items Sold INC ..... | 76,410.37        |
| 1990 Other LOCAL Revenue .....                  | 45.94            |
| 1500 Earning on Investments MS25pg3 other ...   | <u>81.31</u>     |
| Total 1500 Earning on Investments MS25pg3 ...   | 76,537.62        |
| 3200 State Restr.Grant-In-Aid/MS25pg4 .....     |                  |
| 3270 CHILD NUTRITION .....                      | 28,971.70        |
| Total 3200 State Restr.Grant-In-Aid/MS25pg4 ... | <u>28,971.70</u> |
| Total Income .....                              | 105,509.32       |

|  |                  |                 |
|--|------------------|-----------------|
| Expense                                |                  |                 |
| Payroll expenses                       |                  |                 |
| 114 Food Service Director Salary ..... | <u>36,471.40</u> |                 |
| Total Payroll Expenses .....           |                  | 36,471.40       |
| Payroll Taxes                          |                  |                 |
| 230 FICA .....                         | <u>2,828.21</u>  |                 |
| Total Payroll Taxes .....              |                  | 2,828.21        |
| 320.3 Workshops - Support Staff .....  |                  | 510.00          |
| 440 Repairs & Maintenance .....        |                  | 881.43          |
| 513 Transportation .....               |                  | 242.91          |
| 531 Telephone .....                    |                  | 509.96          |
| 540 Advertising - Legal Notices .....  |                  | 72.96           |
| 580 Travel Expense .....               |                  | 254.80          |
| 610 Supplies .....                     |                  | 1,284.72        |
| 620 Food/Milk/ Purchases .....         |                  | 58,236.98       |
| 657 Propane Gas .....                  |                  | 390.12          |
| 740 Equipment.....                     |                  | 547.46          |
| 810 Dues & Fees and SBA dues .....     |                  | <u>2.00</u>     |
| Total Expense .....                    |                  | 102,232.95      |
| Net Income .....                       |                  | <u>3,276.37</u> |

**REPORT OF SCHOOL DISTRICT TREASURER**  
**for the**  
**Fiscal year July 1, 1997 to June 30, 1998**

|  |                   |                     |
|--|-------------------|---------------------|
| Cash on Hand July 1, 1997 .....              |                   | 84,486.83           |
| (Treasurer's Bank Balance)                   |                   |                     |
| Received from Selectmen                      |                   |                     |
| Current Appropriation .....                  | 4,231,219.12      |                     |
| Revenue from State .....                     | 484,520.09        |                     |
| Revenue from Federal .....                   | .00               |                     |
| Received from all other Sources .....        | <u>141,101.74</u> |                     |
| TOTAL RECEIPTS .....                         |                   | 4,856,840.95        |
| TOTAL AMOUNT AVAILABLE FOR FISCAL YEAR ..... |                   | <u>4,941,327.78</u> |
| (balance-receipts)                           |                   |                     |
| LESS SCHOOL BOARD ORDERED PAID .....         |                   | <u>4,668,866.88</u> |
| BALANCE ON HAND JUNE 30, 1998 .....          |                   | 272,460.90          |
| (Treasurer's Bank Balance)                   |                   |                     |

Sandra L. Pierce, *District Treasurer*

**DETAILED STATEMENT OF RECEIPTS**  
**JULY 1, 1997 to JUNE 30, 1998**

| FROM WHOM                                     | DESCRIPTION                 | AMOUNT                |
|---|-----------------------------|-----------------------|
| State of N.H.                                 | Foundation Aid              | 355,479.08            |
|   | Building Aid                | 25,840.00             |
|   | Catastrophic Aid            | 43,374.51             |
|   | Kindergarten Aid            | 25,500.00             |
|   | Medicaid Reimbursements     | 34,140.50             |
|   | Unemployment Compensation   | 186.00                |
| Town of Strafford                             | Town Appropriation          | 4,231,219.12          |
| Capital Reserve Fund                          |                             | 1,097.48              |
| Citizen Bank                                  | Interest                    | 15,817.20             |
| School Lunch Prog.                            | Wages                       | 38,750.75             |
| US Treasury                                   | Over Payment of Taxes       | 705.26                |
| Merrimack School Dist.                        | Tuition                     | 5,051.79              |
| Hampton School Dist.                          | Tuition                     | 5,702.28              |
| SAU #44                                       | Health Deduction Reimb.     | 23.23                 |
|   | Special Ed. & Calculators   | 2,158.24              |
|   | Bus Transportation          | 52.50                 |
|   | 1992-96 Workman's Comp      |                       |
|   | Insurance Refund            | 3,856.41              |
|   | Liability Ins. Refund       | 619.95                |
|   | Supplemental Books          | 69.90                 |
|   | Adj. Assessment 1996-97     | 2,050.92              |
|   | Refund on Preschool Balance | 56,274.75             |
| School Principal Acct.                        | NH Retirement Refund        | 229.52                |
| US Robotic                                    | Rebate Check                | 100.00                |
| Nat'l Business Inst.                          | Seminar Refund              | 159.00                |
| SAU #74                                       | Bus Transportation          | 52.50                 |
| Northwood School                              | Bus Transportation          | 52.50                 |
| Learning Company                              | Refund                      | 27.83                 |
| Saxon Publishers Inc.                         | Refund                      | 70.16                 |
| Lexis Law Publishing                          | Refund                      | 6.00                  |
| Advance Systems Measurement & Evaluation Inc. | Substitute Reimb.           | 50.00                 |
| UNH   | Tuition Refund              | 45.00                 |
| Peerless Ins. Co.                             | Computer Damage Ins.        | 1,099.00              |
| Miscellaneous                                 | Health Ins. Reimbursements  | 955.50                |
|   | Dental Ins. Reimbursements  | 241.56                |
|   | B/C-B/S Reimbursements      | 3,517.29              |
|   | Workman's Comp. Refund      | 46.00                 |
|   | Rent                        | 1,735.00              |
|   | Volleyball Net              | 48.48                 |
|   | Telephone Calls             | 9.41                  |
|   | Reimb. on New Books         | 47.95                 |
|   | Filing Fees                 | 7.00                  |
|   | Broken Window               | 206.60                |
|   | Lost Books & Calculators    | <u>164.78</u>         |
| <b>TOTAL RECEIPTS</b>                         |                             | <b>\$4,856,840.95</b> |

**STRAFFORD SCHOOL DETAILED EXPENDITURES**  
**July 1, 1997 - June 30, 1998**

|             |                                   |                       |
|-------------|-----------------------------------|-----------------------|
| <b>1100</b> | <b>REGULAR EDUCATION</b>          |                       |
|             | Payroll                           | \$1,033,265.13        |
|             | Benefits                          | 150,078.66            |
|             | Payroll Taxes                     | 79,619.24             |
| 310         | Contracted Services               | 11,687.00             |
| 440         | Repairs & Maintenance             | 1,121.27              |
| 561         | Tuition - Other Public Schools    | 75,118.19             |
| 563         | Tuition - Coe-Brown               | 1,328,829.42          |
| 610-2       | Art Supplies                      | 2,287.88              |
| 610-5       | Language - Arts, Reading Supplies | .00                   |
| 610-8       | Health - P.E. Supplies            | 479.19                |
| 610-11      | Math Supplies                     | .00                   |
| 610-12      | Music Supplies                    | 466.73                |
| 610-12-1    | Instrumental Music                | 236.26                |
| 610-13      | Science Supplies                  | 817.90                |
| 610-15      | Social Studies Supplies           | 5,424.93              |
| 610-18-1    | Consumable Supplies               | 8,101.18              |
| 610-18-2    | General Supplies                  | 1,550.58              |
| 610-18-3    | A.V. Supplies                     | .00                   |
| 610-24      | Testing Supplies                  | 1,212.87              |
| 610-25      | Computer Supplies                 | 795.78                |
| 630-1       | Textbooks                         | 32,103.65             |
| 630-2       | Workbooks                         | 3,000.00              |
| 630-3       | Supplemental Books                | 1,110.62              |
| 630-4       | Reference Books                   | .00                   |
| 640         | Periodicals                       | .00                   |
| 741.1       | New Equipment                     | 275.94                |
| 741.2       | Computer Tech. Equipment          | 14,885.47             |
| 742         | Replacement Equipment             | 70.88                 |
| 751         | New Furniture                     | .00                   |
| 752         | Replacement Furniture             | .00                   |
| 810         | Dues & Fees                       | 1,200.21              |
|             | <b>TOTAL REG. ED. PROGRAMS</b>    | <b>\$1,720,473.85</b> |
| <b>1200</b> | <b>SPECIAL EDUCATION</b>          |                       |
|             | Payroll                           | \$203,953.32          |
|             | Benefits                          | 47,627.78             |
|             | Payroll Taxes                     | 15,177.69             |
| 310         | Contracted Services:              | .00                   |
| 440         | Repairs & Maintenance             | .00                   |
| 550         | Printing                          | 367.02                |
| 561         | Tuition - Other Public Schools    | 40,761.00             |



|                                 |                              |                     |
|---------------------------------|------------------------------|---------------------|
| 563                             | Tuition - Coe-Brown          | 104,596.31          |
| 565                             | Tuition - Non-Public Schools | 40,574.87           |
| 580                             | Travel                       | 2,293.17            |
| 610-11                          | Math Supplies                | 350.00              |
| 610-15                          | Social Studies               | 175.00              |
| 610-18-2                        | General Supplies             | 852.27              |
| 610-18-3                        | A.V. / Printing Supplies     | 46.50               |
| 610-24                          | Testing Supplies             | 389.57              |
| 610-25                          | Computer Supplies            | 162.00              |
| 630-1                           | Textbooks                    | 2,583.80            |
| 630-2                           | Workbooks                    | 180.65              |
| 630-3                           | Supplemental Textbooks       | 247.50              |
| 630-4                           | Reference Books              | 256.78              |
| 741.1                           | New Equipment                | .00                 |
| 742                             | Replace Equipment            | .00                 |
| 810                             | Dues and Fees                | .00                 |
| <b>TOTAL SPEC. ED. PROGRAMS</b> |                              | <b>\$256,641.91</b> |

|                            |                                    |                    |
|----------------------------|------------------------------------|--------------------|
| <b>1400</b>                | <b>CO-CURRICULAR</b>               |                    |
|                            | Payroll                            | \$ 16,936.22       |
|                            | Benefits                           | 795.57             |
|                            | Payroll Taxes                      | 755.06             |
| 310-1                      | Contracted Services / Kindergarten | 63,036.00          |
| 390                        | Umps - Refs                        | 1,140.00           |
| 440                        | Repairs - Maintenance              | 150.00             |
| 610-8                      | Athletic Supplies                  | 866.49             |
| 610-18                     | Co-curricula supplies              | 527.76             |
| 610-20                     | Enrichment supplies                | 486.62             |
| 810                        | Dues & Fees                        | 250.00             |
| <b>TOTAL CO-CURRICULAR</b> |                                    | <b>\$67,252.44</b> |

|             |                   |           |
|-------------|-------------------|-----------|
| <b>2110</b> | <b>ATTENDANCE</b> |           |
| 310-20      | Truant Officer    | \$ 250.00 |

|                       |                       |                     |
|-----------------------|-----------------------|---------------------|
| <b>2120</b>           | <b>GUIDANCE</b>       |                     |
|                       | Payroll               | \$ 38,797.20        |
|                       | Benefits              | 5,252.88            |
|                       | Payroll Taxes         | 2,622.40            |
| 310                   | Cont. Serv. - Testing | .00                 |
| 610                   | Supplies              | .00                 |
| 630                   | Books                 | 46.54               |
| <b>TOTAL GUIDANCE</b> |                       | <b>\$ 46,719.02</b> |

|             |                              |                     |
|-------------|------------------------------|---------------------|
| <b>2130</b> | <b>HEALTH SERVICES</b>       |                     |
|             | Payroll                      | \$ 23,754.00        |
|             | Benefits                     | 4,421.94            |
|             | Payroll Taxes                | 1,817.31            |
| 310-2       | Staff Physicals              | .00                 |
| 310-3       | Contracted Services          | 86.00               |
| 440         | Repairs & Maintenance        | 88.00               |
| 580         | Travel                       | .00                 |
| 610         | Supplies                     | 755.09              |
| 630         | Textbooks                    | 109.95              |
| 741.1       | New Equipment                | .00                 |
|             | <b>TOTAL HEALTH SERVICES</b> | <b>\$ 31,032.39</b> |

|             |                                     |                     |
|-------------|-------------------------------------|---------------------|
| <b>2140</b> | <b>SPECIAL CONT. SERVICES</b>       |                     |
| 310-1-1     | SLC Membership                      | \$ 3,800.50         |
| 310-1-2     | Cost of Medicaid Administration     | 5,314.66            |
| 310-2       | Occupational Therapy                | 18,946.22           |
| 310-3       | Physical Therapy                    | 10,356.00           |
| 310-4       | Pre-school Diag. Unit               | 8,083.19            |
|             | <b>TOTAL SPECIAL CONT. SERVICES</b> | <b>\$ 46,500.57</b> |

|             |                              |                     |
|-------------|------------------------------|---------------------|
| <b>2150</b> | <b>SPEECH SERVICES</b>       |                     |
|             | Payroll                      | \$ 49,538.48        |
|             | Benefits                     | 8,802.48            |
|             | Payroll Taxes                | 3,740.91            |
| 610         | Supplies                     | 367.51              |
| 610-24      | Speech Testing               | 656.43              |
| 741.1       | New Equipment                | 309.50              |
|             | <b>TOTAL SPEECH SERVICES</b> | <b>\$ 63,415.31</b> |

|             |                               |                     |
|-------------|-------------------------------|---------------------|
| <b>2210</b> | <b>IMPROV. OF INST.</b>       |                     |
| 112-1       | Curriculum Development        | \$ 4,238.36         |
| 270-1       | Tuition Reimbursement         | 9,457.00            |
| 270-2       | Tuition - Support Staff       | 204.00              |
| 320-1       | In-Service Training           | 2,001.18            |
| 320-2       | Staff Dev. Wkshps.            | 4,911.75            |
| 320-3       | Workshops - Support Staff     | 2,312.00            |
| 320-4       | Staff Development Stipend     | 660.00              |
| 630         | Professional Books            | 456.22              |
|             | <b>TOTAL IMPROV. OF INST.</b> | <b>\$ 24,240.51</b> |

|             |                                |              |
|-------------|--------------------------------|--------------|
| <b>2220</b> | <b>LIBRARY &amp; ED. MEDIA</b> |              |
|             | Payroll                        | \$ 25,383.00 |
|             | Benefits                       | 7,356.96     |
|             | Payroll Taxes                  | 1,816.53     |

**2220 LIBRARY & ED. MEDIA**

|                                      |                           |                     |
|--------------------------------------|---------------------------|---------------------|
| 310                                  | Contr. Serv. - Educ. T.V. | 1,500.00            |
| 610-18-2                             | General Supplies          | 350.20              |
| 610-18-3                             | A.V. Supplies             | 1,214.39            |
| 610-2                                | Computer Software         | 5,829.28            |
| 630                                  | Library Books             | 5,113.72            |
| 640                                  | Periodicals               | 1,391.42            |
| 741                                  | New Equipment             | .00                 |
| 742                                  | Replacement Equipment     | .00                 |
| <b>TOTAL LIBRARY &amp; ED. MEDIA</b> |                           | <b>\$ 49,955.50</b> |

**2310 SCHOOL BOARD**

|                           |                             |                     |
|---------------------------|-----------------------------|---------------------|
| 110-1                     | School Board Salaries       | \$ 1,900.00         |
| 110-2                     | Moderator                   | .00                 |
| 110-3                     | Treasurer                   | 1,500.00            |
| 110-4                     | Clerk                       | 250.00              |
| 110.6                     | Secretary                   | 1,147.50            |
| 230                       | FICA                        | 367.01              |
| 310                       | Audit                       | 2,650.00            |
| 390                       | Attorney & Negotiator       | 1,576.11            |
| 540                       | Advertising - Legal Notices | 2,523.44            |
| 590                       | Other Expenses              | 1,018.84            |
| 810                       | Dues & Fees - SBA           | 2,596.67            |
| <b>TOTAL SCHOOL BOARD</b> |                             | <b>\$ 15,529.57</b> |

**2320 S.A.U. #44**

|                         |                |                     |
|-------------------------|----------------|---------------------|
|                         | Expenses - SAU | \$ 99,940.05        |
| <b>TOTAL S.A.U. #44</b> |                | <b>\$ 99,940.05</b> |

**2410 OFFICE OF THE PRINCIPAL**

|          |                       |               |
|----------|-----------------------|---------------|
|          | Payroll               | \$ 130,620.00 |
|          | Benefits              | 16,300.68     |
|          | Payroll Taxes         | 10,205.41     |
| 310      | Contracted Services   | 5,262.52      |
| 440      | Repairs & Maintenance | 2,500.00      |
| 531      | Telephone             | 6,389.68      |
| 532      | Postage               | 1,616.40      |
| 550      | Printing              | 2,474.98      |
| 580      | Travel                | 57.01         |
| 610-18-2 | Supplies & Forms      | 431.78        |
| 610-25   | Comp. Soft. Supplies  | .00           |
| 741      | New Equipment         | .00           |
| 742      | Replace Equipment     | 35.00         |

|                                    |                                |                      |
|------------------------------------|--------------------------------|----------------------|
| <b>2410</b>                        | <b>OFFICE OF THE PRINCIPAL</b> |                      |
| 810                                | Dues & Fees                    | 1,044.00             |
| 890                                | Graduation Expenses            | 1,071.15             |
| <b>TOTAL PRINCIPAL OFFICE EXP.</b> |                                | <b>\$ 178,008.61</b> |

|                              |                   |                     |
|------------------------------|-------------------|---------------------|
| <b>2520</b>                  | <b>BOOKKEEPER</b> |                     |
|                              | Payroll           | \$ 21,000.00        |
|                              | Benefits          | 2,086.09            |
|                              | Payroll Taxes     | 1,683.04            |
| 440                          | Repairs           | .00                 |
| 532                          | Postage           | 637.63              |
| 580                          | Travel            | .00                 |
| 610                          | Supplies          | 1,542.53            |
| <b>TOTAL BOOKKEEPER EXP.</b> |                   | <b>\$ 26,949.29</b> |

|                                 |                             |                      |
|---------------------------------|-----------------------------|----------------------|
| <b>2450</b>                     | <b>OPERATION OF PLANT</b>   |                      |
|                                 | Payroll                     | \$ 77,009.25         |
|                                 | Benefits                    | 18,858.22            |
|                                 | Payroll Taxes               | 5,619.56             |
| 310-1                           | Rubbish Removal             | 3,913.57             |
| 310-3                           | Septic Tank-Main.           | 4,760.65             |
| 310-4                           | Fire Alarm Ser.             | 655.20               |
| 310-5                           | Clock & Bell Ser.           | .00                  |
| 310-6                           | Water Testing               | 1,525.00             |
| 310-7                           | Laundry & Dry Cleaning      | 147.00               |
| 440-2                           | Rep. & Main. - Heating      | 9,373.07             |
| 440-3                           | Rep. & Main. - Equipment    | 1,635.26             |
| 440-4                           | Rep. & Main. - Furn. & Fix. | 4,251.94             |
| 440-5                           | Rep. & Main. - Grounds      | 14,667.01            |
| 440-6                           | Rep. & Main. - Building     | 3,381.81             |
| 440-6-1                         | Warrant Article #6 - Fields | .00                  |
| 520                             | Insurance                   | 9,962.90             |
| 580                             | Travel                      | 249.36               |
| 610-1                           | General Supplies            | 9,017.88             |
| 610-2                           | Glass Supplies              | 505.40               |
| 610-3                           | Lumber Supplies             | 783.73               |
| 610-4                           | Hardware Supplies           | 1,069.96             |
| 610-5                           | Electrical Supplies         | 1,018.91             |
| 652                             | Electricity                 | 31,869.76            |
| 653                             | Fuel Oil                    | 14,009.81            |
| 657                             | Propane Gas                 | 4,595.46             |
| 741.1                           | New Equipment               | 805.64               |
| 742                             | Replacement Equipment       | 600.00               |
| 752                             | Replacement Furniture       | .00                  |
| <b>TOTAL OPERATION OF PLANT</b> |                             | <b>\$ 220,286.35</b> |

|                             |                            |                      |
|-----------------------------|----------------------------|----------------------|
| <b>2550</b>                 | <b>TRANSPORTATION</b>      |                      |
| 513-1                       | Elementary                 | \$ 180,720.00        |
| 513-3                       | Athletic                   | 1,683.60             |
| 513-4                       | High School                | .00                  |
| 513-5                       | Special Education          | 59,521.11            |
| 513-6                       | Field Trip                 | 2,771.00             |
| 513-8                       | Winter Activity Transport. | .00                  |
| <b>TOTAL TRANSPORTATION</b> |                            | <b>\$ 244,695.71</b> |

|                                |                          |                     |
|--------------------------------|--------------------------|---------------------|
| <b>2900</b>                    | <b>INS., COMP., RET.</b> |                     |
| 211                            | Health Ins. Fee          | \$ 247.34           |
| 212                            | Dental Ins. Fee          | 187.50              |
| 213                            | Life Ins. Admin. Fee     | 60.00               |
| 214-1                          | Worker's Compensation    | 13,210.59           |
| 214-2                          | Unemployment Comp.       | 27.36               |
| <b>TOTAL INS., COMP., RET.</b> |                          | <b>\$ 13,732.79</b> |

|                           |                      |                      |
|---------------------------|----------------------|----------------------|
| <b>5100</b>               | <b>DEBT SERVICE</b>  |                      |
| 830                       | Payment of Principal | \$ 85,000.00         |
| 840                       | Payment of Interest  | 43,350.00            |
| <b>TOTAL DEBT SERVICE</b> |                      | <b>\$ 128,350.00</b> |

#### **BUDGET SUMMARY:**

|             |                                |                        |
|-------------|--------------------------------|------------------------|
| <b>1100</b> | <b>REGULAR EDUCATION</b>       | <b>\$ 1,720,473.85</b> |
| <b>1200</b> | <b>SPECIAL EDUCATION</b>       | <b>256,641.91</b>      |
| <b>1400</b> | <b>CO-CURRICULAR</b>           | <b>67,252.44</b>       |
| <b>2110</b> | <b>TRUANT OFFICER</b>          | <b>250.00</b>          |
| <b>2120</b> | <b>GUIDANCE</b>                | <b>46,719.02</b>       |
| <b>2130</b> | <b>HEALTH SERVICES</b>         | <b>31,032.29</b>       |
| <b>2140</b> | <b>SPEC. CONT. SERVICES</b>    | <b>46,500.57</b>       |
| <b>2150</b> | <b>SPEECH SERVICES</b>         | <b>63,415.31</b>       |
| <b>2110</b> | <b>IMPROV. OF INST.</b>        | <b>24,240.51</b>       |
| <b>2220</b> | <b>LIBRARY &amp; ED. MEDIA</b> | <b>49,955.50</b>       |
| <b>2310</b> | <b>SCHOOL BOARD</b>            | <b>15,529.57</b>       |
| <b>2320</b> | <b>S.A.U. #44</b>              | <b>99,940.05</b>       |
| <b>2410</b> | <b>PRINCIPAL</b>               | <b>178,008.61</b>      |
| <b>2520</b> | <b>BOOKKEEPER</b>              | <b>26,949.29</b>       |
| <b>2540</b> | <b>OPERATION OF PLANT</b>      | <b>220,286.35</b>      |
| <b>2550</b> | <b>TRANSPORTATION</b>          | <b>224,695.71</b>      |
| <b>2900</b> | <b>INS., COMP., RET.</b>       | <b>13,732.79</b>       |
| <b>5100</b> | <b>DEBT SERVICE</b>            | <b>128,350.00</b>      |

|                      |                        |
|----------------------|------------------------|
| <b>SUMMARY TOTAL</b> | <b>\$ 3,233,973.77</b> |
|----------------------|------------------------|

|                     |                      |                      |
|---------------------|----------------------|----------------------|
| <b>2560</b>         | <b>FOOD SERVICE</b>  |                      |
|                     | Cost of employment   | \$ 39,299.61         |
| 320                 | Education            | 510.00               |
| 440                 | Repairs to Equipment | 881.43               |
| 531                 | Telephone            | 509.96               |
| 540                 | Advertising          | 72.96                |
| 580                 | Transportation       | 497.71               |
| 590                 | Other Expenses       | .00                  |
| 610                 | Supplies             | 1,284.72             |
| 620                 | Food and Milk        | 58,236.98            |
| 657                 | Propane Gas          | 390.12               |
| 741                 | Equipment            | 547.46               |
| 810                 | Dues & Fees          | 2.00                 |
| <b>FOOD SERVICE</b> |                      | <b>\$ 102,232.95</b> |

**SCHOOL SALARIES**  
(Included in the Detailed Expenditures Section)

|                      |              |
|----------------------|--------------|
| Janet Abbott         | \$ 38,356.00 |
| Cecil Abels          | 3,496.88     |
| Irene Abels          | 23,429.00    |
| Corinne Allaire      | 100.00       |
| Tracy Archer         | 6,968.75     |
| Sarah C. Ash         | 300.00       |
| Daniel Baker         | 43,500.00    |
| Charlotte M. Berry   | 325.00       |
| Pricilla Bowlen      | 37,791.00    |
| Georgeanne Briggs    | 5,974.54     |
| Joanne E. Brintnall  | 1,020.80     |
| Melissa Broadbent    | 9,039.64     |
| Dorothy Buzinski     | 4,344.76     |
| Kim Castagna         | 39,298.00    |
| Steven Colby         | 27,562.00    |
| Robert L. Cole       | 2,050.01     |
| Julie Colligan       | 14,193.00    |
| Ken Cook             | 16,715.45    |
| Anne Cullen          | 14,530.00    |
| Donna Darnell        | 1,425.00     |
| Kathy Demers         | 38,356.00    |
| Audrey Dolan         | 29,196.90    |
| Maureen Dolen        | 7,508.97     |
| Cynthia Duffy        | 6,725.00     |
| Jennifer Edgerly     | 36,287.00    |
| Michael J. Felber    | 36,386.00    |
| Jennifer R. Fletcher | 525.00       |



## SCHOOL SALARIES

|                        |           |
|------------------------|-----------|
| Allan K. Gahm          | 34,319.00 |
| Eric J. Gale           | 21,757.60 |
| John C. Gale           | 346.50    |
| Kathryn M. Gale        | 2,594.46  |
| Roxanne M. Gale        | 100.00    |
| Amy E. Gelinas         | 3,708.00  |
| Ann W. Graham          | 1,525.00  |
| Kelly Hall             | 425.00    |
| Linda J. R. Hartmann   | 34,319.00 |
| Noel H. Hastings       | 19,121.44 |
| Laura A. Hebert        | 11,967.00 |
| Renee D. Hebert        | 231.25    |
| Darla M. Higgins       | 37,609.00 |
| Leo C. Howard          | 17,796.00 |
| Josh A. Jensich        | 870.00    |
| Richard A. Jenisch     | 57,198.00 |
| Margaret J. Johnson    | 3,963.40  |
| Susan B. Johnson       | 12,182.48 |
| Richard J. Kaufman     | 24,604.20 |
| Michael Kelley         | 4,597.50  |
| Susan Killingsworth    | 300.00    |
| Robyn T. Krasko        | 35,919.00 |
| Marlean L. Laflamme    | 9,703.21  |
| Nancy L. Lake          | 37,791.00 |
| Jane Laurion           | 250.00    |
| R. Stephen Leighton    | 700.00    |
| Julia Lightner         | 13,012.00 |
| Carol A. Lord          | 18,392.00 |
| Patricia M. Lucas      | 7,010.38  |
| Jacqueline MacNevin    | 352.00    |
| Elizabeth T. Mason     | 37,287.00 |
| Rondi McCullough-Boyer | 4,139.52  |
| Judith McGann          | 5,000.00  |
| Colleen D. McMahon     | 9,781.08  |
| Kelley R. Mitchell     | 150.00    |
| Francis R. Morris      | 28,780.00 |
| Robin A. Morris        | 175.00    |
| David R. Nix           | 36,386.00 |
| A.P. Olson             | 600.00    |
| Bruce Patrick          | 600.00    |
| Christine A. Perreault | 21,683.26 |
| Sandra L. Pierce       | 1,500.00  |
| Maryellen Plante       | 37,612.00 |
| Carrolle Popovich      | 1,397.50  |

**SCHOOL SALARIES**

|                      |           |
|----------------------|-----------|
| Marueen D. Rice      | \$ 872.81 |
| Michael A. Richard   | 687.50    |
| Claudia Renee Rivard | 25.00     |
| Karen E. Roberto     | 12,447.84 |
| Laurel Rodier        | 21,134.00 |
| Walter T. Sagan      | 42,101.50 |
| Cheryl A. Sager      | 1,662.50  |
| Maureen Sawicki      | 34,848.00 |
| Shani A. Scarponi    | 24,556.50 |
| Maria Sheppard       | 29,197.00 |
| Jennifer S. Sienko   | 22,000.00 |
| Sharon Silva         | 25,058.00 |
| Jennifer Snow        | 34,190.85 |
| Diane St. Germain    | 41,007.00 |
| Mary Lou Stano       | 38,791.00 |
| Wayne B. Stuck       | 36,837.00 |
| Susan J. Tanguay     | 39,023.00 |
| Hazel M. Turmelle    | 5,344.65  |
| Roger P. Turmelle    | 1,131.26  |
| Allen Unrein         | 32,062.00 |
| Jane M. Vachon       | 1,925.00  |
| Lynda D. Vogt        | 34,819.00 |
| Debra Vonkahle       | 859.11    |
| Nancy J. VonWahlde   | 31,885.00 |
| Kristine B. Vulner   | 3,590.92  |
| Cindy Walfield       | 6,552.00  |
| Rosena C. Weaver     | 100.00    |
| Jennifer Wheat       | 4,559.36  |
| Judith L. Whitcher   | 6,520.80  |
| Rebecca Whitcher     | 1,525.00  |
| Susan M. Williams    | 28,215.00 |
| Jennifer E. Wright   | 36,336.00 |
| Patricia A. Young    | 43,200.00 |

These figures include all stipend and insurance buy-out payments.

**CAPITAL RESERVE FUND 1997/1998**

Capital Reserve Fund Balance as of  
June 30, 1998

\$76,696.20

**STRAFFORD SCHOOL  
BALANCE SHEET  
As of June 30, 1998**

**ASSETS**

Current Assets

|                              |                   |
|------------------------------|-------------------|
| Checking/Savings             |                   |
| 100-Cash/ckbk .....          | <u>272,592.55</u> |
| Total Checking/Savings ..... | 272,592.55        |

Accounts Receivable

|  |                  |
|--|------------------|
| 150 - Accounts Receivable/OPEN/Other ..... | <u>28,529.86</u> |
| Total Accounts Receivable .....            | 28,529.86        |

Other Current Assets

|                                  |               |
|----------------------------------|---------------|
| 180 - Pre-paid Expenses .....    | <u>618.35</u> |
| Total Other Current Assets ..... | 618.35        |

|                            |            |
|----------------------------|------------|
| Total Current Assets ..... | 301,740.76 |
|----------------------------|------------|

|                           |                   |
|---------------------------|-------------------|
| <b>TOTAL ASSETS .....</b> | <b>301,740.76</b> |
|---------------------------|-------------------|

**LIABILITIES & EQUITY**

Liabilities

Current Liabilities

|   |                  |
|---|------------------|
| Accounts Payable                        |                  |
| 420 - Accounts Payable/OPEN/Other ..... | <u>42,298.61</u> |
| Total Accounts Payable .....            | 42,298.61        |

|                                 |           |
|---------------------------------|-----------|
| TOTAL CURRENT LIABILITIES ..... | 42,298.61 |
|---------------------------------|-----------|

|                         |           |
|-------------------------|-----------|
| TOTAL LIABILITIES ..... | 42,298.61 |
|-------------------------|-----------|

**EQUITY**

|                                |                   |
|--------------------------------|-------------------|
| 3900 - Retained Earnings ..... | 41,561.01         |
| Net Income .....               | <u>217,881.14</u> |
| Total Equity .....             | <u>259,442.15</u> |

|   |                   |
|---|-------------------|
| <b>TOTAL LIABILITIES &amp; EQUITY .....</b> | <b>301,740.76</b> |
|---|-------------------|

**STRAFFORD SCHOOL  
PROFIT AND LOSS  
July 1997 through June 1998**

INCOME

1000 - REV. from LOCAL SOURCES/MS25pg2

1100 - TAXES revenue

1121 - Current Appropriation/Revenue 4,231,219.12

TOTAL 1100 - TAXES Revenue ..... 4,231,219.12

1300 - TUITION Income

1311 - RDS Purpis ..... 6,953.69

Total 1300 - TUITION Income ..... 6,953.69

1500 - Interest Earning on Investments

1910 - Rentals ..... 1,755.00

1990 - OTHER/MISC Local Revenue

1992 - Retiree's Health Ins. Reimbsmt .00

1990 - OTHER/MISC Local Revenue - Other 2,956.50

Total 1990 - OTHER/MISC Local Revenue .. 2,956.50

1500 - Interest Earning on Investments - other 15,817.20

Total 1500 - Interest Earning on Investments 20,528.70

Total 1000 REV. from LOCAL SOURCES/MS25pg2 4,258,701.51

3100 - UNRESTRICTED Grants-In Aid

3110 - Foundation Aid/Unrestricted ..... 355,479.08

3190 - OTHER/Rev. From ST./Medic/unres ..... .00

TOTAL 3100 UNRESTRICTED Grants-In Aid 355,479.08

3200 - RESTRICTED Grants-in Aid STATE ..

3210 - School BLDG Aid/restricted GIA ... 25,840.00

3240 - Catastrophic Aid/Voc ScAid/Rest .. 43,374.51

3291 - Kindergarten ..... 25,500.00

TOTAL 3200 - RESTRICTED Grants-In Aid STATE 94,714.51

5250 - Xfer in from Capital Reserve ..... 1,097.48

TOTAL INCOME ..... 4,709,992.58

GROSS PROFIT ..... 4,709,992.58

## EXPENSES

### PAYROLL EXPENSES

|       |                                       |               |              |
|-------|---------------------------------------|---------------|--------------|
| 110   | Gross Wages / Teacher Salaries .....  | 1,204,044.13  |              |
| 110.1 | Principal/Athletic/SB/HCust Sal ..... | 85,745.60     |              |
| 110.2 | Enrichment/SBMod/Cust.Salaries .....  | 97,596.89     |              |
| 110.3 | CoCurr/SBTreasurer Salaries .....     | 20,227.00     |              |
| 110.4 | E.Curr/Sec/SB Clerk Salaries .....    | 22,827.22     |              |
| 110.6 | School Board Secretary .....          | 1,147.50      |              |
| 110.9 | Ins. buy back .....                   | 18,500.00     |              |
| 112   | Nurse Salaries .....                  | 25,058.00     |              |
| 114   | Aides Wages/Tech.Tech+Sp.Ed .....     | 92,617.54     |              |
| 114.1 | Dir. of Technology Salary .....       | 27,780.00     |              |
| 114.2 | Tech Aide .....                       | 10,192.00     |              |
| 115   | Lunch Room Monitor .....              | 2,083.92      |              |
| 120   | Substitute Nurse/Sec./Cust./OT .....  | 325.00        |              |
| 122   | Substitutes & Ovtm Salaries .....     | 34,220.43     |              |
| 129   | Summer School .....                   | <u>846.37</u> |              |
|       | TOTAL PAYROLL EXPENSES.....           |               | 1,643,211.60 |

### PAYROLL/EMPLOYEE BENEFITS

|         |                                       |                   |            |
|---------|---------------------------------------|-------------------|------------|
| 211     | Health Insurance Exp .....            | 131,667.42        |            |
| 211.1   | Health Ins. (CERTIFIED) .....         | 12,355.68         |            |
| 211.1.1 | Health Insurance (Principal) .....    | 7,268.05          |            |
| 211.2   | Health Ins. (NON-Certified) .....     | 23,968.68         |            |
| 212     | Dental Insurance Exps .....           | 8,464.45          |            |
| 212.1.1 | Dental Ins. (Principal) .....         | 776.79            |            |
| 212.1.2 | Dental Ins. (Assist. Principal) ..... | 238.29            |            |
| 213     | Life Insurance Expenses .....         | 3,372.96          |            |
| 213.1   | Life Ins. (CERTIFIED) .....           | 100.80            |            |
| 213.1.1 | Life Ins. (Principal) .....           | 100.80            |            |
| 213.1.2 | Life Ins. (Assist. Principal) .....   | 100.80            |            |
| 222     | Retirement (403(b) Co.Exp. ....       | 8,172.83          |            |
| 222.1   | Retirement (CERT.) .....              | 36,018.36         |            |
| 222.1.1 | Retirement (Principal) .....          | 1,917.07          |            |
| 222.1.2 | Retirement (Assist. Principal) .....  | 1,455.01          |            |
| 222.2   | Retirement (NON-Cert) .....           | 6,802.54          |            |
| 230     | FICA .....                            | <u>123,464.67</u> |            |
|         | TOTAL PAYROLL/EMPLOYEE BENEFITS ..... |                   | 366,245.20 |

|         |                                       |           |  |
|---------|---------------------------------------|-----------|--|
| 112.1   | Curriculum Development .....          | 5,238.36  |  |
| 123     | Tutors .....                          | 342.50    |  |
| 214.1   | Worker's Compensation .....           | 13,210.59 |  |
| 214.2   | Unemployment comp. fund .....         | 27.36     |  |
| 270.1   | Tuition REIMBUREMENT .....            | 9,457.00  |  |
| 270.2   | Tuition SUPPORT SAFF .....            | 204.00    |  |
| 310     | Cont. Srv/SpEnvntstng/EdTV/Audt ..... | 21,099.52 |  |
| 310.1   | SLC Memb./Sp.Cont.Srv/RUBBISH .....   | 66,949.57 |  |
| 310.1.  | Straff. Learn. Ctr. Membership .....  | 3,800.50  |  |
| 310.1.2 | Medicaid Admi. Fees .....             | 5,314.66  |  |
| 310.2   | Staff Physicals/Contracted OT .....   | 19,196.22 |  |

|         |                                       |              |
|---------|---------------------------------------|--------------|
| 310.3   | Cont.Serv./Health/Septic Tank .....   | 15,202.65    |
| 310.4   | Pre-SchDiag/SpCont/FIRE ALARMS .....  | 8,738.39     |
| 310.6   | Water Testing .....                   | 1,525.00     |
| 310.7   | Laundry & Dry Cleaning .....          | 147.00       |
| 320.1   | In Service Training .....             | 847.03       |
| 320.2   | Staff Development Workshops .....     | 4,911.75     |
| 320.3   | Workshops - Support Staff .....       | 2,312.00     |
| 320.4   | Staff Development STIPEND .....       | 660.00       |
| 390     | UMPs-REFs/Attorney&Negotiator .....   | 2,716.11     |
| 440     | Repairs & Maintenance .....           | 3,859.27     |
| 440.2   | R&M = Heating .....                   | 9,373.07     |
| 440.3   | R&M = Equipment .....                 | 1,635.26     |
| 440.4   | R&M = Furn & Fixtures .....           | 4,251.94     |
| 440.5   | R&M = Grounds .....                   | 14,667.01    |
| 440.6   | R&M = Building .....                  | 3,381.81     |
| 440.6.1 | Warrant Article Building Repair ..... | 3,983.00     |
| 513.1   | Transportation/ELEMENTARY .....       | 180,720.00   |
| 513.3   | Transportation/Athletic .....         | 1,683.60     |
| 513.5   | Transportation/Spec.Education .....   | 59,521.11    |
| 513.6   | Transportation/Field Trip .....       | 2,771.00     |
| 520     | Insurance .....                       | 9,962.90     |
| 531     | Telephone .....                       | 6,389.68     |
| 532     | Postage .....                         | 2,254.03     |
| 540     | Advertising - Legal Notices .....     | 2,523.44     |
| 550     | Printing .....                        | 2,842.00     |
| 561     | TUITION - Other Public Schools .....  | 115,879.19   |
| 563     | TUITION - Coe-Brown .....             | 1,433,425.73 |
| 565     | TUITION - Non-Public Schools .....    | 40,574.87    |
| 580     | Travel .....                          | 2,599.54     |
| 590     | Other Expenses .....                  | 1,018.84     |
| 610     | Supplies .....                        | 2,665.13     |
| 610.1   | General Supplies/Plant O&M .....      | 9,017.88     |
| 610.11  | Math Supplies .....                   | 350.00       |
| 610.12  | Music Supplies .....                  | 466.73       |
| 610.121 | Instrumental Music .....              | 236.26       |
| 610.13  | Science Supplies .....                | 817.90       |
| 610.15  | Social Studies Supplies .....         | 5,750.58     |
| 610.18  | Co-Curricula Supplies .....           | 527.76       |
| 610.181 | Consumable Supplies .....             | 8,101.18     |
| 610.182 | General Supplies .....                | 3,184.83     |
| 610.183 | A.V. Supplies/Printing Supplies ..... | 1,260.89     |
| 610.2   | Art Supplies/Glass Supp Op&Main ..... | 2,793.28     |
| 610.20  | Enrichment Supplies .....             | 486.62       |
| 610.24  | Testing Supplies .....                | 2,258.87     |
| 610.25  | Computer Supplies .....               | 957.78       |
| 610.26  | Computer Software .....               | 5,829.28     |
| 610.3   | Lumber Supplies/Plant O&M .....       | 783.73       |
| 610.4   | Hardware Supplies/Plant O&M .....     | 1,069.96     |
| 610.5   | Lang.Art/Read/Electric Supplies ..... | 1,018.91     |
| 610.8   | Health -P.E./ATHLETIC Supplies .....  | 1,345.68     |



|       |                                  |                     |
|-------|----------------------------------|---------------------|
| 630   | Books/Professional/Library ..... | 5,729.93            |
| 630.1 | Textbooks .....                  | 34,687.45           |
| 630.2 | Workbooks .....                  | 3,180.65            |
| 630.3 | Supplemental Books .....         | 1,358.12            |
| 630.4 | Reference Books .....            | 256.78              |
| 640   | Periodicals .....                | 1,391.42            |
| 652   | Electricity .....                | 31,869.76           |
| 653   | Fuel Oil .....                   | 14,009.81           |
| 657   | Propane Gas .....                | 4,595.46            |
| 741.1 | NEW Equipment .....              | 1,391.08            |
| 741.2 | Computer Tech.Equipment .....    | 14,885.47           |
| 742   | REPLACEMENT Equipment .....      | 705.88              |
| 810   | Dues & Fees/SAUexp/SBADues ..... | 105,030.93          |
| 830   | Payment of PRINCIPAL .....       | 85,000.00           |
| 840   | Payment of INTEREST .....        | 43,350.00           |
| 890   | Graduation Expenses/other .....  | 1,071.15            |
|       | <b>TOTAL EXPENSE .....</b>       | <b>4,492,111.44</b> |
|       | <b>NET INCOME .....</b>          | <b>217,881.14</b>   |

## **SUPERINTENDENT'S REPORT 1998**

### **SAU #44 serves Northwood, Nottingham and Strafford**

It is with great pleasure and enthusiasm that I submit my first report as Superintendent of SAU #44. Originally from New Jersey, my relocation to New Hampshire following 25 years as teacher, graduate student and administrator in New York State represents the realization of a personal goal to live and work in this area of the country. Summer vacations for most of the past dozen years were spent in North Hampton, and as a youth, family vacations were enjoyed in Old Orchard Beach or Lake Winnepesaukee which I now of course refer to as the "big lake". Despite what my accent may betray, I have always considered myself a New Englander by desire and feel very much at home here. I have also been made to feel welcome by virtually everyone I have met, which is deeply appreciated.

I have brought with me a belief in and commitment to a rather concise mission for the public schools. I feel very strongly that our responsibility is to provide our students with fond memories of their time spent with us and to have them leave us with the willingness to dream dreams and the abilities to realize these dreams.

Our students must be able to reflect on their time with us and be able to say, without hesitation, that this was a good chapter in their lives. A chapter during which they were treated with dignity, were encouraged and helped to learn and to remain enthusiastic about learning, and were enabled to grow from a young child into a confident young adult.

At the same time we must provide our students with the knowledge, skills and abilities to pursue and to attain their dreams for success and happiness. Our students must graduate as independent learners able to acquire, use and communicate information with high levels of competence. We must have in place a curriculum which is focused on these outcomes, a strong instructional program which incorporates high expectations and an understanding that there are differences in the way we learn, and a regimen of valid, continued assessment to measure and report progress.

It is this belief that influences my direction as an instructional leader, guides my decisions and continues to convince me that public schools which provide quality education are the most important investment we can make in our youth and in our future.

In closing I would like to express my appreciation to Dick Steudle for his work as last year's interim superintendent and especially to the members of the SAU Boards for their constant support during my transition. It is through their commitment and forward thinking that I have inherited an SAU that has sufficient resources to provide quality service and colleagues whose talent and dedication make them a pleasure to work with and a joy to be with.

I look forward to a lengthy, fulfilling and productive term as your superintendent during which we will work together to store some memories and realize some dreams.

Respectfully submitted,  
Harry C. Fensom, Jr., Ed.D., Superintendent

**Strafford School District  
Principal's Report  
1998 - 1999**

This is a critical time for public education in New Hampshire as our political leaders debate how to respond to the Supreme Court mandate to change the way public schools are funded. There is no easy solution to this issue and Strafford will have to watch closely as elected officials consider the options. Our Town can certainly be proud of its commitment to public education. Support within the community for our schools has been consistently strong. The citizens of Strafford have debated the issues placed before them and have made sound educational decisions. Although sometimes controversial and difficult, the Town has demonstrated that local control can work. Our community should not let the debate over school funding diminish the involvement and commitment to local decision making that has long existed in Strafford. The resolution to the school funding issue will no doubt impact in some significant way on our school and on our community but, no matter what the decision turns out to be, we must never overlook our responsibility as citizens to our local schools and to our students.

School improvement initiatives at Strafford School continue. In addition to curriculum work in all core subject areas, the school has received a Goals 2000 grant which will provide for further analysis of New Hampshire Education Improvement and Assessment Program test scores, teacher training in instructional strategies, curriculum development and alignment, and the development of additional assessment tools for each grade level in math and language arts. The analysis of student test scores will identify areas of strength and weakness in student knowledge, skill development and application strategies. Training programs for staff will be designed in response to the needs identified by the test scores and will provide for improved instructional techniques and increased accountability. Alternative assessment tools will be further developed to determine grade level student performance. Educational resources, including the integration of technology, will be examined to identify their relevance and effectiveness in meeting identified student needs.

Teams from Strafford School are participating this year in a variety of workshops sponsored by the N.H. State Department of Education and Advanced Systems of Dover, N.H. authors of NHEIAP testing program. Data analysis, effective instructional practices, framework alignment, writing assessment and other topics are being explored during multiple workshop sessions. In addition, on-site training is being provided for staff in language arts, reading, science, substance abuse education and the integration of technology. A training institute for staff is being planned for this summer which will provide further training in many of the above referenced areas.

In an effort to determine the public's attitude toward education here in Strafford, comprehensive surveys have been distributed to parents, students, and former

students. The results of these surveys will be published after being reviewed by the Strafford School Community Advisory. Data will be used for planning purposes and to pinpoint the changes that need to be made to make our school as responsive as it can be to student needs and the wishes of the community.

School and school board committees are currently examining space utilization and building issues, food service, kindergarten alternatives, capital improvements, policies, teacher contracts, budget, school safety and security, and other school related issues. The work of staff, administration, board members, volunteers, and our new SAU business administrator and Superintendent on behalf of the district is significant and will certainly ensure that our school continues to strive for excellence.

As I walk through the halls of our school and interact with students and staff, I feel a real sense of pride. Pride in our students, in the quality and commitment of our staff, and pride in what we have accomplished and the direction the school is currently taking. At the same time, I feel a sense of uncertainty knowing that the expectations for behavior and performance we are maintaining and building upon are compromised and questioned more and more frequently both within and outside the school. Disruptive and unsafe behaviors, disrespect, violence, conflict, irresponsibility, harassment, etc. are all more prevalent today than they were just a few years ago. These issues present real difficulties for us as a school, for parents, and for our community. The development of values, character, and a love of and commitment to learning cannot be just the school's responsibility. They require the attention and effort of the entire community. That is the ultimate challenge for all of us.

On behalf of Mr. Baker, Assistant Principal, and the staff of Strafford School, I ask for your continued confidence in us as educators, as individuals, and as agents for educational reform. It is truly a privilege to be associated with such a fine school and community.

Respectfully submitted,  
Richard A. Jenisch  
Principal



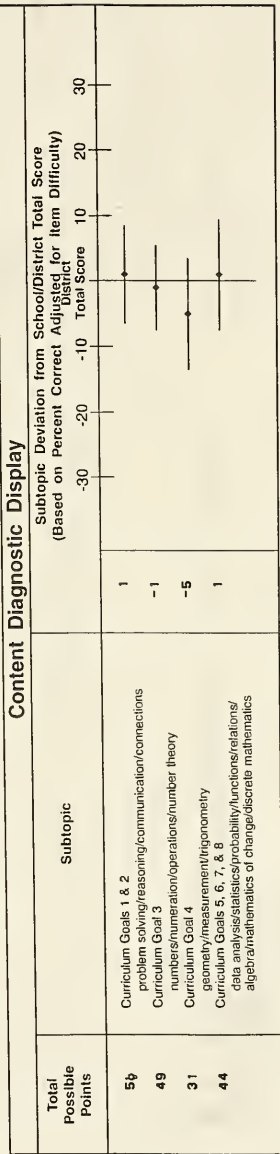


Educational Improvement and  
Assessment Program

# MATHEMATICS RESULTS

District: STRAFFORD  
Grade: END-OF-GRADE THREE  
Date: MAY 1998

| Proficiency Levels  |                    | Students at Each Proficiency Level |   |          |       |
|---|--------------------|------------------------------------|---|----------|-------|
|   |                    | School                             |   | District | State |
|   |                    | N                                  | % | N        | %     |
| <b>Advanced:</b> Students at this level are able to solve problems and communicate their answers and problem-solving strategies clearly and concisely. They can add, subtract, multiply, and divide whole numbers and decimals and can add and subtract decimals in everyday situations. They are able to make estimations; use models to demonstrate mathematical concepts; draw conclusions from information presented in charts and graphs; identify, classify, and compare geometric objects; measure accurately; construct simple charts and graphs; and recognize, describe, extend and create a variety of patterns. | 1995-96            |                                    |   | 7        | 11    |
|   | 1996-97            |                                    |   | 5        | 9     |
|   | 1997-98            |                                    |   | 8        | 13    |
|   | Cumulative Average |                                    |   | 7        | 10    |
| <b>Pficient:</b> Students at this level are able to estimate and compute solutions to problems and communicate their understanding of mathematics. They can, with reasonable accuracy, add 3-digit whole numbers; subtract any two 2-digit numbers; and multiply whole numbers up to 5. They are able to: demonstrate an understanding of place value as well as the relationship between simple fractions and decimals; read charts and graphs; make measurements; and recognize and extend patterns.  | 1995-96            |                                    |   | 14       | 22    |
|   | 1996-97            |                                    |   | 17       | 30    |
|   | 1997-98            |                                    |   | 31       | 44    |
|   | Cumulative Average |                                    |   | 21       | 32    |
| <b>Basic:</b> Students at this level are able to multiply whole numbers up to 5 with reasonable accuracy. They can add and subtract 1-digit whole numbers with ease. When adding or subtracting 2-digit whole numbers, regrouping (borrowing and carrying) presents a challenge. They demonstrate a rudimentary understanding of place value, fractional parts, geometry, and measurement. They can recognize and extend simple patterns and read uncomplicated charts and graphs. They demonstrate limited skill in the application of mathematics to problem-solving situations.  | 1995-96            |                                    |   | 37       | 57    |
|   | 1996-97            |                                    |   | 27       | 48    |
|   | 1997-98            |                                    |   | 26       | 37    |
|   | Cumulative Average |                                    |   | 30       | 47    |
| <b>Novice:</b> Students at this level are able to add and subtract 1- and 2-digit whole numbers without regrouping (borrowing and carrying). However, they frequently make errors in these computations. They can recite whole-number multiplication facts up to 5. Although they have some knowledge of place value, fractions, geometry, and measurement, their understanding of these areas is extremely limited. They are unable to demonstrate the application of mathematical skills to problem-solving situations.   | 1995-96            |                                    |   | 6        | 9     |
|   | 1996-97            |                                    |   | 7        | 13    |
|   | 1997-98            |                                    |   | 5        | 7     |
|   | Cumulative Average |                                    |   | 6        | 10    |
| <b>Students Not Included in the Report:</b>   | 1995-96            |                                    |   | 1        | 2     |
|   | 1996-97            |                                    |   | 0        | 0     |
|   | 1997-98            |                                    |   | 0        | 0     |
|   | Cumulative Average |                                    |   | 0        | 1     |





Educational Improvement and  
Assessment Program

# ENGLISH LANGUAGE ARTS RESULTS

DISTRICT: STRATFORD  
Grade: END-OF-GRADE THREE  
Date: MAY 1998

| Assessment Program  | Proficiency Levels | Students at Each Proficiency Level |    |          |    |       |    |
|---|--------------------|------------------------------------|----|----------|----|-------|----|
|   |                    | School                             |    | District |    | State |    |
|   |                    | N                                  | %  | N        | %  | N     | %  |
| <b>Advanced:</b> Students at this level demonstrate a thorough comprehension of the materials they read, hear, and view. They are able to identify main and subordinate ideas, supporting details, and facts. They use comparisons and predictions to increase their level of understanding. They can draw conclusions and make critical judgments. Their responses are detailed and reflect careful thought. When writing, they communicate clearly and effectively. They can organize ideas, develop a topic, add supporting detail, and vary both sentence structure and vocabulary. They make few, if any, mechanical errors. | 1995-96            | 4                                  | 6  | 4        | 6  | 4     |    |
|   | 1996-97            | 6                                  | 11 | 5        | 11 | 5     |    |
|   | 1997-98            | 2                                  | 3  | 4        | 3  | 4     |    |
|   | Cumulative         | 4                                  | 7  | 4        | 7  | 4     |    |
|   | Average            |                                    |    |          |    |       |    |
| <b>Pficient:</b> Students at this level demonstrate an overall understanding of the materials they read, hear, and view. They are able to identify main ideas and draw conclusions. Their responses show thought and are supported with some detail. When writing, they communicate competently and are able to adequately develop and support their ideas. Although they demonstrate a firm grounding in the mechanics of written expression, they may make some errors in spelling and grammar. However, these do not interfere with a reader's ability to understand the text.   | 1995-96            | 24                                 | 37 | 25       | 35 | 25    |    |
|   | 1996-97            | 12                                 | 21 | 26       | 20 | 25    | 20 |
|   | 1997-98            | 18                                 | 28 | 23       | 23 | 23    | 23 |
|   | Cumulative         | 18                                 | 28 | 23       | 23 | 23    | 23 |
|   | Average            |                                    |    |          |    |       |    |
| <b>Basic:</b> Students at this level are able to determine the literal meaning of the materials they read, hear, and view. They can identify details, and make direct comparisons. Their responses are sometimes incomplete and are supported with few details. When writing, they communicate at a rudimentary level. Although they employ both simple and more-complex sentences, overall their work shows elementary organization, development, and use of detail. While they demonstrate a fundamental control of mechanics, they may make errors in spelling and grammar.  | 1995-96            | 25                                 | 38 | 45       | 38 | 45    |    |
|   | 1996-97            | 31                                 | 55 | 42       | 45 | 42    | 45 |
|   | 1997-98            | 30                                 | 43 | 43       | 43 | 43    | 43 |
|   | Cumulative         | 28                                 | 45 | 43       | 43 | 43    | 43 |
|   | Average            |                                    |    |          |    |       |    |
| <b>Novice:</b> Students at this level are at the beginning of their literacy development. They extract limited meaning from what they read, hear, and view. Although they may be able to locate major details, they are often unable to identify clearly-stated main ideas. When writing, they have difficulty communicating. While it may be related to the point they are trying to make, their written work is minimal and shows little organization, development, or use of detail. Errors in capitalization, punctuation, spelling, and grammar may interfere with a reader's ability to understand the text.                | 1995-96            | 11                                 | 17 | 21       | 17 | 21    |    |
|   | 1996-97            | 7                                  | 13 | 24       | 13 | 24    | 13 |
|   | 1997-98            | 19                                 | 27 | 28       | 27 | 28    | 27 |
|   | Cumulative         | 12                                 | 19 | 24       | 19 | 24    | 19 |
|   | Average            |                                    |    |          |    |       |    |
| <b>Students Not Included in the Report:</b>   | 1995-96            | 1                                  | 2  | 5        | 2  | 5     |    |
|   | 1996-97            | 0                                  | 0  | 5        | 0  | 5     |    |
|   | 1997-98            | 1                                  | 1  | 4        | 1  | 4     |    |
|   | Cumulative         | 1                                  | 1  | 5        | 1  | 5     |    |
|   | Average            |                                    |    |          |    |       |    |

| Content Diagnostic Display |                        |  |
|----------------------------|------------------------|--|
| Total Possible Points      | Subtopic               | Subtopic Deviation from School/District Total Score<br>(Based on Percent Correct Adjusted for Item Difficulty) |
| 160                        | Reading and Literature | 1  |
| 79                         | literary/narrative     | -5   |
| 40                         | content/informational  | 5  |
| 41                         | practical              | 7  |
| 11                         | Listening/Viewing      | 6  |
| 92                         | Writing (weighted)     | -1   |







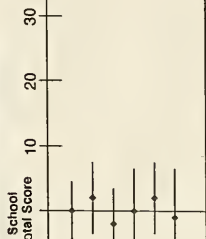
Educational Improvement and Assessment Program

# ENGLISH LANGUAGE ARTS RESULTS

School: STRAFFORD ELEMENTARY SCHOOL  
District: STRAFFORD  
Grade: END-OF-GRADE SIX  
Date: MAY 1998

|   | Proficiency Levels | Students at Each Proficiency Level |    |    |          |    |    |
|---|--------------------|------------------------------------|----|----|----------|----|----|
|   |                    | School                             |    |    | District |    |    |
|   |                    | N                                  | %  | N  | %        | %  | %  |
| <p><b>Advanced:</b> Students at this level demonstrate a thorough understanding of literary, narrative, factual, informational, and practical works. They extract main and subordinate ideas, supporting details, and information from materials they read, hear, and view. They draw conclusions, make critical judgments, and develop meaningful connections between and among ideas and concepts. They explain and support their inferences and interpretations. Their writing is clear, effective, and informative. They may develop a topic, add supporting details, and vary both sentence structure and vocabulary. They make few, if any, mechanical errors.</p>            | 1995-96            | 2                                  | 3  | 2  | 3        | 1  | 3  |
|   | 1996-97            | 2                                  | 3  | 1  | 2        | 2  | 2  |
|   | 1997-98            | 2                                  | 3  | 2  | 3        | 2  | 2  |
|   | Cumulative Average | 1                                  | 2  | 1  | 2        | 2  | 2  |
| <p><b>Proficient:</b> Students at this level demonstrate an overall understanding of literary, narrative, factual, informational, and practical works. They extract main ideas, analyze text, evaluate and organize information, draw conclusions, and make inferences and interpretations. They critically evaluate materials they read, hear, and view. They effectively organize, develop, and support ideas so that a reader can easily understand the intent of their writing. They demonstrate a firm grounding in the mechanics of written expression; however, they may still make some errors.</p>   | 1995-96            | 6                                  | 10 | 6  | 10       | 15 | 15 |
|   | 1996-97            | 12                                 | 20 | 12 | 20       | 18 | 18 |
|   | 1997-98            | 12                                 | 20 | 12 | 20       | 14 | 14 |
|   | Cumulative Average | 10                                 | 17 | 10 | 17       | 15 | 15 |
| <p><b>Basic:</b> Students at this level demonstrate a reasonable understanding of literary, narrative, factual, informational, and practical works. They extract main ideas and identify supporting details. They gather information from materials they read, hear, and view and use it to make obvious conclusions. Their responses often include appropriate examples. They employ sufficient organization, development, and support of ideas to satisfactorily communicate the intent of their writing. While they demonstrate a fundamental control of the mechanics of written expression, they may make errors in spelling, capitalization, grammar, and/or punctuation.</p> | 1995-96            | 25                                 | 41 | 25 | 41       | 38 | 38 |
|   | 1996-97            | 24                                 | 39 | 24 | 39       | 39 | 39 |
|   | 1997-98            | 18                                 | 30 | 18 | 30       | 40 | 40 |
|   | Cumulative Average | 22                                 | 37 | 22 | 37       | 39 | 39 |
| <p><b>Novice:</b> Students at this level demonstrate some understanding of literary, narrative, factual, informational, and practical works. They recognize clearly-stated topics and details in materials they read, hear, and view. For the most part, their responses are literal. Their writing shows limited organization, development, and use of detail. Errors in capitalization, punctuation, spelling, and/or grammar may interfere with a reader's ability to understand the text.</p>   | 1995-96            | 27                                 | 44 | 27 | 44       | 42 | 42 |
|   | 1996-97            | 23                                 | 38 | 23 | 38       | 40 | 40 |
|   | 1997-98            | 27                                 | 45 | 27 | 45       | 42 | 42 |
|   | Cumulative Average | 26                                 | 42 | 26 | 42       | 41 | 41 |
| Students Not Included in the Report:  | 1995-96            | 1                                  | 2  | 1  | 2        | 3  | 3  |
|   | 1996-97            | 2                                  | 3  | 2  | 3        | 3  | 3  |
|   | 1997-98            | 1                                  | 2  | 1  | 2        | 3  | 3  |
|   | Cumulative Average | 1                                  | 2  | 1  | 2        | 3  | 3  |

| Content Diagnostic Display |                        |  |
|----------------------------|------------------------|--|
| Total Possible Points      | Subtopic               | Subtopic Deviation from School/District Total Score<br>(Based on Percent Correct Adjusted for Item Difficulty) |
| 163                        | Reading and Literature | 0  |
| 68                         | literary/narrative     | 2  |
| 53                         | content/informational  | -2   |
| 42                         | practical              | 0  |
| 11                         | Listening/Viewing      | 2  |
| 75                         | Writing (weighted)     | -1   |



# MATHEMATICS RESULTS

School: STRATFORD ELEMENTARY SCHOOL  
District: STRATFORD  
Grade: END-OF-GRADE SIX  
Date: MAY 1998

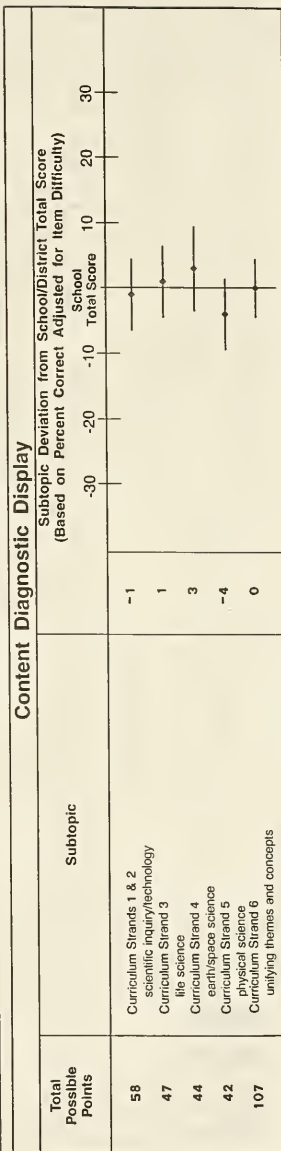
|  | Proficiency Levels | Students at Each Proficiency Level |    |          |    |       |    |
|--|--------------------|------------------------------------|----|----------|----|-------|----|
|  |                    | School                             |    | District |    | State |    |
|  |                    | N                                  | %  | N        | %  | N     | %  |
| <b>Advanced:</b> Students at this level demonstrate a thorough understanding of mathematical concepts and skills. They are able to use both physical and conceptual models, make connections between and among concepts, and use estimation to monitor the reasonableness of their work. Their mathematical reasoning and problem solving is systematic, direct, and thorough. They employ numbers, graphs, diagrams, examples, and generalizations to explain their conclusions and problem-solving strategies clearly and concisely. | 1995-96            | 0                                  | 0  | 0        | 0  | 1     | 1  |
|  | 1996-97            | 2                                  | 3  | 2        | 3  | 0     | 0  |
|  | 1997-98            | 1                                  | 2  | 1        | 2  | 1     | 1  |
|  | Cumulative Average | 1                                  | 2  | 1        | 2  | 1     | 1  |
| <b>Proficient:</b> Students at this level demonstrate an overall understanding of mathematical concepts and skills. They make few, if any, errors in computation. They use tables and graphs to organize, present, and interpret data. They employ appropriate strategies to solve a wide range of problems. They clearly communicate their solutions and problem-solving strategies.  | 1995-96            | 8                                  | 13 | 8        | 13 | 11    | 11 |
|  | 1996-97            | 11                                 | 18 | 11       | 18 | 10    | 10 |
|  | 1997-98            | 12                                 | 20 | 12       | 20 | 13    | 13 |
|  | Cumulative Average | 10                                 | 17 | 10       | 17 | 11    | 11 |
| <b>Basic:</b> Students at this level demonstrate a reasonable understanding of fractions, geometry, measurement, and probability and statistics. They accurately perform computations with whole numbers and decimals. They can read and construct graphs. They apply their mathematical knowledge and skills in addressing everyday situations and solving straightforward problems. They adequately communicate their solutions and problem-solving strategies.  | 1995-96            | 18                                 | 30 | 18       | 30 | 27    | 27 |
|  | 1996-97            | 22                                 | 36 | 22       | 36 | 33    | 33 |
|  | 1997-98            | 24                                 | 40 | 24       | 40 | 32    | 32 |
|  | Cumulative Average | 21                                 | 35 | 21       | 35 | 31    | 31 |
| <b>Novice:</b> Students at this level demonstrate some understanding of fractions, decimals, geometry, measurement, and probability and statistics. They add, subtract, multiply, and divide whole numbers with a fair degree of accuracy. They can obtain information from graphs. They display a limited ability to use their mathematical knowledge and skills to solve problems. Their explanations of their answers are brief and incomplete.   | 1995-96            | 34                                 | 56 | 34       | 56 | 59    | 59 |
|  | 1996-97            | 26                                 | 43 | 26       | 43 | 55    | 55 |
|  | 1997-98            | 22                                 | 37 | 22       | 37 | 52    | 52 |
|  | Cumulative Average | 27                                 | 45 | 27       | 45 | 55    | 55 |
| <b>Students Not Included in the Report:</b>  |                    | 1995-96                            | 1  | 2        | 1  | 2     | 2  |
|  |                    | 1996-97                            | 0  | 0        | 0  | 0     | 0  |
|  |                    | 1997-98                            | 1  | 2        | 1  | 2     | 2  |
|  |                    | Cumulative Average                 | 1  | 1        | 1  | 1     | 2  |

| Content Diagnostic Display |   |  |
|----------------------------|---|--|
| Total Possible Points      | Subtopic  | Subtopic Deviation from School/District Total Score<br>(Based on Percent Correct Adjusted for Item Difficulty) |
| 53                         | Curriculum Goals 1 & 2<br>problem solving/reasoning/communication/connections       | 2  |
| 47                         | Curriculum Goal 3<br>numbers/nurcation/operations/number theory                     | 6  |
| 47                         | Curriculum Goal 4<br>geometry/measurement/trigonometry                              | -1   |
| 25                         | Curriculum Goals 5 & 8<br>data analysis/statistics/probability/discrete mathematics | -9   |
| 37                         | Curriculum Goals 6 & 7<br>functions/relations/algebra/mathematics of change         | -4   |

# SCIENCE RESULTS

School: STRAFFORD ELEMENTARY SCHOOL  
District: STRAFFORD  
Grade: END-OF-GRADE SIX  
Date: MAY 1996

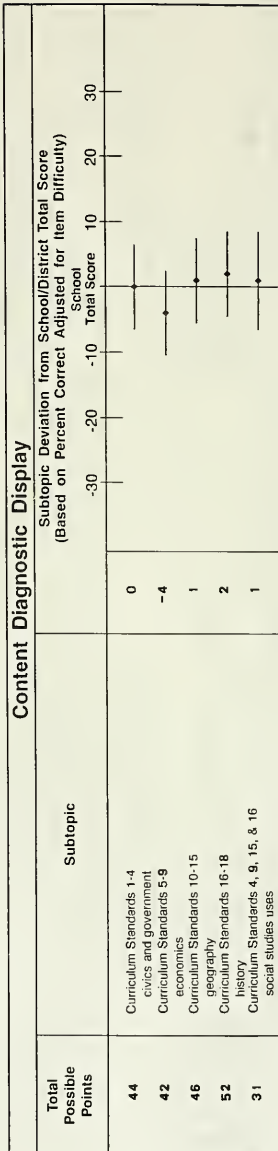
|  | Proficiency Levels | Students at Each Proficiency Level |    |    |          |    |    |
|--|--------------------|------------------------------------|----|----|----------|----|----|
|  |                    | School                             |    |    | District |    |    |
|  |                    | N                                  | %  | N  | %        | %  | %  |
| <b>Advanced:</b> Students at this level demonstrate a thorough understanding of information, concepts, and skills from the biological, physical, and earthspace sciences. They recognize that the sciences are interrelated. They analyze, synthesize, and interpret data from experiments with several variables. They are aware of the limitations of science as well as its useful application in other areas. They use scientific knowledge and processes to solve problems. They employ a variety of forms, including text, graphs, figures, and diagrams, to communicate scientific information clearly and concisely. | 1995-96            | 0                                  | 0  | 0  | 0        | <1 | <1 |
|  | 1996-97            | 0                                  | 0  | 0  | 0        | 0  | <1 |
|  | 1997-98            | 0                                  | 0  | 0  | 0        | 0  | <1 |
|  | Cumulative Average | 0                                  | 0  | 0  | 0        | 0  | <1 |
| <b>Proficient:</b> Students at this level demonstrate an overall understanding of information, concepts, and skills from the biological, physical, and earthspace sciences. They are familiar with procedures used in science, such as designing experiments, controlling variables, and selecting appropriate equipment. They draw conclusions from data presented in graphs and tables. They use their scientific knowledge to examine problems and evaluate advantages and disadvantages of proposed solutions. They clearly communicate and explain their understanding, problem-solving strategies, and solutions.      | 1995-96            | 12                                 | 20 | 12 | 20       | 9  | 9  |
|  | 1996-97            | 1                                  | 2  | 1  | 2        | 7  | 7  |
|  | 1997-98            | 5                                  | 8  | 5  | 8        | 5  | 5  |
|  | Cumulative Average | 6                                  | 10 | 6  | 10       | 7  | 7  |
| <b>Basic:</b> Students at this level demonstrate a rudimentary understanding of information, concepts, and skills from the biological, physical, and earthspace sciences. They are familiar with methods used in science, such as designing experiments, controlling variables, and selecting appropriate equipment. They draw conclusions from data presented in graphs and tables. They use their scientific knowledge to address straightforward problems and adequately communicate their understanding and solutions.   | 1995-96            | 17                                 | 28 | 17 | 28       | 20 | 20 |
|  | 1996-97            | 20                                 | 33 | 20 | 33       | 22 | 22 |
|  | 1997-98            | 16                                 | 27 | 16 | 27       | 21 | 21 |
|  | Cumulative Average | 18                                 | 29 | 18 | 29       | 21 | 21 |
| <b>Novice:</b> Students at this level demonstrate some understanding of information, concepts, and skills from the biological, physical, and earthspace sciences. For example, they are aware that scientific information is obtained from observations and experiments and are familiar with a number of specific facts. Their ability to address straightforward scientific problems and communicate their solutions is uneven and limited by the extent of their knowledge.   | 1995-96            | 30                                 | 49 | 30 | 49       | 69 | 69 |
|  | 1996-97            | 39                                 | 64 | 39 | 64       | 84 | 84 |
|  | 1997-98            | 38                                 | 63 | 38 | 63       | 72 | 72 |
|  | Cumulative Average | 36                                 | 59 | 36 | 59       | 70 | 70 |
| <b>Students Not Included in the Report:</b>  | 1995-96            | 2                                  | 3  | 2  | 3        | 2  | 2  |
|  | 1996-97            | 1                                  | 2  | 1  | 2        | 2  | 2  |
|  | 1997-98            | 1                                  | 2  | 1  | 2        | 2  | 2  |
|  | Cumulative Average | 1                                  | 2  | 1  | 2        | 2  | 2  |



# SOCIAL STUDIES RESULTS

School: STAFFORD ELEMENTARY SCHOOL  
District: STAFFORD  
Grade: END-OF-GRADE SIX  
Date: MAY 1998

|  | Proficiency Levels | Students at Each Proficiency Level |    |          |    |       |    |    |    |    |    |
|--|--------------------|------------------------------------|----|----------|----|-------|----|----|----|----|----|
|  |                    | School                             |    | District |    | State |    |    |    |    |    |
|  |                    | N                                  | %  | N        | %  | N     | %  | N  | %  | N  | %  |
| <b>Advanced:</b> Students at this level demonstrate a thorough understanding of information, concepts, and skills in history, geography, economics, and civics and government. They integrate the use of tools such as maps, globes, graphs, and charts, as well as an understanding of chronology, in defining and addressing problems. They interrelate their knowledge of the social studies and apply it to the examination of relevant issues. They communicate their conclusions and problem-solving strategies clearly and concisely.   | 1995-96            | 4                                  | 7  | 4        | 4  | 7     | 4  | 7  | 4  | 7  | 4  |
|  | 1996-97            | 2                                  | 3  | 2        | 3  | 2     | 3  | 2  | 3  | 2  | 3  |
|  | 1997-98            | 2                                  | 3  | 2        | 3  | 2     | 3  | 2  | 3  | 2  | 3  |
|  | Cumulative Average | 3                                  | 4  | 3        | 4  | 3     | 4  | 3  | 4  | 3  | 4  |
| <b>Proficient:</b> Students at this level demonstrate an overall understanding of information, concepts, and skills in history, geography, economics, and civics and government. They can explain important ideas such as the rights and responsibilities of citizenship, or how supply, demand, and competition affect prices. They obtain information from maps, globes, graphs, charts, narratives, artifacts, and timelines and form conclusions based on data. They apply their knowledge of the social studies to relevant tasks and clearly communicate and explain their findings.                           | 1995-96            | 9                                  | 15 | 9        | 15 | 9     | 15 | 9  | 15 | 9  | 15 |
|  | 1996-97            | 5                                  | 8  | 5        | 8  | 5     | 8  | 5  | 8  | 5  | 8  |
|  | 1997-98            | 6                                  | 10 | 6        | 10 | 6     | 10 | 6  | 10 | 6  | 10 |
|  | Cumulative Average | 7                                  | 11 | 7        | 11 | 7     | 11 | 7  | 11 | 7  | 11 |
| <b>Basic:</b> Students at this level demonstrate a rudimentary understanding of information, concepts, and skills in history, geography, economics, and civics and government. They can describe people, places, and events as well as important ideas such as the relationship between geography and the development of population centers. They obtain information from maps, globes, graphs, charts, narratives, artifacts, and timelines and make obvious conclusions based on data. They use their knowledge of the social studies to address straight-forward tasks and adequately communicate their findings. | 1995-96            | 22                                 | 36 | 22       | 36 | 22    | 36 | 22 | 36 | 22 | 36 |
|  | 1996-97            | 20                                 | 33 | 20       | 33 | 20    | 33 | 20 | 33 | 20 | 33 |
|  | 1997-98            | 19                                 | 32 | 19       | 32 | 19    | 32 | 19 | 32 | 19 | 32 |
|  | Cumulative Average | 20                                 | 34 | 20       | 34 | 20    | 34 | 20 | 34 | 20 | 34 |
| <b>Novice:</b> Students at this level demonstrate some understanding of information, concepts, and skills in history, geography, economics, and civics and government. For example, they recognize the importance of documents such as the Declaration of Independence, the New Hampshire Constitution, and the United States Constitution, are familiar with a number of specific facts, and understand that the social studies are interrelated. They usually address straight-forward social studies tasks and communicate their findings is uneven and limited by the extent of their knowledge.                 | 1995-96            | 24                                 | 39 | 24       | 39 | 24    | 39 | 24 | 39 | 24 | 39 |
|  | 1996-97            | 25                                 | 42 | 25       | 42 | 25    | 42 | 25 | 42 | 25 | 42 |
|  | 1997-98            | 32                                 | 53 | 32       | 53 | 32    | 53 | 32 | 53 | 32 | 53 |
|  | Cumulative Average | 29                                 | 48 | 29       | 48 | 29    | 48 | 29 | 48 | 29 | 48 |
| <b>Students Not Included in the Report:</b>  | 1995-96            | 2                                  | 3  | 2        | 3  | 2     | 3  | 2  | 3  | 2  | 3  |
|  | 1996-97            | 2                                  | 3  | 2        | 3  | 2     | 3  | 2  | 3  | 2  | 3  |
|  | 1997-98            | 1                                  | 2  | 1        | 2  | 1     | 2  | 1  | 2  | 1  | 2  |
|  | Cumulative Average | 2                                  | 3  | 2        | 3  | 2     | 3  | 2  | 3  | 2  | 3  |





## 1998 STRAFFORD SCHOOL NURSE'S REPORT

It seems that the greatest challenge from year to year is the increasing need for the emotional and health support of a growing number of students. It's wonderful when all it takes is a bandaid, a hug, or a brief, quiet rest, but it's not always that simple. It is important to know that I can help students manage chronic illnesses and reduce the number of absences that might otherwise interfere with their learning progress. Many children benefit from certain medications that contribute to their success in school and helps them to improve their social interactions with their peers. I can recognize the child that becomes acutely ill or injured and needs parental intervention and/or medical intervention. Likewise, vision, hearing and scoliosis screenings identifies students that require referral for medical evaluation.

However, additional, delicate issues of hygiene, appearance and nutrition must be addressed. These affect a child's social interactions and educational success or lack of. Homework not done or incomplete may be an indication of lack of awareness or supervision, based on a need for support of and closer communication with the family. This year, I have done several home visits, hoping to provide on-going health support and wellness education to families, hoping to effect behavioral changes leading to healthier life choices. It is difficult to know just what our children are hearing and watching through the media and their peers, both of which are exerting frightening power over some of our children. It can be very difficult to provide consistent, loving, age-appropriate consequences for childrens' behaviors when they and we are faced with such overwhelming information overload and time demands.

In caring for the individual student, often assessing the entire environment that makes up his or her world needs to be included. With over 10,000 student visits and at least 2000 parent contacts this year, that is a challenge that requires strong teamwork. The team begins with the family, neighbors, emergency contacts, and friends. It involves everyone at school who comes into contact with the children, including the principal, all teachers, cafeteria staff custodians, counselors and myself. It includes community resources such as the family physician, specialists such as audiologists, and social services.

A program called New Hampshire Healthy Kids has been created to provide quality health and dental care, and even eye exams and eyeglasses for any uninsured child in the State. They have a toll-free telephone number, 1-800-545-9635 and I still have information available in my office. There is also a program called VISION USA that many local optometrists participate in every January to provide free eye exams. To be screened for eligibility call 1-800-766-4466 during January only.

To close the loop between the child being seen in my office, and my recommendations for at-home care or referral for medical evaluation, I need feedback from the parents or guardians. If medication or a special treatment has been prescribed and needs to be administered during the school day, the parent/guardian must bring it in

and sign the necessary forms. These requirements are based on NH State laws that govern my nursing practice. The barriers that interfere with our teamwork need to be identified so that we can reduce or eliminate them. Then we can effectively address the mental and physical issues that are besieging our children.

Irene A. Abels, RN  
Strafford School Nurse



## DEPARTMENT OF REVENUE ADMINISTRATION

October 14, 1998

Your report of appropriations voted and property taxes to be raised for the 1998-1999 school year has been approved on the following basis:

**Total Appropriation ..... \$5,174,296.04**

### Revenues and Credits Available to Reduce School Taxes

Unreserved Fund Balance ..... \$231,983.15

Fund Balance Voted from Surplus:

(To Capital Reserve Fund) ..... 7,663.15

Fund Balance Remaining as Revenue ..... .00

Revenue from State Source:

Foundation Aid ..... 343,676.34

School Building Aid ..... 25,840.00

Area Vocational School

Driver Education

Revenue From State Source continued

Catastrophic Aid ..... \$ 33,306.00

Adult Education

Child Nutrition ..... 26,409.00

Kindergarten Aid ..... 30,750.00

Local Revenue Other Than Taxes

Tuition

Earnings on Investments ..... 10,000.00

Pupil Activities Food Service Receipts ..... 75,241.95

Other Local Sources - Rentals ..... 1,000.00

Trust Fund Income

Transferred from Capital Projects Fund

Transferred From Capital Reserve Fund

Sale of Bonds and Notes

SUPPLEMENTAL ..... 27,459.00

**Total Revenue and Credits ..... \$ 581,345.44**

**District Assessment ..... 4,592,950.60**

**Total Appropriation ..... \$5,174,296.04**

**Emergency Expenditure approved from ..... \$ 224,320.00**

**Unreserved Fund Balance**

**SCHOOL ADMINISTRATION UNIT #44**  
**1999-2000 District Share of SAU Budget**

| District     | 1997<br>Equalized Val. | Valuation<br>Percent | 1997-98<br>Admin. Attend. | Pupils<br>Percent | Combined<br>Percent | 99-20 District<br>Share |
|--------------|------------------------|----------------------|---------------------------|-------------------|---------------------|-------------------------|
| Northwood    | 171,558,125            | 32.86%               | 447.5                     | 31.44%            | 64.30%              | \$152,081.57            |
| Nottingham   | 181,771,277            | 34.82%               | 467.5                     | 32.84%            | 67.66%              | \$160,031.92            |
| Stratford    | 168,718,044            | 32.32%               | 508.5                     | 35.72%            | 68.04%              | \$160,930.29            |
| <b>TOTAL</b> | <b>522,047,446</b>     | <b>100.0%</b>        | <b>1,423.5</b>            | <b>100.0%</b>     | <b>200.0%</b>       | <b>\$473,043.77</b>     |

As voted 11/20/97

**SCHOOL ADMINISTRATIVE UNIT #44**  
**1998-99 Salaries**

|                            |             |
|----------------------------|-------------|
| Superintendent of Schools  | \$72,000.00 |
| Special Education Director | \$52,500.00 |
| Business Administrator     | \$45,000.00 |

## **INDEPENDENT AUDITOR'S REPORT**

Members of the School Board  
Strafford School District

In planning and performing our audit of the general purpose financial statements of the Strafford School District for the year ended June 30, 1998, we considered the District's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the general purpose financial statements.

However, during our audit, we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The material that accompanies this letter summarizes our comments and suggestions regarding those matters. This letter does not affect our report dated July 27, 1998 on the general purpose financial statements of the Strafford School District.

We will review the status of these comments during our next audit engagement. We have already discussed many of these comments and suggestions with various District personnel and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters or to assist you in implementing the recommendations.

Respectfully submitted,  
Mason & Rich Professional Association  
Certified Public Accountants

### **STRAFFORD SCHOOL BOARD 1998 - 1999 REPORT**

The 1998-1999 school year has brought about some significant changes for the Strafford School Board. At the 1998 elections, the Board increased its membership to five members with the addition of Joanne Piper-Lang and Mark Dolan. One of the first duties of the five member School Board was to work in conjunction with other members of the SAU, on interviewing, selecting and hiring a new Superintendent. Dr. Harry Fensom was unanimously selected by the search committee as the new SAU Superintendent and began his duties in July.

The Board has spent a great deal of time this year on policies. The Board has reviewed, updated and approved approximately 25 policies. The Board will continue to work on policies that are mandated by the State statutes as well as those that are deemed a priority by the school administration.

With the number of important issues of concern to the School Board, one of the

first orders of business in the 1998-1999 year was to establish Board committees to study selected issues. The Board approved the establishment of a new Kindergarten Committee. This Committee is chartered to "conduct a thorough study of available options and associated costs of implementing a public kindergarten program in the Strafford School District". Other board committees considered for appointments include a Building Committee and a Strategic Planning Committee.

School Board members have been active participating on both SAU Committees and school committees. These include the SAU Joint Policy Committee, which is looking at standardizing policies across the SAU and ensuring our policies are in accordance with State Statutes and NH School Board Association Model Policies. Board Members serve on a committee with the Coe Brown Education Committee, the purpose of which is to ensure communication between Strafford School and Coe Brown Academy on issues of mutual concern, a School Curriculum Improvement Committee to develop the framework for the Strafford School Educational Improvement Plan and a Community Advisory Committee made up of parents, Board members, community members, teachers, students and the school administration that are looking into assessing the strength, weaknesses and challenges facing Strafford School.

The School Board has had several discussions concerning the development of School Board Goals. The Board has met with representatives from other School Districts and the New Hampshire School Boards Association to gain insight into this very important process. We are eager to begin the process of setting goals and ultimately having clear, well defined goals will help the Board develop a Strategic Plan for the district. To make this process successful, community involvement and input is essential.

One ongoing challenge faced by the Board this year was the worsening condition of the North Wall due to a long term moisture problem. It has been necessary to temporarily close down the sixth grade classroom wing to ensure the health and safety of students and staff from poor air quality concerns. After a very wet spring exacerbated the problem, the Board authorized studies of air quality testing and had the construction problem assessed by an engineering and architectural firm with expertise in dealing with moisture problems in construction. Modular units for the sixth grade classes were leased for school year 1998-99 to allow the situation to be studied and remedies implemented. A special public hearing was held in August to notify the community of the situation, including the financial impact. Specifications and requests for proposals have gone out and selection of a firm to undertake the repairs will take place at the end of January. It is hoped that the necessary repairs will be completed for the start of the 1999-2000 year.

The Board has also undertaken negotiations of a new contract with the Strafford Teachers as the current 3-year contract ends this year.

What's ahead for 1999-2000 for the Board? The Board will continue to: focus on developing School Board Policies and School Board Goals, work with the SAU to investigate the possibility of a Cooperative Middle School, work with Committees to resolve issues that face our School and Community.

As New Hampshire faces the challenge of developing a new school funding scheme to meet the requirements of the Claremont lawsuit, much attention and discussion is focused on improving public education. The Board encourages input from the community so that together we can meet the challenges facing us now and in the future.

1998-1999 Strafford School Board Members

## **REPORT OF STRAFFORD SAU WITHDRAWAL COMMITTEE**

The voters of Strafford decided at the March 1998 annual meeting to re-authorize the Strafford SAU Withdrawal Committee to consider withdrawal from the current school administrative unit, SAU #44. Consideration was given to arranging a Special District Meeting in September or October.

The Committee met several times between March and June 3rd, at which time a public hearing was held to explain a proposed plan and allow for public input. (A copy of the proposed plan and the minutes of the June 3rd meeting are on file at the SAU #44 Office). As a result of the public hearing, and the fact that SAU #44 had just hired a new Superintendent, the Committee determined that it was proper to push out the time schedule to allow for observations regarding the performance of the new Superintendent. In addition, document preparation for required submissions to school boards and agencies would continue.

On December 9th, the Committee met to consider final submission to the State. The decision was made to not proceed with withdrawal from SAU #44 at this time. The reasons were: increased yearly cost as a result of withdrawal, marked improvement in services received from SAU #44, lack of support from the School Board for withdrawal as a result of the new Superintendent's improved performance, withdrawal process could begin again if Town votes to do so.

Strafford SAU Withdrawal Committee  
December 20, 1998





| 1100 |          | REGULAR EDUCATIONAL PROGRAMS:          | 1997-1998      | 1997-1998      | 1998-1999      | 1999-2000      |               |
|------|----------|--|----------------|----------------|----------------|----------------|---------------|
|      |          |  | Approved       | Expended       | Approved       | Proposed       |               |
| 1100 | 100      | COMPENSATION:                          |                |                |                |                |               |
| 1100 | 110      | Teacher Salaries:                      | \$995,070.00   | \$967,098.34   | \$1,015,029.00 | \$993,873.00   | (\$21,156.00) |
| 1100 | 114 1    | Director Of Technology:                | \$27,780.00    | \$27,780.00    | \$28,613.00    | \$29,471.39    | \$588.39      |
| 1100 | 114 2    | Technology Teacher:                    | \$10,480.00    | \$10,192.00    | \$24,602.00    | \$24,602.00    | \$0.00        |
| 1100 | 115      | Lunch Room Monitor:                    | \$2,900.00     | \$2,083.92     | \$3,000.00     | \$7,000.00     | \$4,000.00    |
| 1100 | 122      | Substitute Teacher Salaries:           | \$25,000.00    | \$26,110.87    | \$25,000.00    | \$25,000.00    | \$0.00        |
| 1100 | 123      | Tutor Salaries:                        | \$0.00         | \$0.00         | \$1,000.00     | \$1,000.00     | \$0.00        |
| 1100 | 200      | BENEFITS:                              |                |                |                |                |               |
| 1100 | 211      | Health Insurance:                      | \$101,417.38   | \$106,332.01   | \$124,302.72   | \$108,934.00   | (\$15,368.72) |
| 1100 | 212      | Dental Insurance:                      | \$7,339.84     | \$6,550.08     | \$6,939.12     | \$8,306.00     | \$1,366.88    |
| 1100 | 213      | Life Insurance:                        | \$3,069.36     | \$2,597.20     | \$2,923.20     | \$2,857.68     | (\$65.52)     |
| 1100 | 222 1    | Retirement (Certified):                | \$29,458.08    | \$32,767.62    | \$30,725.21    | \$31,272.51    | \$547.30      |
| 1100 | 222 2    | Retirement (Non-Certified):            | \$430.73       | \$1,832.75     | \$1,023.44     | \$0.00         | (\$1,023.44)  |
| 1100 | 230      | F.I.C.A.:                              | \$81,184.10    | \$79,619.24    | \$84,321.67    | \$83,074.90    | (\$1,246.77)  |
| 1100 | 231      | Sick Day Reimbursement                 | \$0.00         | \$0.00         | \$5,000.00     | \$5,000.00     | \$0.00        |
| 1100 | 232      | Criminal Record Checks                 | \$0.00         | \$0.00         | \$0.00         | \$500.00       | \$500.00      |
| 1100 |          | OTHER EXPENSES:                        |                |                |                |                |               |
| 1100 | 310      | Contracted Services:                   | \$4,000.00     | \$11,687.00    | \$4,500.00     | \$4,500.00     | \$0.00        |
| 1100 | 321      | Contracted Service Instrumental Music: |                |                |                | \$29,030.71    | \$29,030.71   |
| 1100 | 440      | Repairs and Maintenance:               | \$2,000.00     | \$1,121.27     | \$2,000.00     | \$2,500.00     | \$500.00      |
| 1100 | 500      | TUITION:                               |                |                |                |                |               |
| 1100 | 561      | Tuition-Other Public Schools:          | \$50,208.00    | \$75,118.19    | \$50,870.00    | \$34,022.00    | (\$16,848.00) |
| 1100 | 563      | Tuition-Coe Brown:                     | \$1,443,378.00 | \$1,328,829.42 | \$1,607,452.00 | \$1,696,953.00 | \$89,501.00   |
| 1100 | 610      | SCHOOL SUPPLIES:                       |                |                |                |                |               |
| 1100 | 610 2    | Art Supplies:                          | \$2,000.00     | \$2,287.88     | \$2,500.00     | \$3,200.00     | \$700.00      |
| 1100 | 610 5    | Lang Arts-Reading Supplies:            | \$0.00         | \$0.00         | \$800.00       | \$1,500.00     | \$700.00      |
| 1100 | 610 8.1  | Health-P.E. Supplies:                  | \$500.00       | \$479.19       | \$1,000.00     | \$1,000.00     | \$0.00        |
| 1100 | 610 8.2  | Project Adventure:                     |                | \$0.00         | \$1,200.00     | \$2,000.00     | \$800.00      |
| 1100 | 610 11   | Math Supplies:                         | \$0.00         | \$0.00         | \$800.00       | \$400.00       | (\$400.00)    |
| 1100 | 610 12   | Music Supplies:                        | \$500.00       | \$466.73       | \$1,000.00     | \$1,000.00     | \$0.00        |
| 1100 | 610 12   | Instrumental Music Supplies:           | \$250.00       | \$236.26       | \$500.00       | \$1,000.00     | \$500.00      |
| 1100 | 610 13   | Science Supplies:                      | \$750.00       | \$817.90       | \$1,200.00     | \$1,000.00     | (\$200.00)    |
| 1100 | 610 15   | Social Studies Supplies:               | \$0.00         | \$5,424.93     | \$800.00       | \$800.00       | \$0.00        |
| 1100 | 610 18-1 | Consumable Supplies:                   | \$8,000.00     | \$8,101.18     | \$8,200.00     | \$8,000.00     | \$0.00        |
| 1100 | 610 18-2 | General Supplies:                      | \$1,200.00     | \$1,550.58     | \$3,000.00     | \$2,500.00     | (\$500.00)    |
| 1100 | 610 18-3 | AV/Printing Supplies:                  | \$0.00         | \$0.00         | \$1,400.00     | \$2,000.00     | \$600.00      |
| 1100 | 610 24   | Testing Supplies:                      | \$1,000.00     | \$1,212.87     | \$1,500.00     | \$1,000.00     | (\$500.00)    |
| 1100 | 610 25   | Computer Supplies:                     | \$800.00       | \$795.78       | \$1,500.00     | \$2,800.00     | \$1,300.00    |
| 1100 | 610 26   | Foreign Language Supplies:             | \$0.00         | \$0.00         | \$0.00         | \$3,500.00     | \$3,500.00    |
| 1100 | 630      | CLASSROOM TEXTS:                       |                |                |                |                |               |
| 1100 | 630 1.1  | Reading Program Adoption               | \$0.00         | \$0.00         | \$0.00         | \$20,000.00    | \$20,000.00   |
| 1100 | 630 1.2  | Classroom Texts                        | \$4,000.00     | \$32,103.65    | \$6,000.00     | \$6,000.00     | \$0.00        |
| 1100 | 630 2    | Classroom Workbooks:                   | \$3,000.00     | \$3,000.00     | \$8,000.00     | \$4,000.00     | (\$4,000.00)  |
| 1100 | 630 3    | Classroom Supplemental Books:          | \$1,000.00     | \$1,110.82     | \$3,500.00     | \$1,500.00     | (\$2,000.00)  |
| 1100 | 630 4    | Classroom Reference Books:             | \$0.00         | \$0.00         | \$500.00       | \$100.00       | (\$400.00)    |
| 1100 | 640      | Classroom Periodicals:                 | \$0.00         | \$0.00         | \$1,000.00     | \$800.00       | (\$200.00)    |
| 1100 | 700      | Equipment and Furniture:               |                |                |                |                |               |
| 1100 | 741 1    | New Equipment                          | \$0.00         | \$275.94       | \$300.00       | \$800.00       | \$500.00      |
| 1100 | 741 2    | Computer Technology Equipment:         | \$6,000.00     | \$14,885.47    | \$15,000.00    | \$15,000.00    | \$0.00        |
| 1100 | 742      | Replacement of Equipment:              | \$100.00       | \$70.88        | \$100.00       | \$250.00       | \$150.00      |
| 1100 | 751      | New Furniture:                         | \$0.00         | \$0.00         | \$100.00       | \$500.00       | \$400.00      |
| 1100 | 752      | Replacement of Furniture:              | \$0.00         | \$0.00         | \$500.00       | \$2,500.00     | \$2,000.00    |
| 1100 | 810      | Dues and Fees:                         | \$3,000.00     | \$1,200.21     | \$4,000.00     | \$2,500.00     | (\$1,500.00)  |
| 1100 |          | TOTAL REG ED PROGRAMS:                 | \$2,815,815.49 | \$2,753,738.98 | \$3,081,701.36 | \$3,174,247.19 | \$92,545.83   |

|               |   |              |              |              |              |               |
|---------------|---|--------------|--------------|--------------|--------------|---------------|
| 1200          | SPECIAL INSTRUCTIONAL PROGRAMS:                   | 1997-1998    | 1997-1998    | 1998-1999    | 1999-2000    |               |
| 1200 100      | SALARIES:   | Approved     | Expended     | Approved     | Proposed     |               |
| 1200 110      | Special Education Teacher Salaries:               | \$108,818.00 | \$115,363.59 | \$99,922.00  | \$136,271.00 | \$36,349.00   |
| 1200 110 2    | Special Education Secretary:                      | \$8,426.20   | \$10,192.00  | \$10,497.76  | \$10,816.26  | \$318.50      |
| 1200 114 2    | Special Education Teacher Aide Salaries:          | \$73,607.58  | \$71,243.06  | \$71,691.66  | \$95,812.56  | \$24,120.90   |
| 1200 122      | Substitute Spe Ed Teacher Salaries:               | \$1,000.00   | \$5,965.80   | \$1,000.00   | \$1,000.00   | \$0.00        |
| 1200 123      | Special Education Tutor Salaries:                 | \$1,000.00   | \$342.50     | \$1,000.00   | \$1,000.00   | \$0.00        |
| 1200 129      | Special Education Extended Yr. Program:           | \$4,000.00   | \$846.37     | \$5,000.00   | \$5,000.00   | \$0.00        |
| 1200 200      | BENEFITS:   |              |              |              |              |               |
| 1200 211 1    | Health Insurance (Certified Staff):               | \$19,533.52  | \$13,355.68  | \$14,343.44  | \$16,750.21  | \$2,406.77    |
| 1200 211 2    | Health Insurance (Non-Certified Staff):           | \$28,788.22  | \$26,468.68  | \$29,182.34  | \$45,341.00  | \$16,158.66   |
| 1200 212      | Dental Insurance:                                 | \$1,012.39   | \$724.36     | \$753.75     | \$1,145.70   | \$391.95      |
| 1200 213      | Life Insurance:                                   | \$423.36     | \$302.40     | \$302.40     | \$423.36     | \$120.96      |
| 1200 222 1    | Retirement (Certified Staff):                     | \$3,623.56   | \$3,250.74   | \$2,986.31   | \$4,047.25   | \$1,060.93    |
| 1200 222 2    | Retirement (Non-Certified Staff):                 | \$3,193.97   | \$3,525.92   | \$2,801.51   | \$3,727.75   | \$926.24      |
| 1200 230      | F.I.C.A.:   | \$16,436.16  | \$15,177.69  | \$14,084.52  | \$18,748.84  | \$4,664.31    |
| 1200          | OTHER EXPENSES:                                   |              |              |              |              |               |
| 1200 310 1    | Contracted Services/Medicaid Admin Fees           | \$500.00     | \$5,314.66   | \$2,279.55   | \$3,000.00   | \$720.45      |
| 1200 310 2    | Contracted Services:Special Education Coordinator |              | \$0.00       | \$22,629.76  | \$20,000.00  | (\$2,629.76)  |
| 1200 440      | Repairs and Maintenance:                          | \$100.00     | \$0.00       | \$100.00     | \$100.00     | \$0.00        |
| 1200 550      | Printing  | \$0.00       | \$367.02     | \$0.00       | \$0.00       | \$0.00        |
| 1200 500      | SPECIAL EDUCATION TUITION:                        |              |              |              |              | \$0.00        |
| 1200 561      | Spe Ed Tuition-Other Public Schools:              | \$8,684.00   | \$40,761.00  | \$65,793.00  | \$27,563.00  | (\$38,230.00) |
| 1200 563      | Spe Ed Tuition-Coe Brown:                         | \$125,555.00 | \$104,596.31 | \$117,264.00 | \$90,505.00  | (\$26,759.00) |
| 1200 565      | Spe Ed Tuition-Non-Public Schools:                | \$108,957.00 | \$40,574.87  | \$85,446.00  | \$315,697.00 | \$230,251.00  |
| 1200 580      | Travel  | \$0.00       | \$2,293.17   |              |              | \$0.00        |
| 1200 610      | SPE ED SCHOOL SUPPLIES:                           |              |              |              |              |               |
| 1200 610 2    | Art Supplies:                                     | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 1200 610 5    | Lang Arts-Reading Supplies:                       | \$175.00     | \$0.00       | \$900.00     | \$600.00     | (\$200.00)    |
| 1200 610 8    | Health-P E Supplies                               | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 1200 610 11   | Math Supplies:                                    | \$175.00     | \$350.00     | \$50.00      | \$50.00      | \$0.00        |
| 1200 610 12   | Music Supplies:                                   | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 1200 610 13   | Science Supplies:                                 | \$0.00       | \$0.00       | \$0.00       | \$500.00     | \$500.00      |
| 1200 610 15   | Social Studies Supplies:                          | \$175.00     | \$175.00     | \$50.00      | \$50.00      | \$0.00        |
| 1200 610 18-1 | Consumable Supplies:                              | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 1200 610 18-2 | General Supplies:                                 | \$350.00     | \$852.27     | \$200.00     | \$400.00     | \$200.00      |
| 1200 610 18-3 | A. V. Supplies:                                   | \$75.00      | \$46.50      | \$50.00      | \$50.00      | \$0.00        |
| 1200 610 19   | Counseling Supplies:                              | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 1200 610 23   | Remedial Reading Supplies:                        | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 1200 610 24   | Testing Supplies:                                 | \$500.00     | \$389.57     | \$800.00     | \$800.00     | \$0.00        |
| 1200 610 25   | Computer Supplies:                                | \$125.00     | \$162.00     | \$100.00     | \$100.00     | \$0.00        |
| 1200 610 26   | Speech Supplies:                                  | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 1200 630      | SPE ED CLASSROOM TEXTS:                           |              |              |              |              |               |
| 1200 630 1    | Spe Ed Classroom Textbooks:                       | \$0.00       | \$2,583.80   | \$500.00     | \$500.00     | \$0.00        |
| 1200 630 2    | Spe Ed Classroom Workbooks:                       | \$50.00      | \$180.65     | \$800.00     | \$1,000.00   | \$200.00      |
| 1200 630 3    | Spe Ed Classroom Supplemental Textbooks:          | \$250.00     | \$247.50     | \$500.00     | \$500.00     | \$0.00        |
| 1200 630 4    | Spe Ed Classroom Reference Books:                 | \$200.00     | \$256.78     | \$50.00      | \$100.00     | \$50.00       |
| 1200 640      | Classroom Periodicals:                            | \$0.00       | \$0.00       | \$100.00     | \$100.00     | \$0.00        |
| 1200 700      | Equipment and Furniture:                          |              |              |              |              |               |
| 1200 741 1    | New Equipment:                                    | \$0.00       | \$0.00       | \$0.00       | \$500.00     | \$500.00      |
| 1200 741 2    | Computer Equipment                                | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 1200 742      | Replacement of Equipment:                         | \$200.00     | \$0.00       | \$200.00     | \$50.00      | (\$150.00)    |
| 1200 751      | New Furniture:                                    | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 1200 752      | Replacement of Furniture:                         | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 1200 810      | Dues and Fees:                                    | \$0.00       | \$0.00       | \$0.00       | \$100.00     | \$100.00      |
| 1200          | TOTAL SPE EDU PROGRAMS:                           | \$515,933.94 | \$465,909.89 | \$551,278.01 | \$802,348.92 | \$281,070.92  |

|      |        | 1997-1998                                  | 1997-1998           | 1998-1999          | 1999-2000           |                     |
|------|--------|--|---------------------|--------------------|---------------------|---------------------|
|      |        | Approved                                   | Expended            | Approved           | Proposed            |                     |
| 1300 |        | <b>VOCATIONAL PROGRAMS:</b>                |                     |                    |                     |                     |
| 1300 | 500    | <b>VOCATIONAL TUITION:</b>                 |                     |                    |                     |                     |
| 1300 | 561    | Vocational Tuition-Other Public Schools    | \$0.00              | \$0.00             | \$0.00              | \$0.00              |
| 1300 | 610    | Vocational Assessment:                     | \$0.00              | \$0.00             | \$0.00              | \$0.00              |
| 1300 | 810    | Dues and Fees:                             | \$0.00              | \$0.00             | \$0.00              | \$0.00              |
| 1300 |        | <b>TOTAL VOCATIONAL PROGRAMS:</b>          | <b>\$0.00</b>       | <b>\$0.00</b>      | <b>\$0.00</b>       | <b>\$0.00</b>       |
| 1400 |        | <b>CD-CURRICULAR ACTIVITIES:</b>           |                     |                    |                     |                     |
| 1400 | 100    | <b>SALARIES:</b>                           |                     |                    |                     |                     |
| 1400 | 110 1  | Athletic:                                  | \$5,450.00          | \$5,390.00         | \$5,920.00          | \$5,920.00          |
| 1400 | 110 2  | Enrichment:                                | \$2,000.00          | \$1,164.00         | \$2,000.00          | \$2,000.00          |
| 1400 | 110 3  | Co-Curricula:                              | \$1,110.00          | \$1,335.00         | \$1,320.00          | \$1,320.00          |
| 1400 | 110 4  | Extra Curricular:                          | \$5,660.00          | \$9,047.22         | \$6,120.00          | \$3,120.00          |
| 1400 | 110 5  | Journal Coordinator:                       | \$0.00              | \$0.00             | \$1,000.00          | \$1,000.00          |
| 1400 | 110 6  | Substitute Stipend                         |                     | \$0.00             | \$1,500.00          | \$1,500.00          |
| 1400 | 200    | <b>BENEFITS:</b>                           |                     |                    |                     |                     |
| 1400 | 222 1  | Retirement (Certified):                    | \$0.00              | \$0.00             | \$400.00            | \$400.00            |
| 1400 | 222 2  | Retirement (Non-Certified):                | \$0.00              | \$0.00             | \$400.00            | \$400.00            |
| 1400 | 230    | F.I.C.A.:                                  | \$1,179.63          | \$795.57           | \$1,366.29          | \$1,136.79          |
| 1400 | 300    | <b>Contracted Services:</b>                |                     |                    |                     |                     |
| 1400 | 310 1  | Contracted Services-Special Events:        | \$0.00              |                    | \$1,000.00          | \$1,000.00          |
| 1400 | 310 2  | Contracted Service- Kindergarten           | \$90,000.00         | \$63,036.00        | \$90,000.00         | \$110,000.00        |
| 1400 | 390    | Officials-Umpires-Referees:                | \$1,200.00          | \$1,140.00         | \$1,200.00          | \$1,500.00          |
| 1400 | 440    | Repairs and Maintenance:                   | \$200.00            | \$150.00           | \$200.00            | \$200.00            |
| 1400 | 580    | Travel Expenses:                           | \$0.00              | \$0.00             |                     | \$0.00              |
| 1400 | 610 8  | Athletic Supplies:                         | \$500.00            | \$866.49           | \$1,000.00          | \$1,000.00          |
| 1400 | 610 18 | Co-Curricula Supplies:                     | \$500.00            | \$527.76           | \$750.00            | \$1,000.00          |
| 1400 | 610 20 | Enrichment Supplies:                       | \$500.00            | \$486.62           | \$1,000.00          | \$1,000.00          |
| 1400 | 810    | Dues and Fees:                             | \$300.00            | \$250.00           | \$500.00            | \$500.00            |
| 1430 |        | Summer School: Literacy Connection Project |                     |                    |                     | \$6,500.00          |
| 1400 |        | <b>TOTAL CD-CURRICULAR ACTIVITIES:</b>     | <b>\$108,599.63</b> | <b>\$84,188.66</b> | <b>\$115,676.29</b> | <b>\$139,496.79</b> |
| 2110 |        | <b>ATTENDANCE:</b>                         |                     |                    |                     |                     |
| 2110 | 310 2  | Contracted Service-Truant Officer          | \$250.00            | \$250.00           | \$250.00            | \$500.00            |
| 2110 | 230    | FICA                                       |                     |                    | \$19.13             | \$8.25              |
| 2110 |        | <b>TOTAL ATTENDANCE:</b>                   | <b>\$250.00</b>     | <b>\$250.00</b>    | <b>\$269.13</b>     | <b>\$508.25</b>     |
| 2120 |        | <b>GUIDANCE SERVICES:</b>                  |                     |                    |                     |                     |
| 2120 | 110    | Guidance Salaries:                         | \$43,365.60         | \$38,797.20        | \$39,965.20         | \$39,965.20         |
| 2120 |        | <b>BENEFITS:</b>                           |                     |                    |                     |                     |
| 2120 | 211    | Health Insurance:                          | \$7,413.40          | \$4,853.28         | \$5,476.15          | \$5,941.84          |
| 2120 | 212    | Life Insurance:                            | \$303.72            | \$278.64           | \$301.48            | \$343.69            |
| 2120 | 213    | Life Insurance:                            | \$127.00            | \$120.96           | \$120.96            | \$127.01            |
| 2120 | 222    | Retirement (Certified):                    | \$1,388.81          | \$0.00             | \$1,170.98          | \$1,186.97          |
| 2120 | 230    | F.I.C.A.                                   | \$3,689.03          | \$2,622.40         | \$3,057.34          | \$3,057.34          |
| 2120 |        | <b>OTHER EXPENSES:</b>                     |                     |                    |                     |                     |
| 2120 | 310    | Contracted Services- Testing:              | \$0.00              | \$0.00             | \$0.00              | \$2,500.00          |
| 2120 | 610    | Guidance Supplies:                         | \$0.00              | \$0.00             | \$100.00            | \$100.00            |
| 2120 | 630    | Guidance Books:                            | \$50.00             | \$46.54            | \$250.00            | \$500.00            |
| 2120 | 640    | Guidance Periodicals:                      | \$0.00              | \$0.00             | \$0.00              | \$0.00              |
| 2120 | 810    | Guidance Dues and Fees:                    | \$0.00              | \$0.00             | \$200.00            | \$200.00            |
| 2120 |        | <b>TOTAL GUIDANCE SERVICES:</b>            | <b>\$56,337.56</b>  | <b>\$46,719.02</b> | <b>\$50,642.11</b>  | <b>\$53,922.04</b>  |
| 2130 |        | <b>HEALTH SERVICES:</b>                    |                     |                    |                     |                     |
| 2130 | 100    | <b>SALARIES:</b>                           |                     |                    |                     |                     |
| 2130 | 110    | Nurse's Salary:                            | \$23,429.00         | \$23,429.00        | \$24,367.00         | \$24,367.00         |
| 2130 | 120    | Substitute Nurse's Salary:                 | \$500.00            | \$325.00           | \$500.00            | \$500.00            |

|              |   | 1997-1998   | 1997-1998   | 1998-1999   | 1999-2000   |              |
|--------------|---|-------------|-------------|-------------|-------------|--------------|
|              |   | Approved    | Expended    | Approved    | Proposed    |              |
| 2130         | HEALTH SERVICES:                              |             |             |             |             |              |
| 2130         | BENEFITS:                                     |             |             |             |             |              |
| 2130 211     | Health Insurance:                             | \$2,691.84  | \$3,297.61  | \$2,932.68  | \$3,182.12  | \$249.44     |
| 2130 212     | Dental Insurance:                             | \$253.10    | \$238.09    | \$251.25    | \$286.43    | \$35.18      |
| 2130 213     | Life Insurance:                               | \$105.84    | \$100.80    | \$100.80    | \$105.84    | \$5.04       |
| 2130 222     | Retirement:                                   | \$674.76    | \$785.24    | \$713.95    | \$723.70    | \$9.75       |
| 2130 230     | F.I.C.A.:                                     | \$1,830.57  | \$1,817.31  | \$1,864.08  | \$1,864.08  | \$5.00       |
| 2130 300     | Contracted Services:                          |             |             |             |             |              |
| 2130 310 2   | Contracted Services-Staff Physicals:          | \$200.00    | \$0.00      | \$200.00    | \$200.00    | \$0.00       |
| 2130 310 3   | Contracted Services:                          | \$100.00    | \$86.00     | \$150.00    | \$250.00    | \$100.00     |
| 2130         | OTHER EXPENSES:                               |             |             |             |             |              |
| 2130 440     | Repairs and Maintenance-Nurse:                | \$100.00    | \$88.00     | \$100.00    | \$100.00    | \$0.00       |
| 2130 580     | Travel Expenses-Nurse:                        | \$100.00    | \$0.00      | \$100.00    | \$100.00    | \$0.00       |
| 2130 610     | Health Supplies-Nurse:                        | \$700.00    | \$755.09    | \$700.00    | \$800.00    | \$100.00     |
| 2130 630     | Health Textbooks-Nurse:                       | \$50.00     | \$109.95    | \$250.00    | \$250.00    | \$0.00       |
| 2130 640     | Health Periodicals-Nurse:                     | \$0.00      | \$0.00      | \$0.00      | \$75.00     | \$75.00      |
| 2130 700     | Equipment and Furniture:                      |             |             |             |             |              |
| 2130 741     | New Equipment:                                | \$0.00      | \$0.00      | \$50.00     | \$50.00     | \$0.00       |
| 2130 742     | Replacement of Equipment:                     | \$0.00      | \$0.00      | \$50.00     | \$0.00      | (\$50.00)    |
| 2130 751     | New Furniture:                                | \$0.00      | \$0.00      | \$0.00      | \$0.00      | \$0.00       |
| 2130 752     | Replacement of Furniture:                     | \$0.00      | \$0.00      | \$0.00      | \$0.00      | \$0.00       |
| 2130 810     | Dues and Fees:                                | \$0.00      | \$0.00      | \$0.00      | \$0.00      | \$0.00       |
| 2130         | TOTAL HEALTH SERVICES:                        | \$30,735.11 | \$31,032.09 | \$32,329.76 | \$32,854.17 | \$524.41     |
| 2140         | SPECIAL CONTRACTED SERVICES:                  |             |             |             |             |              |
| 2140 310 1 1 | Stratford Learning Center Membership:         | \$3,986.85  | \$3,800.50  | \$3,943.50  | \$4,169.00  | \$225.50     |
| 2140 310 2   | Contracted Occupational Therapy               | \$18,856.68 | \$18,946.22 | \$19,610.00 | \$20,292.28 | \$682.28     |
| 2140 310 3   | Contracted Physical Therapy:                  | \$8,102.40  | \$10,356.00 | \$10,582.88 | \$7,884.27  | (\$2,698.61) |
| 2140 310 4   | Pre-School Diagnostic Unit:                   | \$6,555.00  | \$8,083.19  | \$8,200.00  | \$6,000.00  | (\$2,200.00) |
| 2140         | TOTAL SPEC CONTRACTED SERVICES:               | \$37,500.93 | \$41,189.91 | \$42,336.38 | \$38,345.55 | (\$3,990.85) |
| 2150         | SPEECH SERVICES:                              |             |             |             |             |              |
| 2150 110     | Speech Salary:                                | \$39,356.00 | \$38,356.00 | \$40,364.00 | \$40,364.00 | \$0.00       |
| 2150         | Speech Assistant                              | \$0.00      | \$11,182.48 | \$11,517.95 | \$12,529.70 | \$1,011.75   |
| 2150         | BENEFITS:                                     |             |             |             |             |              |
| 2150 211 1   | Health Insurance: Cert.                       | \$6,177.84  | \$6,177.81  | \$1,000.00  | \$7,239.11  | \$6,239.11   |
| 2150 211 2   | Health Insurance: Non Cert.                   |             | \$1,000.00  | \$1,000.00  | \$6,014.20  | \$5,014.20   |
| 2150 212 1   | Dental Insurance:                             | \$253.10    | \$238.29    | \$251.25    | \$286.43    | \$35.18      |
| 2150 213 1   | Life Insurance:                               | \$105.84    | \$100.80    | \$100.80    | \$105.84    | \$5.04       |
| 2150 222 1   | Retirement Certified:                         | \$1,133.68  | \$1,285.58  | \$1,182.67  | \$1,198.81  | \$16.15      |
| 2150 222 2   | Retirement Non Certified                      |             | \$0.00      | \$479.15    | \$531.26    | \$52.11      |
| 2150 230     | F.I.C.A.:                                     | \$3,011.35  | \$3,740.91  | \$3,968.97  | \$4,046.37  | \$77.40      |
| 2150         | Supplies:                                     |             |             |             |             |              |
| 2150 610     | Speech Supplies:                              | \$350.00    | \$367.51    | \$100.00    | \$150.00    | \$50.00      |
| 2150 610 24  | Speech Testing Supplies:                      | \$650.00    | \$656.43    | \$800.00    | \$550.00    | (\$250.00)   |
| 2150 630     | Speech Books                                  |             |             |             | \$300.00    | \$300.00     |
| 2150 741     | Speech New Equipment:                         | \$0.00      | \$309.50    | \$300.00    | \$0.00      | (\$300.00)   |
| 2150         | TOTAL SPEECH SERVICES:                        | \$51,037.81 | \$63,415.31 | \$61,064.78 | \$73,315.72 | \$12,250.94  |
| 2210         | IMPROVEMENT OF INSTRUCTION:                   |             |             |             |             |              |
| 2210 112     | Curriculum Development/Revision:              | \$2,500.00  | \$4,238.36  | \$2,500.00  | \$5,000.00  | \$2,500.00   |
| 2210 270 1   | Course Tuition Reimbursement:                 | \$10,000.00 | \$9,457.00  | \$10,000.00 | \$17,122.00 | \$7,122.00   |
| 2210 270 2   | Tuition (Support Staff):                      | \$1,200.00  | \$204.00    | \$1,200.00  | \$1,200.00  | \$0.00       |
| 2210 310     | Contracted Service-Grant Writing Consultation |             |             | \$2,000.00  | \$0.00      | (\$2,000.00) |
| 2210 320 1   | In-Service Training:                          | \$1,000.00  | \$2,001.18  | \$1,000.00  | \$1,000.00  | \$0.00       |
| 2210 320 2   | Staff Development Workshops:                  | \$5,000.00  | \$4,911.75  | \$5,000.00  | \$5,000.00  | \$0.00       |
| 2210 320 3   | Workshops (Support Staff):                    | \$2,500.00  | \$2,312.00  | \$2,500.00  | \$2,500.00  | \$0.00       |
| 2210 320 4   | Staff Development Stipend:                    | \$660.00    | \$660.00    | \$720.00    | \$720.00    | \$0.00       |
| 2210 630 1   | Professional Books:                           | \$500.00    | \$456.22    | \$1,000.00  | \$1,000.00  | \$0.00       |
| 2210 630 2   | Summer Curriculum Work-Foreign Lang.          | \$0.00      | \$0.00      | \$0.00      | \$1,000.00  | \$1,000.00   |
| 2210         | TOTAL IMPROVMENT OF INSTRUCTION:              | \$23,360.00 | \$24,249.51 | \$25,920.00 | \$34,542.00 | \$8,622.00   |

Stratford School District



|      |          |  | 1997-1998           | 1997-1998          | 1998-1999           | 1999-2000           |                    |
|------|----------|--|---------------------|--------------------|---------------------|---------------------|--------------------|
|      |          |  | Approved            | Expended           | Approved            | Proposed            |                    |
| 2220 |          | <b>LIBRARY AND EDUCATIONAL MEDIA:</b>      |                     |                    |                     |                     |                    |
| 2220 | 100      | <b>SALARIES:</b>                           |                     |                    |                     |                     |                    |
| 2220 | 110      | Librarian-Salary:                          | \$26,057.65         | \$25,058.00        | \$27,233.00         | \$27,233.00         | \$0.00             |
| 2220 | 122      | Librarian Substitute-Salary:               | \$250.00            | \$325.00           | \$250.00            | \$250.00            | \$0.00             |
| 2220 | 114      | Librarian Aide-Salary:                     | \$0.00              | \$0.00             | \$0.00              | \$7,644.00          | \$7,644.00         |
| 2220 |          | <b>BENEFITS:</b>                           |                     |                    |                     |                     |                    |
| 2220 | 211 1    | Health Insurance-Certified:                | \$6,177.84          | \$6,177.84         | \$6,671.72          | \$7,239.11          | \$567.29           |
| 2220 | 211 2    | Health Insurance-Non-Certified:            | \$0.00              | \$0.00             | \$0.00              | \$5,034.96          | \$5,034.96         |
| 2220 | 212 2    | Dental Insurance:                          | \$253.10            | \$238.29           | \$251.25            | \$286.43            | \$35.18            |
| 2220 | 213 2    | Life Insurance:                            | \$105.84            | \$100.80           | \$100.80            | \$105.84            | \$5.04             |
| 2220 | 222 1    | Retirement-Certified:                      | \$750.46            | \$840.03           | \$797.93            | \$808.82            | \$10.89            |
| 2220 | 222 2    | Retirement-Non-Certified:                  | \$0.00              | \$0.00             | \$0.00              | \$324.11            | \$324.11           |
| 2220 | 230 2    | F.I.C.A.:                                  | \$2,012.54          | \$1,816.53         | \$2,083.32          | \$2,687.22          | \$603.92           |
| 2220 |          | <b>OTHER EXPENSES:</b>                     |                     |                    |                     |                     |                    |
| 2220 | 310      | Contracted Services:                       | \$1,500.00          | \$1,500.00         | \$1,500.00          | \$1,500.00          | \$0.00             |
| 2220 | 610 18-2 | Library General Supplies:                  | \$400.00            | \$350.20           | \$500.00            | \$500.00            | \$0.00             |
| 2220 | 610 18-3 | Library A.V. Supplies:                     | \$800.00            | \$1,214.39         | \$1,500.00          | \$2,000.00          | \$500.00           |
| 2220 | 610 26   | Computer Software Supplies:                | \$6,000.00          | \$5,829.28         | \$5,000.00          | \$14,000.00         | \$9,000.00         |
| 2220 | 630      | Library Books:                             | \$4,500.00          | \$5,113.72         | \$4,500.00          | \$6,500.00          | \$2,000.00         |
| 2220 | 640      | Library Periodicals:                       | \$1,000.00          | \$1,391.42         | \$1,200.00          | \$1,200.00          | \$0.00             |
| 2220 | 700      | Equipment and Furniture:                   |                     |                    |                     |                     |                    |
| 2220 | 741      | New Equipment:                             | \$0.00              | \$0.00             | \$650.00            | \$3,350.00          | \$2,700.00         |
| 2220 | 742      | Replacement of Equipment:                  | \$0.00              | \$0.00             | \$50.00             | \$50.00             | \$0.00             |
| 2220 | 751      | New Furniture:                             | \$0.00              | \$0.00             | \$3,000.00          | \$1,500.00          | (\$1,500.00)       |
| 2220 | 752      | Replacement of Furniture:                  | \$0.00              | \$0.00             | \$0.00              | \$0.00              | \$0.00             |
| 2220 |          | <b>TOTAL LIB &amp; EDU MEDIA:</b>          | <b>\$49,807.43</b>  | <b>\$49,955.50</b> | <b>\$55,288.02</b>  | <b>\$82,213.48</b>  | <b>\$26,925.46</b> |
| 2310 |          | <b>SCHOOL BOARD SERVICES:</b>              |                     |                    |                     |                     |                    |
| 2310 | 110 1    | School Board-Salaries:                     | \$2,300.00          | \$1,900.00         | \$3,100.00          | \$3,100.00          | \$0.00             |
| 2310 | 110 2    | School District Moderator-Salary:          | \$100.00            | \$0.00             | \$100.00            | \$100.00            | \$0.00             |
| 2310 | 110 3    | School District Treasurer-Salary:          | \$1,500.00          | \$1,500.00         | \$2,400.00          | \$2,400.00          | \$0.00             |
| 2310 | 110 4    | School District Clerk-Salary:              | \$250.00            | \$250.00           | \$250.00            | \$250.00            | \$0.00             |
| 2310 | 110 5    | School District Secretary-Salary:          | \$1,000.00          | \$1,147.50         | \$1,000.00          | \$1,000.00          | \$0.00             |
| 2310 |          | <b>OTHER EXPENSES:</b>                     |                     |                    |                     |                     |                    |
| 2310 | 230      | F.I.C.A.:                                  | \$393.98            | \$367.01           | \$524.03            | \$524.03            | \$0.00             |
| 2310 | 310      | Contracted Services-School District Audit: | \$2,400.00          | \$2,650.00         | \$2,630.00          | \$2,730.00          | \$100.00           |
| 2310 | 390      | Contracted Services-Attorney & Negotiator: | \$2,000.00          | \$1,576.11         | \$2,000.00          | \$2,000.00          | \$0.00             |
| 2310 | 540      | Advertising-Legal Notices:                 | \$1,000.00          | \$2,523.44         | \$1,000.00          | \$1,000.00          | \$0.00             |
| 2310 | 590      | Other Expenses:                            | \$500.00            | \$1,018.84         | \$500.00            | \$1,000.00          | \$500.00           |
| 2310 | 810      | Dues and Fees-School Board's Association:  | \$2,553.67          | \$2,596.67         | \$2,655.81          | \$2,645.00          | (\$10.81)          |
| 2310 |          | <b>TOTAL SCHOOL BOARD SERVICES:</b>        | <b>\$13,997.65</b>  | <b>\$15,529.57</b> | <b>\$16,159.84</b>  | <b>\$16,749.03</b>  | <b>\$589.19</b>    |
| 2320 |          | <b>EXPENSES-S.A.U. # 44:</b>               | <b>\$111,957.28</b> | <b>\$99,940.05</b> | <b>\$152,762.19</b> | <b>\$160,930.29</b> | <b>\$8,168.10</b>  |
| 2410 |          | <b>OFFICE OF THE PRINCIPAL:</b>            |                     |                    |                     |                     |                    |
| 2410 |          | <b>COMPENSATION:</b>                       |                     |                    |                     |                     |                    |
| 2410 | 110 1    | Principal's Salary:                        | \$57,198.00         | \$57,198.00        | \$58,913.94         | \$61,270.50         | \$2,356.56         |
| 2410 | 110 2    | Assistant Principal:                       | \$42,500.00         | \$42,500.00        | \$43,775.00         | \$45,526.00         | \$1,751.00         |
| 2410 | 110 4    | Secretary Salary:                          | \$19,955.20         | \$17,392.00        | \$17,913.76         | \$18,464.00         | \$550.24           |
| 2410 | 110 5    | Secretary Salary:                          | \$13,530.00         | \$13,530.00        | \$13,935.90         | \$14,364.00         | \$428.10           |
| 2410 |          | <b>BENEFITS:</b>                           |                     |                    |                     |                     |                    |
| 2410 | 211 1 1  | Health Insurance (Principal):              | \$7,268.04          | \$7,268.05         | \$7,849.08          | \$8,516.60          | \$667.52           |
| 2410 | 211 1 2  | Health Insurance (Asst. Principal):        | \$1,000.00          | \$1,000.00         | \$1,000.00          | \$1,000.00          | \$0.00             |
| 2410 | 211 2    | Health Insurance (Non-Certified Staff):    | \$2,000.00          | \$2,000.00         | \$2,000.00          | \$2,000.00          | \$0.00             |
| 2410 | 212 1 1  | Dental Insurance (Principal):              | \$825.09            | \$776.79           | \$819.00            | \$1,060.64          | \$241.64           |
| 2410 | 212 1 2  | Dental Insurance (Asst. Principal):        | \$253.10            | \$238.29           | \$251.25            | \$286.43            | \$35.18            |
| 2410 | 212 2    | Dental Insurance (Non-Certified Staff):    | \$0.00              | \$0.00             | \$0.00              | \$0.00              | \$0.00             |
| 2410 | 213 1 1  | Life Insurance (Principal):                | \$105.84            | \$100.80           | \$100.80            | \$105.84            | \$5.04             |
| 2410 | 213 1 2  | Life Insurance (Asst. Principal):          | \$105.84            | \$100.80           | \$100.80            | \$105.84            | \$5.04             |

| 2410     |          | OFFICE OF THE PRINCIPAL:<br>(continued)   | 1997-1998<br>Approved | 1997-1998<br>Expended | 1998-1999<br>Approved | 1999-2000<br>Proposed |              |
|----------|----------|---|-----------------------|-----------------------|-----------------------|-----------------------|--------------|
| 2410     | 213 2    | Life Insurance (Non-Certified Staff):     | \$0.00                | \$0.00                | \$0.00                | \$0.00                | \$0.00       |
| 2410     | 222 1 1  | Retirement (Principal):                   | \$1,647.30            | \$1,917.07            | \$1,726.18            | \$1,819.73            | \$99.56      |
| 2410     | 222 1 2  | Retirement (Asst. Principal):             | \$1,224.00            | \$1,455.01            | \$1,311.91            | \$1,352.12            | \$40.21      |
| 2410     | 222 2    | Retirement (Non-Certified Staff):         | \$1,376.24            | \$1,443.87            | \$1,408.15            | \$1,391.91            | (\$16.24)    |
| 2410     | 230      | F.I.C.A.:                                 | \$10,188.51           | \$10,205.41           | \$10,521.70           | \$10,910.77           | \$389.07     |
| 2410     |          | OTHER EXPENSES:                           |                       |                       |                       |                       |              |
| 2410     | 310      | Contracted Service:                       | \$3,000.00            | \$5,262.52            | \$3,000.00            | \$3,500.00            | \$900.00     |
| 2410     | 440      | Repairs and Maintenance:                  | \$2,500.00            | \$2,500.00            | \$2,500.00            | \$3,000.00            | \$900.00     |
| 2410     | 531      | Telephone:                                | \$4,300.00            | \$6,389.68            | \$5,500.00            | \$5,500.00            | \$900.00     |
| 2410     | 532      | Postage:                                  | \$1,000.00            | \$1,616.40            | \$1,000.00            | \$1,500.00            | \$900.00     |
| 2410     | 550      | Printing:                                 | \$2,500.00            | \$2,474.98            | \$2,500.00            | \$2,500.00            | \$0.00       |
| 2410     | 580      | Travel Expenses:                          | \$0.00                | \$57.01               | \$500.00              | \$500.00              | \$0.00       |
| 2410     | 610 18-2 | Supplies and Forms:                       | \$500.00              | \$431.78              | \$500.00              | \$500.00              | \$0.00       |
| 2410     | 610 25   | Computer Software System Supplies:        | \$100.00              | \$0.00                | \$100.00              | \$100.00              | \$0.00       |
| 2410 700 |          | Equipment and Furniture:                  |                       |                       |                       |                       |              |
| 2410     | 741      | New Equipment:                            | \$0.00                | \$0.00                | \$5,200.00            | \$125.00              | (\$5,075.00) |
| 2410     | 742      | Replacement of Equipment:                 | \$0.00                | \$35.00               | \$0.00                | \$0.00                | \$0.00       |
| 2410     | 751      | New Furniture:                            | \$0.00                | \$0.00                | \$0.00                | \$0.00                | \$0.00       |
| 2410     | 752      | Replacement of Furniture:                 | \$0.00                | \$0.00                | \$0.00                | \$0.00                | \$0.00       |
| 2410     | 810      | Dues and Fees:                            | \$900.00              | \$1,044.00            | \$1,200.00            | \$1,200.00            | \$0.00       |
| 2410     | 890      | Graduation-Class Day Expenses:            | \$1,000.00            | \$1,071.15            | \$1,000.00            | \$1,000.00            | \$0.00       |
| 2410     |          | TOTAL OFFICE OF THE PRINCIPAL:            | \$174,977.16          | \$178,008.61          | \$184,627.46          | \$187,599.39          | \$2,971.92   |
|          |          | OFFICE OF SCH DIST BOOKKEEPER:            |                       |                       |                       |                       |              |
| 2520     | 112      | School District Bookkeeper-Salary:        | \$21,000.00           | \$21,000.00           | \$21,630.00           | \$22,297.60           | \$667.60     |
| 2520     |          | BENEFITS:                                 |                       |                       |                       |                       |              |
| 2520     | 211      | Health Insurance:                         | \$1,000.00            | \$1,000.00            | \$1,000.00            | \$1,000.00            | \$0.00       |
| 2520     | 212      | Dental Insurance:                         | \$253.10              | \$0.00                | \$0.00                | \$0.00                | \$0.00       |
| 2520     | 213      | Life Insurance:                           | \$105.84              | \$100.80              | \$100.80              | \$105.84              | \$5.04       |
| 2520     | 222      | Retirement:                               | \$863.10              | \$985.29              | \$941.41              | \$945.42              | \$4.01       |
| 2520     | 230      | F.I.C.A.:                                 | \$1,606.50            | \$1,683.04            | \$1,731.20            | \$1,782.27            | \$51.07      |
| 2520     |          | OTHER EXPENSES:                           |                       |                       |                       |                       |              |
| 2520     | 310      | Contracted Service:                       | \$0.00                | \$0.00                | \$1,500.00            | \$2,000.00            | \$500.00     |
| 2520     | 440      | Repairs and Maintenance:                  | \$100.00              | \$0.00                | \$100.00              | \$100.00              | \$0.00       |
| 2520     | 532      | Postage:                                  | \$600.00              | \$637.63              | \$650.00              | \$800.00              | \$150.00     |
| 2520     | 580      | Travel Expenses:                          | \$0.00                | \$0.00                | \$300.00              | \$400.00              | \$100.00     |
| 2520     | 610      | Supplies:                                 | \$800.00              | \$1,542.53            | \$800.00              | \$500.00              | (\$300.00)   |
| 2520     | 610 25   | Computer Supplies                         | \$0.00                | \$0.00                | \$0.00                | \$100.00              | \$100.00     |
| 2520     | 810      | Dues & Fees                               |                       | \$0.00                | \$0.00                | \$0.00                | \$0.00       |
| 2520 700 |          | Equipment and Furniture:                  |                       |                       |                       |                       |              |
| 2520     | 741      | New Equipment:                            | \$0.00                | \$0.00                | \$0.00                | \$0.00                | \$0.00       |
| 2520     | 742      | Replacement of Equipment:                 | \$0.00                | \$0.00                | \$0.00                | \$0.00                | \$0.00       |
| 2520     | 751      | New Furniture:                            | \$0.00                | \$0.00                | \$0.00                | \$0.00                | \$0.00       |
| 2520     | 752      | Replacement of Furniture:                 | \$0.00                | \$0.00                | \$0.00                | \$0.00                | \$0.00       |
| 2520     |          | TOTAL OFFICE OF BOOKKEEPER:               | \$26,328.54           | \$26,949.29           | \$28,753.40           | \$30,031.12           | \$1,277.72   |
| 2540     |          | OPERATION AND MAINT. OF PLANT:            |                       |                       |                       |                       |              |
| 2540     | 110 1    | Head Custodian's Salary:                  | \$21,259.20           | \$21,257.60           | \$21,896.98           | \$23,004.80           | \$1,107.82   |
| 2540     | 110 2    | Custodian-Salaries:                       | \$51,820.60           | \$53,932.89           | \$53,375.22           | \$56,076.80           | \$2,701.38   |
| 2540     | 122      | Substitute & Overtime Custodian-Salaries: | \$1,500.00            | \$1,818.76            | \$2,000.00            | \$2,500.00            | \$900.00     |
| 2540     |          | BENEFITS:                                 |                       |                       |                       |                       |              |
| 2540     | 211      | Health Insurance:                         | \$13,921.12           | \$15,532.86           | \$19,699.51           | \$21,254.56           | \$1,555.05   |
| 2540     | 212      | Dental Insurance:                         | \$0.00                | \$0.00                | \$0.00                | \$286.53              | \$286.53     |
| 2540     | 213      | Life Insurance:                           | \$0.00                | \$0.00                | \$0.00                | \$0.00                | \$0.00       |
| 2540     | 222      | Retirement:                               | \$3,003.58            | \$3,325.36            | \$3,131.32            | \$3,353.06            | \$221.74     |
| 2540     | 230      | F.I.C.A.                                  | \$5,705.35            | \$5,619.56            | \$5,911.32            | \$6,240.99            | \$329.67     |



| 2540 |         | OPERATION AND MAINT. OF PLANT:              | 1997-1998    | 1997-1998    | 1998-1999    | 1999-2000    |               |
|------|---------|---|--------------|--------------|--------------|--------------|---------------|
|      |         | (continued)                                 | Approved     | Expended     | Approved     | Proposed     |               |
| 2540 | 300     | Contracted Services:                        |              |              |              |              |               |
| 2540 | 310 1   | Contracted Service-Rubbish Removal:         | \$4,000.00   | \$3,913.57   | \$4,000.00   | \$4,500.00   | \$500.00      |
| 2540 | 310 2   | Snow Removal:                               | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 2540 | 310 3   | Contracted Service-Septic Tank Maintenance: | \$2,500.00   | \$4,760.65   | \$2,500.00   | \$2,500.00   | \$0.00        |
| 2540 | 310 4   | Contracted Service-Fire Alarm Service:      | \$1,000.00   | \$655.20     | \$1,000.00   | \$1,000.00   | \$0.00        |
| 2540 | 310 5   | Contracted Service-MasterClock & Intercom:  | \$500.00     | \$0.00       | \$500.00     | \$1,000.00   | \$500.00      |
| 2540 | 310 6   | State Mandated-Water Testing:               | \$2,000.00   | \$1,525.00   | \$2,000.00   | \$2,000.00   | \$0.00        |
| 2540 | 310 7   | Laundry & Dry Cleaning:                     | \$500.00     | \$147.00     | \$300.00     | \$300.00     | \$0.00        |
| 2540 | 400     | Repairs and Maintenance:                    |              |              |              |              |               |
| 2540 | 440 1   | Repairs and Maintenance:                    | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 2540 | 440 2   | Repairs and Maintenance-Heating Plant:      | \$4,500.00   | \$9,373.07   | \$5,500.00   | \$5,500.00   | \$0.00        |
| 2540 | 440 3   | Repairs and Maint-Equipment:                | \$1,500.00   | \$1,635.26   | \$1,500.00   | \$1,500.00   | \$0.00        |
| 2540 | 440 4   | Repairs and Maint-Furniture & Fix.:         | \$500.00     | \$4,251.94   | \$500.00     | \$1,000.00   | \$500.00      |
| 2540 | 440 5   | Repairs and Maint-Grounds:                  | \$4,000.00   | \$14,667.01  | \$8,000.00   | \$10,000.00  | \$2,000.00    |
| 2540 | 440 6   | Repairs and Maint-Building:                 | \$6,000.00   | \$3,381.81   | \$8,000.00   | \$8,000.00   | \$0.00        |
| 2540 | 440 6 1 | FY99WA#7 Playground:                        | \$10,000.00  | \$0.00       | \$10,000.00  | \$0.00       | (\$10,000.00) |
| 2540 | 520     | Insurance Premium On Bldg & Contents:       | \$15,000.00  | \$9,962.90   | \$15,000.00  | \$10,075.00  | (\$4,925.00)  |
| 2540 | 580     | Travel Expenses:                            | \$150.00     | \$249.36     | \$200.00     | \$200.00     | \$0.00        |
| 2540 |         |   |              |              |              |              | \$0.00        |
| 2540 |         | SUPPLIES:                                   |              |              |              |              |               |
| 2540 | 610 1   | Supplies-General Custodial:                 | \$10,000.00  | \$9,017.88   | \$11,000.00  | \$11,800.00  | \$800.00      |
| 2540 | 610 2   | Supplies-Glass:                             | \$500.00     | \$505.40     | \$1,000.00   | \$500.00     | (\$500.00)    |
| 2540 | 610 3   | Supplies-Lumber:                            | \$300.00     | \$783.73     | \$1,000.00   | \$1,000.00   | \$0.00        |
| 2540 | 610 4   | Supplies-Hardware:                          | \$1,000.00   | \$1,069.96   | \$1,500.00   | \$1,500.00   | \$0.00        |
| 2540 | 610 5   | Supplies-Electrical:                        | \$1,000.00   | \$1,018.91   | \$500.00     | \$1,000.00   | \$500.00      |
| 2540 | 610 5   | Supplies-Plumbing:                          |              | \$0.00       | \$1,500.00   | \$1,000.00   | (\$500.00)    |
| 2540 |         | UTILITIES:                                  |              |              |              |              |               |
| 2540 | 652     | Electricity:                                | \$26,215.00  | \$31,869.76  | \$32,000.00  | \$38,000.00  | \$6,000.00    |
| 2540 | 653     | Fuel Oil:                                   | \$16,000.00  | \$14,009.81  | \$15,000.00  | \$15,000.00  | \$0.00        |
| 2540 | 657     | Propane Gas:                                | \$8,500.00   | \$4,595.46   | \$8,000.00   | \$8,000.00   | \$0.00        |
| 2540 | 700     | Equipment and Furniture:                    |              |              |              |              | \$0.00        |
| 2540 | 741     | New Equipment:                              | \$800.00     | \$805.64     | \$500.00     | \$2,500.00   | \$2,000.00    |
| 2540 | 742     | Replacement of Equipment:                   | \$600.00     | \$600.00     | \$1,500.00   | \$500.00     | (\$1,000.00)  |
| 2540 | 751     | New Furniture:                              | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 2540 | 752     | Replacement of Furniture:                   | \$100.00     | \$0.00       | \$100.00     | \$100.00     | \$0.00        |
| 2540 |         | TOTAL OPERATION AND MAINT OF PLT.:          | \$214,374.85 | \$220,286.35 | \$238,614.36 | \$241,191.74 | \$2,577.39    |
| 2550 |         | PUPIL TRANSPORTATION SERVICES:              |              |              |              |              |               |
| 2550 | 513 1   | Elementary School Transportation:           | \$180,180.00 | \$169,920.00 | \$170,640.00 | \$171,900.00 | \$1,260.00    |
| 2550 | 513 2   | Vocational Transportation:                  | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 2550 | 513 3   | Athletic Transportation:                    | \$2,500.00   | \$1,683.60   | \$2,500.00   | \$2,500.00   | \$0.00        |
| 2550 | 513 4   | High School Transportation:                 | \$0.00       | \$10,800.00  | \$10,800.00  | \$10,800.00  | \$0.00        |
| 2550 | 513 5   | Special Education Transportation:           | \$120,000.00 | \$59,521.11  | \$70,000.00  | \$56,542.50  | (\$13,457.50) |
| 2550 | 513 6   | Class-Field Trip Transportation:            | \$1,000.00   | \$2,771.00   | \$1,000.00   | \$2,500.00   | \$1,500.00    |
| 2550 | 513 8   | Winter Activities:                          | \$0.00       | \$0.00       | \$0.00       | \$0.00       | \$0.00        |
| 2550 |         | TOTAL PUPIL TRANSPORTATION:                 | \$303,680.00 | \$244,695.71 | \$254,940.00 | \$244,242.50 | (\$10,697.50) |
| 2622 |         | MANAGERIAL SERVICES                         |              |              |              |              |               |
| 2622 |         | WA# 5 SAU Study Committee                   | \$0.00       | \$0.00       | \$2,000.00   | \$0.00       | (\$2,000.00)  |
| 2622 |         | TOTAL MANAGERIAL SERVICES                   |              |              | \$2,000.00   | \$0.00       | (\$2,000.00)  |
| 2900 |         | INSURANCES, COMPENSATION, RETIREMENT:       |              |              |              |              |               |
| 2900 | 210     | Life Insurance:                             | \$100.00     | \$60.00      | \$100.00     | \$100.00     | \$0.00        |
| 2900 | 211     | Health Insurance:                           | \$0.00       | \$247.34     | \$0.00       | \$0.00       | \$0.00        |
| 2900 | 212     | Dental Insurance:                           | \$0.00       | \$187.50     | \$0.00       | \$0.00       | \$0.00        |
| 2900 | 214 1   | Worker's Compensation:                      | \$19,490.00  | \$13,210.59  | \$19,490.00  | \$18,000.00  | (\$1,490.00)  |
| 2900 | 214 2   | Unemployment Compensation:                  | \$1,000.00   | \$27.36      | \$1,000.00   | \$1,000.00   | \$0.00        |
| 2900 |         | TOTAL INSUR., COMP., RETIRE.:               | \$20,590.00  | \$13,732.79  | \$20,590.00  | \$19,100.00  | (\$1,490.00)  |

|                              |       |  | 1997-1998             | 1997-1998             | 1998-1999             | 1999-2000             |                     |
|------------------------------|-------|--|-----------------------|-----------------------|-----------------------|-----------------------|---------------------|
|                              |       |  | Approved              | Expended              | Approved              | Proposed              |                     |
| 4000                         |       | <b>FACILITIES ACQUISITIONS &amp; CONSTRUCTION:</b> |                       |                       |                       |                       |                     |
| 5100                         |       | <b>DEBT SERVICE:</b>                               |                       |                       |                       |                       |                     |
| 5100                         | 830   | Payment of Principal:                              | \$85,000.00           | \$85,000.00           | \$85,000.00           | \$85,000.00           | \$0.00              |
| 5100                         | 840   | Payment of Interest:                               | \$43,350.00           | \$43,350.00           | \$37,570.00           | \$31,790.00           | (\$5,780.00)        |
| 5100                         |       | <b>TOTAL DEBT SERVICE:</b>                         | <b>\$128,350.00</b>   | <b>\$128,350.00</b>   | <b>\$122,570.00</b>   | <b>\$116,790.00</b>   | <b>(\$5,780.00)</b> |
| <b>Food Service Program:</b> |       |  |                       |                       |                       |                       |                     |
| 2560                         | 114 1 | Salaries-Food Service Director:                    | \$20,683.30           | \$20,683.30           | \$21,303.00           | \$21,935.55           | \$632.55            |
| 2560                         | 114 2 | Salaries-Food Service Workers:                     | \$22,799.30           | \$15,788.10           | \$13,978.25           | \$22,051.42           | \$8,073.27          |
| 2560                         | 211   | Health   | \$2,691.84            | \$0.00                | \$1,000.00            | \$1,000.00            | \$0.00              |
| 2560                         | 222   | Retirement   | \$850.08              | \$0.00                | \$886.20              | \$900.00              | \$13.80             |
| 2560                         | 230   | FICA   | \$3,326.42            | \$2,828.21            | \$2,699.02            | \$3,000.00            | \$300.98            |
| 2560                         | 310   | Contracted Services                                | \$0.00                | \$0.00                |                       | \$0.00                | \$0.00              |
| 2560                         | 320   | Education  | \$1,000.00            | \$510.00              | \$300.00              | \$250.00              | (\$50.00)           |
| 2560                         | 440   | Equipment Repairs                                  | \$1,500.00            | \$881.43              | \$800.00              | \$1,000.00            | \$200.00            |
| 2560                         | 513   | Transportation                                     | \$200.00              | \$497.71              | \$200.00              | \$120.00              | (\$80.00)           |
| 2560                         | 531   | Telephone  | \$500.00              | \$509.96              | \$400.00              | \$475.00              | \$75.00             |
| 2560                         | 540   | Legal Notices                                      | \$0.00                | \$72.96               | \$50.00               | \$50.00               | \$0.00              |
| 2560                         | 590   | Other Expenses                                     | \$0.00                | \$0.00                | \$50.00               | \$50.00               | \$0.00              |
| 2560                         | 610 1 | Supplies   | \$1,000.40            | \$1,284.72            | \$600.00              | \$500.00              | (\$100.00)          |
| 2560                         | 610 2 | Uniforms   | \$0.00                | \$0.00                | \$0.00                | \$0.00                | \$0.00              |
| 2560                         | 620   | Food/Milk  | \$50,000.00           | \$58,236.98           | \$57,784.48           | \$52,000.00           | (\$5,784.48)        |
| 2560                         | 657   | Propane Gas  | \$0.00                | \$390.12              | \$800.00              | \$355.00              | (\$445.00)          |
| 2560                         | 741   | Equipment  | \$1,943.38            | \$547.46              | \$800.00              | \$407.00              | (\$593.00)          |
| 2560                         | 810   | Dues & Fees  | \$0.00                | \$2.00                | \$0.00                | \$0.00                | \$0.00              |
|                              |       | <b>Total Food Service:</b>                         | <b>\$106,494.72</b>   | <b>\$102,232.95</b>   | <b>\$101,650.95</b>   | <b>\$104,094.07</b>   | <b>\$2,443.12</b>   |
| <b>Budget Summary</b>        |       |  |                       |                       |                       |                       |                     |
| 1100                         |       | Regular Education Programs:                        | \$2,815,815.49        | \$2,753,738.98        | \$3,081,701.36        | \$3,174,247.19        | \$92,545.83         |
| 1200                         |       | Special Instructional Programs:                    | \$515,933.34          | \$485,909.89          | \$551,278.01          | \$802,348.92          | \$251,070.92        |
| 1300                         |       | Vocational Programs:                               | \$0.00                | \$0.00                | \$0.00                | \$0.00                | \$0.00              |
| 1400                         |       | Co-Curricular Activities:                          | \$108,599.63          | \$84,188.66           | \$115,676.29          | \$139,496.79          | \$23,820.50         |
| 2110                         |       | Attendance:  | \$250.00              | \$250.00              | \$269.13              | \$538.25              | \$269.13            |
| 2120                         |       | Guidance:  | \$56,337.56           | \$46,719.02           | \$50,642.11           | \$53,922.04           | \$3,279.94          |
| 2130                         |       | Health:  | \$30,735.11           | \$31,032.09           | \$32,329.76           | \$32,854.17           | \$524.41            |
| 2140                         |       | Special Contracted Services:                       | \$37,600.93           | \$41,185.91           | \$42,336.38           | \$38,345.55           | (\$3,990.83)        |
| 2150                         |       | Speech Services:                                   | \$51,037.81           | \$63,415.31           | \$61,064.78           | \$73,315.72           | \$12,250.94         |
| 2210                         |       | Improvement of Instruction:                        | \$23,360.00           | \$24,240.51           | \$25,920.00           | \$34,542.00           | \$8,622.00          |
| 2220                         |       | Library and Educational Media:                     | \$49,807.43           | \$49,955.50           | \$55,288.02           | \$82,213.48           | \$26,925.46         |
| 2310                         |       | School Board Services:                             | \$13,397.65           | \$15,529.57           | \$16,159.84           | \$16,749.03           | \$589.19            |
| 2320                         |       | Expenses - S.A.U. # 44:                            | \$111,957.28          | \$99,940.05           | \$152,762.19          | \$160,930.29          | \$8,168.10          |
| 2410                         |       | Office of The Principal:                           | \$174,977.16          | \$178,008.61          | \$184,627.46          | \$187,593.39          | \$2,971.92          |
| 2540                         |       | Operation and Maintenance of Plant:                | \$26,328.54           | \$26,949.29           | \$28,753.40           | \$30,031.12           | \$1,277.72          |
| 2540                         |       | Operation and Maintenance of Plant:                | \$214,374.85          | \$220,286.35          | \$238,614.36          | \$241,191.74          | \$2,577.39          |
| 2550                         |       | Pupil Transportation Services:                     | \$303,680.00          | \$244,695.71          | \$254,940.00          | \$244,242.50          | (\$10,697.50)       |
| 2622                         |       | Managerial Services                                |                       | \$2,000.00            | \$2,000.00            | \$0.00                | (\$2,000.00)        |
| 2900                         |       | Insurances, Compensation, Retirement:              | \$20,590.00           | \$13,732.79           | \$20,530.00           | \$19,100.00           | (\$1,490.00)        |
| 4000                         |       | Facilities Acquisitions:                           | \$0.00                | \$0.00                | \$0.00                | \$0.00                | \$0.00              |
| 5100                         |       | Debt Service:                                      | \$128,350.00          | \$128,350.00          | \$122,570.00          | \$116,790.00          | (\$5,780.00)        |
|                              |       | <b>Totals General Fund</b>                         | <b>\$4,683,633.38</b> | <b>\$4,488,128.24</b> | <b>\$5,037,523.08</b> | <b>\$5,448,458.18</b> | <b>\$410,925.10</b> |
|                              |       | <b>General Fund Total</b>                          | <b>\$4,883,633.38</b> | <b>\$4,488,128.24</b> | <b>\$5,037,523.08</b> | <b>\$5,448,458.18</b> | <b>\$410,925.10</b> |
|                              |       | <b>Food Service Total</b>                          | <b>\$106,494.72</b>   | <b>\$102,232.95</b>   | <b>\$101,650.95</b>   | <b>\$104,094.07</b>   | <b>\$2,443.12</b>   |
|                              | WA    | <b>Capital Reserve Fund:</b>                       | <b>\$25,000.00</b>    |                       | <b>\$7,663.00</b>     | <b>\$25,000.00</b>    |                     |
|                              | 97-98 | <b>Supplemental WAF 4 Block Repair</b>             | <b>\$4,000.00</b>     | <b>\$3,983.00</b>     |                       |                       |                     |
|                              | WA    | <b>Supplemental WA Foundation Aid</b>              |                       |                       | <b>\$27,459.00</b>    | <b>\$12,075.06</b>    |                     |
|                              |       | <b>Collective Bargaining Agreement</b>             |                       |                       |                       | <b>\$26,707.54</b>    |                     |
|                              |       | <b>Total Appropriations</b>                        | <b>\$4,819,128.10</b> | <b>\$4,594,344.19</b> | <b>\$5,174,296.03</b> | <b>\$5,616,334.95</b> | <b>\$442,038.92</b> |

|  |           |                                | 1997-1998        | 1997-1998 | 1998-1999        | 1999-2000      |               |
|--|-----------|--------------------------------|------------------|-----------|------------------|----------------|---------------|
|  | Revenues: |                                | 1997-1998        | Expended  | Approved         | Proposed       |               |
|  | State     | Foundation Aid                 | \$328,021.00     |           | \$343,876.34     | \$829,608.65   |               |
|  | State     | School Building Aid            | \$25,840.00      |           | \$25,840.00      | \$25,840.00    |               |
|  | State     | Catastrophic Aid               | \$32,500.00      |           | \$33,306.00      | \$33,306.00    |               |
|  | State     | Food Service                   | \$35,029.00      |           | \$26,409.00      | \$29,951.55    |               |
|  | State     | Kindergarten                   | \$22,500.00      |           | \$30,750.00      | \$37,500.00    |               |
|  |           | Additional FY98 Foundation Aid |                  |           | \$27,459.00      | \$12,075.06    |               |
|  | Local     | Transfer Fr Capital Reserve    | \$4,000.00       |           |                  |                |               |
|  |           | Earnings on Investments        | \$2,000.00       |           | \$10,000.00      | \$10,000.00    |               |
|  |           | Food Service                   | \$71,466.00      |           | \$75,241.96      | \$73,142.52    |               |
|  |           | Rentals                        |                  |           | \$1,000.00       | \$1,000.00     |               |
|  |           | Unreserved Fund Balance        | \$66,561.00      |           |                  |                |               |
|  |           | Voted fr Surplus               | \$25,000.00      |           | \$7,663.15       | \$25,000.00    |               |
|  |           | Total Revenues & Credits       | \$587,917.00     |           | \$581,345.44     | \$1,077,423.78 | \$496,078.34  |
|  |           | Total Appropriations           | \$4,819,136.10   |           | \$5,174,296.04   | \$5,616,334.95 | \$442,038.91  |
|  |           | District Assessment            | \$4,231,219.10   |           | \$4,592,950.60   | \$4,538,911.17 | (\$54,039.43) |
|  |           | Tax Rate for School:           | \$25.49 per 1000 |           | \$27.17 per 1000 |                |               |

## **MINUTES STRAFFORD SCHOOL DISTRICT ANNUAL DISTRICT MEETING WEDNESDAY, MARCH 4, 1998**

School Board Members: Mr. Stephen Leighton, Chairman, Dr. Alfred Olson, Mr. Bruce Patrick

Others Present: Mr. John Dolan, School District Moderator; Mr. Richard Steudle, Interim Superintendent; Mrs. Judith McGann, SAU #44 Special Education Director; Mr. Richard Jenisch, Principal; Mr. Daniel Baker, Assistant Principal; Mrs. Carrolle A. Popovich, School Board Secretary

The March 4, 1998 School District meeting for the Town of Strafford opened at 7:10 p.m.

Moderator Dolan introduced the individuals sitting at the front table, noting the following: Mrs. Judith McGann, SAU #44 Special Education Director; Mr. Daniel Baker, Assistant Principal Strafford School; Mr. Richard Jenisch, Principal, Strafford School; Mr. Richard Steudle, Interim Superintendent, SAU #44; Dr. Alfred Olson, School Board Member; Mr. Stephen Leighton, School Board Chairman; Mr. Bruce Patrick, School Board Member; Carrolle A. Popovich, School District Clerk and himself, as Moderator, Strafford School District.

Moderator Dolan explained the process of how the meeting would transpire and how amendments and motions should be offered. He indicated that his main goal was to conduct a fair meeting. Moderator Dolan further commented that he would be loosely following Robert's Rules of Order throughout the course of the meeting. For the benefit of new voters, Moderator Dolan explained the voting procedure.

The meeting began with Moderator Dolan reading the beginning of the Warrant, as printed. The following was noted:

**Warrant Article #1** - Moderator Dolan read the following: "To hear the reports of agents, committees, or officers chosen and pass any vote relating thereto". There being no reports at this time in the meeting, Warrant Article #2 was then read.

**Warrant Article #2** - "To see if the District will vote to authorize the School Board to enter into a five year contract with Coe-Brown Northwood Academy, for the education of pupils in grades nine through twelve residing in the Strafford School District, the term of the contract to begin on July 1, 1998 and end on June 30, 2003, with an option to renew for two additional five year periods, and authorize the School Board to take all other action and sign all documents necessary to carry out the purpose of this vote". (The School Board recommends this article) Discussion ensued with Mrs. Irene Abels questioning if there would be a fixed cost per pupil during the five year contract. School Board Member Bruce Patrick explained that the tuition cost can be increased during the five year contract. He explained that there are members of the Strafford community that sit on the Coe-Brown Northwood Academy Board of Trustees that are looking out for the interests of the Town of Strafford. Mr. Patrick went on to explain that tuition increases have been below projected amounts for the last 3-4 years. He noted that although this has been estimated at approximately 5%, it has increased approximately 2-3% yearly. Mr. Patrick further explained that Coe-Brown Northwood Academy can only make increases in the educational programs and any additional teachers added to staffing, further noting that no increases can be made to building and capital outlay expenditures. Mr. Patrick pointed out that Strafford has experienced increases in tuition costs each year, noting that this year's increase is \$133.00 per student. Mr. Patrick went on to explain that there are an additional 33 students this year that will be attending Coe-Brown Northwood Academy, noting that the increase in tuition will be \$223,000 a major budget increase this year.

After being recognized by Moderator Dolan, Mr. Irving Johnson stated that, after reading the Coe-Brown Northwood Academy contract, he stated that he felt that it was flawed as far as any negotiations. He pointed out that there was nothing in the contract that gave the Town of Strafford any negotiation power. He urged those in attendance not to vote for the contract, further suggesting that the contract be negotiated to acquire some benefits. Mr. Johnson indicated that, although the number of students attending Coe-Brown



Northwood Academy from Strafford increases over the years, we are not seeing economy in size.

Moderator Dolan recognized Mr. William Lord who introduced himself as President of the Coe Brown Northwood Academy Board of Trustees. He explained that there has been an increase of 2% per student in the education portion in this year's tuition, further adding that there has been a decline in the special education tuition. He noted that, in the case of economy of numbers, there has been a decline in the special education tuition, further noting that Coe Brown can now tailor the number of teachers to the number of students who require special education services more efficiently. Additionally, Mr. Lord indicated that, on the issue of tuition, the formula prescribed is a matter of State law which is adhered to, to the letter.

There being no further questions or comments regarding Warrant Article #2, Moderator Dolan called for the vote on Warrant Article #2. The vote on Warrant Article #2 passed and was declared as such by the Moderator.

**Warrant Article #3** - "To see if the School District will raise and appropriate, as a supplemental appropriation for the 1997-1998 fiscal year, the sum of \$27,459, for the support of schools, for capital improvements such as the emergency replacement of a boiler, and for the payment of statutory obligations of the district; this appropriation to be funded by excess Foundation Aid." (The School Board recommends this appropriation.) Chairman Leighton explained that additional Foundation Aid Money had been received, a portion of which was used for Kindergarten, as passed at a Special School District Meeting. He explained that the \$27,459. was the remainder of the Foundation Aid money. Chairman Leighton explained that the Board needed the vote of the taxpayers to authorize this money to go towards the School. He stated further that if this appropriation is not passed, the money will not be utilized for education, but will go back to the Town.

Mr. Harrington was recognized to speak. Mr. Harrington questioned if the boiler had already been purchased. Chairman Leighton explained that the purchase of the boiler was taken from the budget, anticipating that this money would be returned to the school. Mr. Harrington queried Chairman Leighton if the Board anticipated a deficit budget. Chairman Leighton pointed out that the Board had absolutely no way of knowing because the budgetary year has not been completed. Mr. Harrington pointed out that if the \$27,459. is not voted for the school's utilization, it will be used to reduce the amount to be raised by taxes. He urged those in attendance to use this money to reduce the amount to be raised by taxes. Chairman Leighton pointed out that a \$95,000 budgetary cut was voted last year, together with an unexpected additional expenditure of \$65,000., an unanticipated cost incurred, as a result of two students who had moved into the Town. He went on to explain that it was the hope of the Board that a portion of the \$27,459. could be used towards that unanticipated expenditure.

State Representative Dennis Vachon rose and stated that he thought the tax rate had already been set, and urged everyone to vote to allow the school to use this sum. Mr. Lester Huckins, Selectman, Town of Strafford, indicated that the tax rate had not been set yet. Mrs. Irene Abels questioned how much the \$27,459. would make to the tax rate, further pointing out how much this amount would benefit the school. After some calculations, it was noted that the \$27,459. would affect the tax rate approximately .10 to .12 cents per thousand dollars of valuation on property in Strafford.

Mr. Johnson reminded those in attendance that the percentage of the tax rate for the school portion was very high, adding that it was the biggest proportion of taxes, as compared to the Town portion and County portion. He stated that there were people who would like to pay less, and have shelter and a roof over their heads.

Mr. Lester Huckins questioned if Warrant Article #3 is approved, would it serve to reduce the amount in this year's operating budget? Chairman Leighton indicated that if Warrant Article #3 is not approved, it will go back to the Town as a surplus from the School, to help reduce the amount to be raised by taxes. He stressed that every year, the School Board sends money back to the Town, adding that not all of the budgeted amount is spent. Chairman Leighton stressed that, because of the need, the Board felt it important to have this money stay within the school budget until at least June 30th to pay bills.

Mr. Alan Gahm stated that he felt that Warrant Article #3 should be voted in the affirmative; and to move forward with the remainder of the meeting.

A motion to limit debate was then made and duly seconded. A call for the vote to move the question was recorded in the affirmative. Moderator Dolan then called for a vote on Warrant Article #3. Warrant Article #3 was declared passed by the Moderator, by a show of cards.

**Warrant Article #4** - "To see if the School District will vote to raise and appropriate a sum of money not to exceed twenty-five thousand dollars (\$25,000) from the undesignated fund balance as of 30 June 1998. Said sum of money to be deposited in the School District Capital Reserve Fund entitled: Capital Improvements/New Construction for the School District in accord with the provisions of RSA Ch. 35 (The School Board recommends this appropriation.) Moderator Dolan read Warrant Article #4. Chairman Leighton gave an explanation of Warrant Article #4, noting that it was the same Article which was included last year. He stated that, should there be any unspent money as of June 30th, \$25,000 of that would go towards the Capital Reserve Fund. Chairman Leighton indicated that presently, there was approximately \$75,000. in this Fund, adding that these funds will be needed in the future. There being no questions or discussion regarding Warrant Article #4, Moderator Dolan called for a vote. Warrant Article #4 passed, and was declared as such by the Moderator, by a show of cards.

**Warrant Article #5** - "To see if the School District will vote to establish a planning committee to consider the withdrawal from its School Administrative Unit pursuant to RSA Chapter 194-C, and if approved, to authorize the committee to incorporate existing studies, plans, and proposals regarding re-organization of the School Administrative Unit as prepared by the prior SAU Study Committee, and further to raise and appropriate the sum of two thousand dollars (\$2,000) for expenses incurred by the committee." (The School Board recommends this appropriation.) Dr. Alfred Olson indicated that the SAU Study Committee expects to finish its work this year, proposing a plan for restructuring the Strafford School District and the SAU, by forming its own SAU. He stated that, because of changes in the law, the Committee has to be renominated at this meeting. He explained that the \$2,000. expenditure was for lawyers fees, consulting document preparation and advertising for a Special District Meeting which is expected in September of 1998.

Mr. James Martel was recognized by Moderator Dolan to speak. Mr. Martel stated that he wished to amend Warrant Article #5 to state that the committee be required to submit and publish their findings by March 10, 1999. A second to the amendment was offered, whereby discussion ensued regarding the amendment. Dr. Olson spoke to the amendment, noting that it would force the Strafford School District to remain as part of the already existing SAU #44 for an additional year. Discussion ensued regarding the amendment, as stated by Mr. Martel. Moderator Dolan indicated that it was the hope of the School Board to have the Committee prepared to come before a Special School District meeting anticipated to be scheduled in September. A call for the vote on the proposed amendment was recorded in the negative. Discussion regarding Warrant Article #5 as originally read ensued. There being no further discussion, Moderator Dolan called for a vote on Warrant Article #5. A call for the vote was recorded as a passed vote and was declared as such by the Moderator.

**Warrant Article #6** - "To see if the School District will vote to approve a local plan to continue an alternative kindergarten program for the 1998-1999 school year, and further to vote to raise and appropriate the sum of ninety thousand dollars (\$90,000.00) as the cost to fund this program." (The School Board recommends this appropriation.) Moderator Dolan read Warrant Article #6. Discussion ensued, with Chairman Leighton explaining that Warrant Article #6 was a continuation of a program which was approved by the voters of Strafford last August at a Special School District Meeting. He went on to explain that there were 34 pupils registered for kindergarten last year, and as a result, money will be turned back from this appropriation. Ms Lisa Green of Hand in Hand indicated that there were presently 37 children attending the kindergarten program from Strafford, with another child expected tomorrow, bringing the total to 38. Mr. Irving Johnson spoke to the State program as proposed by the Governor. He stated that he felt this State program was a ruse, adding that we will not get something for nothing. Mrs. Jane Vachon, Co-Chairperson, Strafford Parent Teacher Organization spoke, adding that in her estimation, she did not feel there was a more important issue before the body than approving this kindergarten program. She complimented the School Board for moving quickly to take advantage of the State funding for a kindergarten program. Mrs.



Vachon stated that, throughout New Hampshire, there are 154 school districts, and, of those, there are only 41 who do not have kindergarten programs. She went on to note that, of the 41, 30 are considering or taking some action on kindergarten. Mrs. Pamela Felber stated that kindergarten is not a test - it's about children - who will be able to grow up and take advantage of something that needs to be there. Mr. Michael Felber stated that Warrant Article #6 was the clearest example of the good use of tax dollars for the funding of a very unique local kindergarten program in Strafford. Mr. James Martel addressed the kindergarten issue, noting that there were many parents who had already committed to another kindergarten program last year, and, instead of being a contractual price of \$1,400, it ended up being \$2,000. Mr. Martel stated that people should have the right to have a say in how their money is spent, pointing out the positive aspect of a voucher system. He stressed the importance of people being able to spend their money the way they choose for education, and having a say in how it is spent. This way, he stressed, people have choices. Representative Vachon stated that a voucher system is not constitutional. He noted that the Kindergarten statute provides for more than one alternative kindergarten program, allowing someone else in Strafford to put together a kindergarten program, and propose such before the School Board. He did stress, however, that they have to meet State standards. Mrs. Sherry Waldron questioned why the appropriation for kindergarten has increased over last year, and further, how many children have benefited from this program which might not have been able to attend kindergarten otherwise? Chairman Liegthon indicated that the Warrant Article that Mrs. Waldron was referring to was an old Article, defeated last March. He noted that the Special School District Meeting held last August, passed \$90,000. Chairman Leighton further noted that once kindergarten was voted, 24 students were signed up for the program who had not been previously signed up prior to kindergarten approval. Mr. Harrington addressed the issue questioning the benefits of publicly financed kindergarten and the substantial costs. He pointed out that although the Town of Strafford paid for \$90,000 for the implementation of an alternative kindergarten program, the State did offer some financial funding for the implementation of kindergarten. He added that the \$90,000 was only what was being appropriated from the Strafford taxpayer, adding that there is substantial amount of other money being spent - stressing that the cost of kindergarten is a lot more. He went on to state that, "what the State giveth, the State can take it away, as it has in the past". Mr. Harrington questioned where the savings were in the budget which reflects what he said was promised, if kindergarten was voted in. Chairman Leighton stated that no time frame was established, further stating that there is really no way of knowing what the savings will be. Mr. Michael Felber spoke about the timeliness of kindergarten last year. He added that Mrs. Margaret Osterman has gone to great length to keep the costs of the kindergarten program down. Mr. Carl Hall questioned if there was a difference in tuition costs for Strafford students and other students. Mr. Jenisch explained that the difference with public kindergarten is that you have to follow the rules as stipulated by the State of New Hampshire. He pointed out the different levels of certification which teachers must maintain, as well as the increase in staff and the rental of the building which is considerably different, but required for public kindergarten. Mr. Jenisch went on to explain that the decision to make it public was not made and voted on until last August of last year, and until August, it remained a private kindergarten. Mr. Jenisch stated although the list of first graders now stands at 52, 46 are confirmed for next year. He added that although there are 50 children on the list for kindergarten next year, of that number, 46 children have been confirmed, as a result of child find efforts. Mr. Jenisch added that generally, there is a 10-15% increase until school actually begins in the Fall. He further noted that Strafford School enrollment for next year will stay the same or may be slightly higher than what it is this year. Mr. Carl Hall questioned the total per student being spent for kindergarten. Chairman Leighton informed Mr. Hall the answer was \$2,000 and of that total, \$750.00 is paid by the State which is reimbursed. He further noted that there was an increase in the Foundation Aid money used to pay for kindergarten, adding that the same plan will be followed for next year. Mrs. Ann Castaguana spoke to the positive aspect of kindergarten and the benefits derived from attending kindergarten. She urged everyone to keep moving forward in their plan for kindergarten in Strafford. Moderator Dolan recognized Mr. Eric Gale who moved the question. This motion was duly seconded. Mrs. Sandra Schwab asked to be recognized. Moderator Dolan stated that, in a concerted effort to recognize everyone who wished to speak regarding this issue at hand, he would recognize Mrs. Schwab, and then would entertain Mr. Gale's motion to limit debate. Mrs. Schwab stated that there are many who are not opposed to kindergarten, but are unsure about the burden of kindergarten being spread throughout the whole town's tax base. She further commented that perhaps the burden of aid for kindergarten should come to those whose children are attending kindergarten, and not on every-

body in town. Moderator Dolan then recognized Mr. Gale's motion to limit debate. A call for the vote on the motion to cease debate on the issue was recorded as an affirmative vote. Moderator Dolan then called for a vote on Warrant Article #6 as read. The vote, by a show of cards, was recorded as an affirmative vote and was declared as such by the Moderator.

**Warrant Article #7.** "To see if the School District will vote to raise and appropriate the sum of ten thousand dollars (\$10,000.00) to supplement funds raised by the PTO for installation of playground equipment." (The School Board recommends this appropriation.) Discussion followed regarding Warrant Article #7, with Chairman Leighton explaining what the PTO Committee was in attendance and would give an overview and explanation of Warrant Article #7. Moderator Dolan then recognized Mr. Mark Dolan and Mrs. Joanne Piper-Lang to speak to the Article. Mr. Mark Dolan introduced himself as Co-Chairman of the PTO Playground Committee. He updated everyone in attendance regarding the status of the playground. He advised that the existing playground no longer meets safety requirements, and needs to be removed. The PTO Playground Committee has worked for two years researching various companies, interviewing them, reviewing prices and warranties, materials used, and visiting other playgrounds throughout the State. As a result, a report has been produced, showing the findings. As a result, the committee made a unanimous decision to select Miracle Recreation Equipment Company, a company who has been in business for over 50 years; had the best overall warranty and the best value for our money. Mr. Dolan went on to explain that a determination was made regarding how much of a playground was needed and the cost factor involved, before the whole package was put out to bid to various companies. The Miracle Recreation Equipment Company came back with the best cost and the best equipment. Mr. Dolan stated that a layout for the first design phase has already been developed, with more designing to follow, an effort to be coordinated with the school. Mrs. Joanne Piper-Lang, Co-Chairman of the PTO Playground Committee, updated everyone in attendance regarding the fund raising efforts. She explained that the PTO has committed two years of funding towards this effort. In addition to that, a number of fund raising efforts have been carried out to raise money towards this effort, specifically noting a direct mail effort, spearheaded mostly by Mrs. Jane Vachon, Co-Chairman of the Strafford Parent Teacher Organization. Mrs. Piper-Lang indicated that, as a result of the fund raising efforts, \$22,000 has been raised, a tremendous amount of money raised through community support and direct mailings. She explained that, including site preparation and accessibility for the handicapped, \$30,000. will be needed towards this effort. Mrs. Piper-Lang stated that the PTO is looking for up to \$10,000. to complete the effort. She emphasized that the newly proposed playground will serve the Strafford Community for years to come. Mrs. Piper-Lang thanked everyone for their support. Mrs. Jane Vachon then spoke regarding the playground issue, stating that, as she watched the donations come in for the playground, she felt lucky to be a resident of Strafford, knowing that Strafford is a Town that really cares about its children. She thanked everyone for their support of the playground effort. Mrs. Vachon indicated that fund raising efforts towards the playground will continue throughout the Spring, with her pledge that any money that comes into the Playground Fund, the PTO will only take what is needed. A motion was made and seconded to move the question. A call to limit debate was recorded in the affirmative. Moderator Dolan then called for a vote on Warrant Article #7. Warrant Article #7 was declared as passed.

At this time in the meeting, Moderator Dolan recognized Mr. Eric Gale. Mr. Gale moved, duly seconded, to restrict reconsideration of all previously considered Warrant Articles. Moderator Dolan explained the motion, as stated, and the procedural affect of it. There being no discussion or debate regarding the motion to restrict reconsideration, a call for the vote on the motion was recorded as an affirmative vote and was declared as such by the Moderator.

For clarification purposes, Moderator Dolan explained that occasionally, when a call for the vote is required, he may raise his card. He added that he is not voting when he raises his card. He added that he is not voting when he raises his card, but rather demonstrating what voters need to do. Moderator Dolan stated that, following New Hampshire tradition, the only time he would vote was if there was a perfect tie, and he would vote to break the tie.

Moderator Dolan read **Warrant Article #8** as it was published: "To see what sum of money the School District will raise and appropriate for the support of schools, for the salaries of school district officials and agents, for capital construction, and for the payment of statutory obligations of the school district." (The School Board recommends this appropriation.) Moderator Dolan asked if there was a motion more speci-



cally to define this Warrant Article. Mr. Bruce Patrick, School Board member, then moved that we raise and appropriate the sum of \$5,037,174.03, not including all previous Warrant Articles for the support of the school, the salaries of the school district officials and agents, for capital construction and for the payment of statutory obligations of the school district. Moderator Dolan recognized that the motion was proper. Discussion followed the motion. Chairman Leighton introduced the budget, stating that the School Board spent many many hours going over the budget. He indicated that the major obstacle they encountered is having to project 15 months ahead of time of what will be needed. Chairman Leighton went on to explain that when the budgetary process started this year, the Board reflected two years back, when the SAU made an error in the Strafford budget, and cut the budget \$60,000 (an error in one line item) without the knowledge of the Board. He referenced a chart which was distributed to everyone in attendance, which showed approximately 4% of the total budget that the Board can change (supplies, texts), which, he pointed out, affects the every day kid, and where the \$60,000. came out of. Chairman Leighton went on to note that last year, when the voters cut the school budget \$95,000, this same area of the budget was affected again emphasizing that the Board "had to go to the same well - and the well is getting dry". He stated that the Board spent many meetings and hours, looking at restructuring, which wasn't going to work. As a result, the Board made up the \$95,000, the best way we felt we could. This year, he added, some of that money has to be put back. Chairman Leighton stressed that text books, supplies and maintenance have been put off - but can't be put off any longer. As Chairman Leighton continued, he pointed out that not only was the budget cut \$95,000., but \$155,000, a combination of a \$95,000 budgetary cut and the unanticipated expenditure of \$60,000. He stated that the budget is put together in February, and needs to carry the school through July of 1999. Chairman Leighton stressed that, in the last week, after the budget was put together, the school now has an additional 10 children, the cost of which is not included within this budget, adding that "we're behind before we even get anywhere". Chairman Leighton noted that the biggest increase in the budget is the student increase at Coe-Brown Northwood Academy, 33 new students above what we already have - or roughly \$223,350. He further commented that Strafford is at its last year of its teacher contract increase also noting a large increase in special education costs. Chairman Leighton emphasized that although the Strafford School Board fought hard against the increase in the SAU budget, Strafford got hit with a \$41,000 increase in the SAU budget. Chairman Leighton emphatically emphasized that the bottom line of the budget is needed, stating that after working countless hours on the budget, he didn't see where "one penny can be cut without hurting the everyday kid in this school, which has been hurt for the last two years." Mr. Carl Hall stated that in his estimation, everything included within the budget is needed, and that there was no way that this budget could be cut. Mrs. Pamela Felber thanked the School Board for providing such a terrific graphic on the operating budget, and the reality of the fact that there is very little of the operating budget which can be touched. She went on to state that we should give back the \$90,000 which was cut last year and at this time, she moved to amend Warrant Article #8, to increase the budget \$90,000. This motion was duly seconded. Discussion ensued regarding the amendment. Mr. Jerry Waldron stated that, because the School Board knows where the shortfalls are, they should come up with a figure that they thought was appropriate to insure that our students have an adequate education. Moderator Dolan queried the School Board if they had any reaction to the \$90,000 amendment. Chairman Leighton stated that, although the Board would like to see the \$90,000 included within the budget, the Board remained realistic. He commented that the Board and administration can make the budget work, if it is passed the way it is, we may have to cut some corners someplace.

Mr. William Lord stated that, in the past, the School Board has always been frugal, and as a result of this, he felt very comfortable in supporting the amendment, adding that if the money is not needed, it will be returned. Mrs. Abels spoke to the possibility of children entering the school which may have special education needs, adding that these unanticipated costs could wipe out a portion of the budget in a very short period of time. She rose in support of the amendment. Mr. Harrington clarified a point, noting that there have been surpluses which have been returned, but not always the case. He stated that the School Board indicated that they could make due with the budget they presented, urging voters to give them what they originally asked for, and to vote against the amendment. Mrs. Sandra Schwab stated that for every family moving into Strafford another family has to move out because they can no longer afford the taxes. She stressed the fact that taxes are killing some of our older people. Mr. Jerry Waldron stated that we need to think about the people within the Strafford community that live on fixed incomes, stressing that we shouldn't

put an unfair burden on them because they are already struggling with their tax bills. Mr. Bruce Patrick, School Board member, pointed out that within the last three days, 11 students will be going to the Strafford School that have not been accounted for. He added that, within that 11 student increase, there are 2 additional high school students. Mr. Patrick stated that although he appreciated Mrs. Felber's amendment, he agreed with Mr. Waldron, adding that he did not feel that the School will need the \$90,000, noting there is money now available as a result of the passage of Warrant Article #3. Mr. Patrick pointed out to Mr. Harrington that, in his eleven years as a School Board member, the Board has never gone into a deficit, and each year, he believed that money has been turned back. Mr. James Martel spoke to the tax burden on the elderly, stating that he felt the \$90,000 was not warranted. He went on to explain that he was well aware of the fact that the Board has put a lot of work into the budget, having attended many school board meetings. Moderator Dolan recognized a motion to move the question which was duly seconded. A call for the vote to limit debate passed. A call for the vote on the amendment was recorded in the negative, and was declared as such by the Moderator. A call for the vote on the underlying Article, Warrant Article #8, as read by School Board member Patrick, in the amount of \$5,037,174.03 was recorded in the affirmative and was so declared by the Moderator.

**Warrant Article #9** - "To choose agents and committees in relation to any subject embraced in this warrant." Moderator Dolan asked if there were any committees or agents to be chosen. Dr. Olson, School Board member, indicated that the SAU Study Committee needed to be appointed. Moderator Dolan then recognized Dr. Olson to speak. Dr. Olson then nominated as members of the SAU Study Committee: James Allmendinger, Erma Clark, Bertha Huckins, Michael Harrington (alternate), Irving Johnson, George Kitz (alternate), Steve Leighton, Al Olson, Patricia Whittier and the SAU #44 Superintendent (presently) Richard Steudle. This motion was seconded by Mr. Michael Harrington. Moderator Dolan asked if there was any discussion following the motion. There being no discussion, he then called for a vote to accept the so noted names, as nominated by Dr. Olson, as the SAU Study Committee, authorized under Warrant Article #5. The vote on the motion was recorded as an affirmative vote and Moderator Dolan declared that those nominees were appointed by the voting body of March 4, 1998. Moderator Dolan queried if there were any other committees that needed appointment at this time. There being none, he turned to Warrant Article #10.

**Warrant Article #10** - "To transact any other business which may legally come before this meeting." Moderator Dolan recognized Mr. Harrington who rose and spoke about the democratic process of speaking at school district meetings. He urged those present to contact their Representative or Senator regarding their support of the constitutional amendment to vacate the Claremont decision. Representative Vachon was recognized, and emphasized that he was categorically opposed to a constitutional amendment.

Moderator Dolan asked if there were any further questions, comments or business to transact under Warrant Article #10. There being none, a motion to adjourn the meeting was made by Mr. Harrington, and duly seconded by Mr. Patrick. There being no opposition to the motion at hand, the Moderator declared that the Strafford School District Meeting of March 4, 1998 was adjourned at 8:35 p.m.

Respectfully submitted,

**1998 GRADUATES  
STRAFFORD SCHOOL**

Gregory Carleton Arnold  
Arthur John Ayvaz  
Alicia K. Bent  
Allison M. Boehm  
Brandon D. Boggs  
Tobi Lee Boles  
Kristy Elizabeth Bounds  
Jacob Bronnenberg  
Shannon Lindsey Brown  
Adam Michael Carruth  
Ryan Harding Chadbourn  
Anthony Cicirelli  
Megan Marie Clark  
Meagan Elizabeth Corlin  
Ryan J. Costantino  
Mathew Allen Cox  
Matthew E. Davis  
John Francis Dolan, III  
Thomas Dupere  
Ross Ewald  
Matthew C. Gagnon  
Nathan Gosselin  
Lindsey Elizabeth Grant  
Melisa Ruth Gunther  
Marsha Kay Harrington  
Bryan Adam Hayes  
Sara Beth Hodil  
Gregory James Kelley  
Amy LaFlamme  
Matthew D. LaPanne  
John E. Lavin, III  
Evan Charles LeCompte

Matthew Malcolm Leonard  
Henore' Joseph Letourneau  
Donna Marie Libbey  
Travis Michael Magoon  
Lindsey Lee Mason  
Tad A. Mastroianni  
Jonathan Maxfield McCormick  
Danielle Lee Miles  
Steven M. Miner  
Joanna C. Murphy  
Tyler Robert Omand  
Sarah Lynn Patrick  
Bethanie Patriquin  
John William Phelan  
Timothy Ryan Pike  
Ashley Quigley  
Ian Augustus Reed  
Meaghan Diane Rice  
Kaylan Elizabeth Rogers  
Cara L. Scala  
Isaiah Daniel Smith  
Alecia Joy Stiles  
Carrie Leanne Tasker  
Ashlee L. Watson  
John R. Wentworth, IV  
Kaitlin Elizabeth Witcher  
Andrew Wierszchalek  
Danielle Renee Wilbur  
Linsay Rachel Wilder  
Aaron M. Williams  
Tara Mae Wojtysiak

**BIRTHS REGISTERED IN THE TOWN OF STRAFFORD  
FOR THE YEAR ENDING DECEMBER 31, 1998**

| <b>Date of Birth</b> | <b>Child's Name</b>        | <b>Place of Birth</b> | <b>Father's Name</b> | <b>Mother's Name</b> |
|----------------------|----------------------------|-----------------------|----------------------|----------------------|
| 01/18/98             | Katherine Mary Hyland      | Dover                 | Terrence Hyland      | Marie Hyland         |
| 01/21/98             | Matthew John Saunders      | Rochester             | Samuel Saunders      | Lisa Saunders        |
| 02/06/98             | Lindsay Rae Bliven         | Rochester             | Ivan Bliven          | Kara Bliven          |
| 03/06/98             | Angela Mackenzie Ross      | Rochester             | David Ross           | Norma Ross           |
| 03/21/89             | Abigail Elaine Chamberlain | Rochester             | Brian Chamberlain    | Maria Chamberlain    |
| 04/14/98             | Tyler William Schroeder    | Concord               | Scott Schroeder      | Jodi Schroeder       |
| 04/16/98             | Hannah Jane Woodward       | Concord               | Steven Woodward      | Jane Woodward        |
| 04/26/98             | Matthew Alan Divirgilio    | Rochester             | Alan Divirgilio      | Tina Divirgilio      |
| 05/05/98             | Jason Roy Cleveland        | Concord               | William Cleveland    | Heidi Cleveland      |
| 05/16/98             | Alyssa Patrice Bengier     | Rochester             | David Bengier        | Jill Fogg-Bengier    |
| 05/20/98             | Dominique Marie LaPanne    | Dover                 | Douglas LaPanne      | Dawn LaPanne         |
| 05/21/98             | Emily Damali Rouse Baker   | Dover                 | Terrance Baker       | Dawn Rouse-Baker     |
| 05/24/98             | Jacob Ryan Conway          | Dover                 | Paul Conway          | Diane Conway         |
| 06/03/98             | Jessica Theresa Miles      | Portsmouth            | Edward Miles         | Maria Miles          |
| 07/09/98             | Christopher Louis Garcia   | Dover                 | Robert Garcia        | Regina Garcia        |
| 08/20/98             | Nicole Michaela Hodgdon    | Portsmouth            | Michael Hodgdon      | Jennifer Hodgdon     |
| 10/01/98             | Kayla Doris Whitcher       | Dover                 | Michael Whitcher     | Marcy Whitcher       |
| 10/05/98             | Jonathan Hilton Hayes      | Rochester             | Douglas Hayes        | Candy Hayes          |
| 10/05/98             | Brenda Jean Hayes          | Rochester             | Douglas Hayes        | Candy Hayes          |
| 11/23/98             | William Haven White        | Portsmouth            | William White        | Donna White          |
| 11/24/98             | Alexis Rose Ramsey         | Rochester             | Jason Ramsey         | Laury Ramsey         |
| 11/25/98             | Carter Wayne Greig         | Portsmouth            | Wayne Greig          | Joanne Greig         |



**MARRIAGES REGISTERED IN THE TOWN OF STRAFFORD  
FOR THE YEAR ENDING DECEMBER 31, 1998**

| <b>Date</b> | <b>Name of Groom</b>        | <b>Residence</b> | <b>Name of Bride</b>       | <b>Residence</b> |
|-------------|-----------------------------|------------------|----------------------------|------------------|
| 01/02/98    | Gregory Richard Donovan     | Strafford        | Ethel Janet Lapierre       | Strafford        |
| 01/24/98    | Ernest Bennett Brown        | Strafford        | Veronica McDonough Fogarty | Strafford        |
| 02/21/98    | Robert Joseph White         | Exeter           | Joan Brackett Cranton      | Strafford        |
| 02/21/98    | Peter Richard Ward          | Strafford        | Sarah May Mooers           | Strafford        |
| 04/04/98    | Paul Anthony Hosue          | Portsmouth       | Jennifer Lynn Wright       | Strafford        |
| 05/07/98    | Larry A. Potvin             | Strafford        | Margaret M. Dow            | Strafford        |
| 05/24/98    | Joseph William Little       | Strafford        | Elizabeth Ann Keane        | Strafford        |
| 05/30/98    | Keith Alan Richards         | Strafford        | Cara Marie Indelicato      | Strafford        |
| 06/06/98    | Mark Peter Humphreys        | Jackson, MI      | Heather Ann Williams       | Strafford        |
| 06/20/98    | Mark Donald Jager           | Berkley, MI      | Laura Jean Phillips        | Strafford        |
| 06/27/98    | Shawn Alan Hodgdon          | Strafford        | Gina Maria Caforo          | Strafford        |
| 06/27/98    | Paul B. Davis               | Strafford        | Linda Jean Accardi         | Nashua           |
| 07/03/98    | Danny Linden Kuntz          | Strafford        | Carole Lynn Burnell        | Strafford        |
| 07/04/98    | Tristan Hjalmar Anderson    | Strafford        | Tamara Renea Powell        | Strafford        |
| 07/04/98    | Eugene Conard Karlik Jr.    | Strafford        | Mary Janetta Manson        | Strafford        |
| 08/01/98    | Todd Anthony Jones          | Strafford        | Margaret Jane Jost         | Strafford        |
| 08/08/98    | Eric L. Marshall            | Northwood        | Maura C. Barry             | Strafford        |
| 08/08/98    | Wesley James Wilson         | Strafford        | Megan Lynn Denardo         | Strafford        |
| 08/15/98    | Edward Michael O'Connor     | Strafford        | Jennifer Ann Hutchins      | Strafford        |
| 08/15/98    | Robert Tarbox               | Strafford        | Cassandra Eugenia McElheny | Strafford        |
| 09/12/98    | Kenneth M. Colpritt         | Strafford        | Linda M. Duval             | Strafford        |
| 09/16/98    | Edward J. Hayes             | Strafford        | Gloria W. Clark            | Strafford        |
| 09/19/98    | Andrew R. Knight            | Rochester        | Cynthia J. Prato           | Strafford        |
| 10/10/98    | Edward Albert Loomis        | Dover            | Yvonne Rae Berry           | Strafford        |
| 10/31/98    | Steven Mark Colby           | Strafford        | Wendi Lee Castor           | Strafford        |
| 12/20/98    | Robert Lloyd Chadbourne Jr. | Strafford        | Sally Knowlton             | Strafford        |

**DEATHS REGISTERED IN THE TOWN OF STRAFFORD  
FOR THE YEAR ENDING DECEMBER 31, 1998**

| <b>Date of Death</b> | <b>Name of Deceased</b> | <b>Place of Death</b> | <b>Name of Father</b> | <b>Maternal Name of Mother</b> |
|----------------------|-------------------------|-----------------------|-----------------------|--------------------------------|
| 01/15/98             | Armando Almanzan        | Rochester             | Unknown Unknown       | Francisca Cruz                 |
| 02/18/98             | Ralph M. Twombly        | Manchester            | Gardner Twombly       | Merle Garrish                  |
| 03/24/98             | Irving B. Bickford      | Exeter                | Benjamin Bickford     | Eva Young                      |
| 05/01/98             | Charles E. Hersey       | Strafford             | Forrest Hersey        | Mary Hurd                      |
| 05/05/98             | James M. Bergeron       | Strafford             | Joseph Bergeron       | Rita Dion                      |
| 05/13/98             | Virginia R. Gustafson   | Rochester             | Timothy McManus       | Ellen McNeeley                 |
| 05/14/98             | Ronald F. Vadala        | Rochester             | Anthony Vadala        | Flora Berlings                 |
| 06/26/98             | Inez Whitther           | Dover                 | John Waldron          | Olive McDonald                 |
| 07/18/98             | Ralph Deveney           | Rochester             | Frank Deveney         | Margaret Hampton               |
| 08/04/98             | Robert D. McGrath       | Manchester            | Daniel McGrath        | Mary McConvey                  |
| 10/07/98             | James E. Bell           | Rochester             | William Bell          | Clara Forrelo                  |



